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NEWS SUMMARY

GENERAL

Israelis fire on Palestine protestors

Israeli troops fired on Palestinian demonstrators in the occupied West Bank as Egyptian President Hosni Mubarak marked Cairo's first full day of control over the Sinai in nearly 16 years by calling on other Arab countries to make peace with Israel.

But he criticised Israel's policy of expanding Jewish settlements on the West Bank, which he said "cannot but heighten turmoil in the area."

He said he looked forward to resumption of talks with Israel on self-rule for Palestinians on the West Bank. Back Page

Fire 'accidental'

Italian investigators believe a cigarette dropped accidentally or short circuit caused Sunday's fire that killed 34 in an antique exhibition in Todi near Perugia. Earlier story, Page 2

NHS strike claim

The Confederation of Health Service Employees claimed widespread support on the first day of its industrial action over pay. Page 8

Vienna shooting

An Austrian security guard died of a gunshot wound at the French trade mission in Vienna in what police described as a mysterious incident.

£250,000 award

Lenny Derwood, 17, of Cleethorpes was awarded £250,000 damages after an appendix operation in 1978 left him blind and crippled because he was deprived of oxygen.

Activists fined

Fines totalling £560 were imposed on 24 people after Saturday's animal rights demonstration at the chemical weapons establishment Forton Down, Wiltshire.

Korchnoi plea

Viktor Korchnoi, the Soviet defector who twice failed to win the world chess championship, made a surprise appearance at a London tournament to plead for the release of his family from the Soviet Union.

Aboriginal warns

Leading aboriginal activist Gary Foley said he expects his people's blood to be shed in planned demonstrations in Brisbane, Australia, during October's Commonwealth Games.

Pole wins prize

Detained Polish dissident author Adam Michnik has been awarded the annual Prix de la Liberté by the French section of the Pen Club for writers.

Volcano erupts

The 8,280 ft Japanese volcano Mt Asama erupted for the first time in nine years, scattering ash on parts of Tokyo. None were reported hurt.

Women now 42%

China's first population census since 1964 begins on July 1. It will be conducted by more than 5m officials. The last count was 723m. Conservative estimates are now 1bn.

Chinese census

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Briefly...

Lebanon's 340 judges went on strike for a 40 per cent pay rise. The Fenice Libanot disaster appeal fund reached £3m.

Earthquake measuring

4.5 shook western Indian cities. Dame Celia Johnson, star of the film *Brief Encounter* in 1945, died aged 73. Obituary, Page 17

Maia boss Frank "Three Fingers" Coppola died in a clinic near Rome, aged 83.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

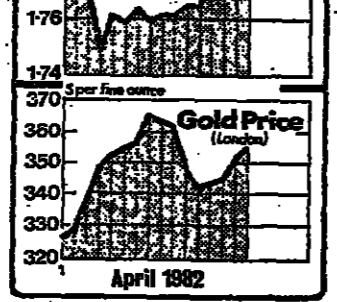
RISERS:		LASMO	360 + 10
Bentley	28 + 4	Doornfontein	780 + 42
Clarke (Clement)	136 + 4	Joburg Cons.	238 + 11
Crowther (J.)	23 + 3	MTM	190 + 4
Fisher (A.)	75 + 4	Rustenburg	117 + 11
GKN	185 + 4	Poseidon Platinum	190 + 8
Hawker Siddeley	328 + 4	FALLS:	
Jarvis (J.)	341 + 39	Land Securities	274 - 7
Lonsdale Universal	72 + 6	Lloyds Bank	492 - 10
Lyles (S.)	81 + 3	Midland	194 - 6
Lyons Engineering	373 + 10	Energy Cap.	30 - 15
Tern-Consultants	46 + 8	Global Nat. Res.	690 - 11
Travis & Arnold	179 + 11	NCC Energy	35 - 20
Wills Faber	475 + 10	McLeod Russel	285 - 23
Clyde Petroleum	106 + 5	* Prices at suspension	

BUSINESS

£ rises on \$, gold up \$2.75

STERLING rose 45 points to close in London at \$1.776, but slipped to DM 4.2175 (DM 4.23), SwFr 3.457 (SwFr 3.455).

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FFr 10.985 (FFr 11.045) and Y242.5 (Y247.5). Its trade-weighted index was 89.5 (89.8), Page 32

DOLLAR fell to DM 2.3745 (DM 2.387), SwFr 1.9565 (SwFr 1.969) and Y238.4 (Y241.5). Its trade-weighted index was 114.2 (114.9), Page 32

GOLD rose \$2.75 in London to close at \$355.25.

EQUITIES: the FT 30-share index closed 0.9 higher at 568.

GILTS: the Government Securities Index slipped only 0.02 to 67.59.

WALL STREET: was 2.66 up at 864.82 near the close.

CBI PRESIDENT: Sir Raymond Penneck, named the 31 members of the confederation's most influential committee for the first time.

UK BANK TAXATION: review is planned by the Government.

EEC GOVERNMENTS: decided to resist any increase in internationally agreed interest rates for official export credits.

DEVELOPING COUNTRIES: could face foreign exchange cash-flow problems because of a growing tendency to take up short-term loans says an Amer Bank study.

WALL STREET JOURNAL: plans to publish a European edition next year.

BOEING'S PROFITS: drop sharply

BOEING reported sharply lower earnings of \$61m (\$144m) in the first quarter.

BANQUE NATIONALE: de Paris raised consolidated profits to Ffr 1.2bn (Ffr 886m) last year.

CREDIT SUISSE: First market executives have resigned, issued a \$100m Euro-bond for Banque de l'Indochine et de Suez. Story and Feature Page 27

NCC ENERGY: shares were suspended from trading yesterday at the group's request at 35p per share.

SIMON ENGINEERING: reported improved taxable profits of £20.35m (£19.31m) for 1981. Page 20, Lex, Back Page

Pressure on Argentina grows

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT is to intensify pressure on Argentina in an attempt to end the Falklands crisis quickly, following yesterday's surrender by the Argentine commander of the Falklands dependency of South Georgia.

Further military action is not being ruled out though and there is distinct gloom in London about the chances of success in the immediate future of further diplomatic efforts.

Mrs Margaret Thatcher told the Commons yesterday that "the urgent need is to speed up the negotiations as the British task force nears the Falklands."

She repeatedly said that "time was getting extremely short." The windy and stormy weather in the area is a limiting factor in possible military action which any sensible government must take into account.

At the same time, the language used by Whitehall officials to describe the gap between the Argentine and British positions hardened noticeably yesterday. Instead of "serious differences," the two were described as being "miles apart."

The Prime Minister, who was warmly received by Tory backbenchers, argued that "negotiations are more likely to succeed if military pressure is kept up."

The invasion of South Georgia is seen with not much optimism as reinforcing the pressures for negotiation.

Mrs Thatcher denied that Britain was in a state of war with the Argentine when she said that the prisoners taken in

South Georgia were "not prisoners of war."

Mrs Thatcher told the Commons that if Britain was not successful in achieving a peaceful solution the fault would lie "fair and square" with the Argentines.

She stressed Britain's determination to pursue negotiations via Mr Alexander Haig, the U.S. Secretary of State, but there were "still considerable difficulties."

There have apparently been no direct communications with Washington except by telegram and the Whitehall view is that everything depends on whether

Argentina is willing to resume directly in any peaceful solution.

The next step is seen in Whitehall as a U.S. decision on economic sanctions, though as long as Mr Haig's mission is still in play the UK does not expect him to come off the fence.

Mrs Thatcher said she understood the feelings of MPs that the U.S. should announce sanctions which she pointed out, "would be of a kind and degree greater, perhaps, than any other which could be brought to bear."

The Prime Minister faced pressure from several MPs to involve the United Nations

met briefly just before the OAS meeting yesterday.

Sr Raul Quijano, Argentine Ambassador to the OAS, said Argentina needed "a period to cool off" before resuming negotiations.

As the Ministerial meeting opened, Sr Quijano said that his country was basically seeking "solidarity" from the other treaty members, which include the U.S., rather than the military aid and economic sanctions that the treaty provides for against a country that attacks an American State.

The fate of the peace mission led by Mr Alexander Haig, the U.S. Secretary of State, nevertheless remained in the balance.

Sr Nicanor Costa Mendez, the Argentine Foreign Minister, in Washington for yesterday's special Ministerial consultations among members of the Organisation of American States, postponed a meeting with Mr Haig on Sunday night, after the British move against South Georgia, although the two men spoke at length on the telephone.

Argentine officials said yesterday that negotiations remained "temporarily suspended" because of the British action, and there were no plans for Mr Haig to return to Buenos Aires for further talks. However, Mr Haig and Sr Costa Mendez

Argentina is willing to resume directly in any peaceful solution.

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Sr Nicholas Henderson, the British Ambassador in Washington, said he expected a show of support for Argentina, but little more. "There will be an act of hemispheric solidarity. There always is in these cases," he said.

Ford's imports exceed exports for first time

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD OF Britain's visible imports cost £164m more than its exports last year. This was the first time the company's imports into Britain were worth more than its exports from this country.

The company's 1981 annual report, published yesterday, also showed: pre-tax profits fell last year by 2.7 per cent to £220m from 1980's £226m while sales rose by 5 per cent from £2,924bn to £3,073bn.

At the year-end Ford of Britain had loaned its U.S. parent group \$856m.

Mr Sam Toy, chairman and managing director, suffered a substantial cut in pay compared with his predecessor, Sir Terence Beckett, now director-general of the Confederation of British Industry.

Referring to the fact that Ford's balance of trade had gone into the red last year, Mr Toy blamed "the inability of the UK assembly plants to

FORD OF BRITAIN		1980	1981
Sales	£3,073bn	£2,924bn	
Pre-tax profit	£220m	£226m	
Balance of trade	£56m	-£164m	
Vehicles			
Produced in UK	522,484	470,001	
Sold in UK	713,000	674,000	

achieve fully their production targets" and said he had forced the company to import a high volume of cars in 1981.

Of the 453,365 new Ford cars registered in Britain in 1981, 203,281 or 46 per cent were assembled overseas. This compared with 216,760 or 48 per cent of the 464,706 Fords sold the previous year.

Ford of Britain was also before recorded a small visible balance of trade deficit of £20m in 1979 when the company was suffering the after-effects of the

worst strike in its history at the end of the previous year.

However, this was almost certainly offset by an "invisible" trade surplus. Last year Ford estimates its invisible surplus was £124m. In 1980 the visible surplus was £26m and the invisible one £143m.

Commenting on the financial results, Mr Toy said that by any business standards they were unsatisfactory.

He went on: "We are simply not getting adequate returns from our manufacturing and trading operations. We all know that the high value of the pound is not helping in world markets. But the core of our problem is still low productivity."

"Until we address that issue successfully we cannot hope to reverse the pattern of rising imports and falling export volumes."

Continued on Back Page
Financial details, Page 25
Lex, Back Page

Lahnstein is Schmidt's new Finance Minister

BY JONATHAN CARR IN BONN

HERR MANFRED LAHNSTEIN, a state secretary who is Herr Helmut Schmidt's right-hand man at the Chancellery, is to be West Germany's new Finance Minister.

He will succeed Herr Hans Matthöfer, 58, who has heart trouble and is moving to the Post Ministry, an office less subject to conflict and tension.

The Finance Ministry move is a Cabinet reshuffle which also involves the Labour and Family Affairs Ministries and is likely to be made public officially today.

suited to his new job. He was formerly State Secretary at the Finance Ministry, with responsibility for national and international monetary affairs.

He held that post until late 1980, when he became head of Herr Schmidt's Chancellery—a job which includes co-ordination of the country's intelligence services.

In other Cabinet changes Frau Anzie Huber, who stepped down as Family Affairs Minister a fortnight ago, is expected to be succeeded by Frau Anke Fuchs, at present State Secretary at the Labour Ministry.

Herr Herbert Ehrenberg, a luckless Labour Minister at a time of growing unemployment and increased financial pressures, is to stand down. As expected, only members of Herr Schmidt's Social Democrat Party (SPD)—the senior partner in the Bonn Coalition Government—are involved in the reshuffle.

Profile, Page 2

Continued on Back Page

Dockers rush for redundancy

BY BRIAN GROOM, LABOUR STAFF

PORT EMPLOYERS are being flooded with volunteers to take payment of up to £22,500 offered for six weeks to secure more than 2,000 redundancies among Britain's 18,000 registered dockers.

The scheme has been running for only eight days, but Liverpool has more than 900 applicants for the required 715 redundancies, while London has almost reached the 723 it is seeking. If applicants continue to come forward in large numbers the scheme will be heavily oversubscribed.

The six-week offer is aimed principally at reducing labour surpluses at these two ports, which have been ordered by Government to end their losses by the end of the year.

Some other ports have yet to decide how many dockers they want to go. The pattern is underlined at Tees, however, where 90 to 100 have applied, against a target of 57, redundancies authorised by the National Dock Labour Board.

Employers appeared pleased by the response, rather than worried that they had set payments too high. The Port of London Authority said it would enable the local labour board to consider skills and age ratios in choosing who should go. Some applicants are expected to withdraw before the redundancies are completed.

By yesterday there had been 630 applications in London from the workforce of 4,577, with more to be counted. Liverpool had received 902 applications—more than a quarter of the port's 3,420 dockers.

The cost of redundancies at these two ports will be met by government aid. The Mersey Docks and Harbour Company has extended the offer to all employees, in an attempt to cut 1,500 from its dock and white-collar workforce of more than 5,000. Applications have been high among non-dockers.

An anomaly has arisen at Hull, which wants 108 redundancies. Dockers' leaders are pressing for applications to be accepted, but employers are resisting because labour shortages have developed since a new two-shift system began to generate extra trade.

£ in New York		
	April 25	Previous
Spot	\$1.7718-7745	\$1.7755-7770
1 month	0.29-0.29 pm	0.25-0.28 pm
3 months	0.45-0.50 pm	0.50-0.72 pm
12 months	1.85-1.95 pm	1.90-2.00 pm

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JULIAN GIBBS ASSOCIATES

Dutch prepare to fight on steel quotas

BY CHARLES BATCHELOR IN AMSTERDAM

THE NETHERLANDS is expected to take a tough stand in next month's EEC steel negotiations...

Estel is being disbanded under pressure from the Bonn Government which wants to form a national steel industry...

which then manufactures finished products. Hoogovens is seeking to obtain this entire finished products quota in talks with its former West German partner...

The Dutch Government in its claim for an adequate quota. Mr Jan Terlouw, the Economics Minister, told Dutch MPs last week that unless changes are made to the quota system...

production quota since this was composed of a number of different products and reference periods. In 1980, the last full year for which information is available, it made 8.14m tonnes of pig iron and 8.54m tonnes of rolled steel products...

Oslo issues more oil licences in north

By Fay Gjester in Oslo

BRITISH PETROLEUM is among 12 foreign oil companies given shares in six licence areas off the country's central and northern coasts under an allocation by Norway's oil ministry...

The awards, confirmed at the weekend, make BP the operator on Halten Bank block 650710, the first time Norway has given a licence to a company such as BP which has a 30 per cent stake in the area...

Britain confident in stability of sterling holdings

BY DAVID MARSH

THE BRITISH Government is confident that the large holdings of sterling by foreign investors in London are mainly stable and are not likely to be run down significantly as the result of the case over the Falklands crisis...

Overall inflows during the three years since the general election amount to around £11bn. These have been mirrored by British residents' transfer of large sums on to foreign banking and securities markets following the abolition of exchange controls in October 1979...

ing holdings are officially considered to be more volatile. Because of this, there is thought to be only limited danger of withdrawal. The Treasury believes that some of the flows into Britain have been of a similarly long-term nature to the large placements which have been made overseas by British pension funds and insurance companies...

W. German chemical output falls

BY KEVIN DONE IN FRANKFURT

PRODUCTION OF chemicals in West Germany fell in the first quarter by 3 per cent as companies felt the impact of the continuing domestic recession. Exports provided the only source of growth...

According to estimates from the West German chemicals industry association (VCI), the sector's turnover rose by only 4 per cent in nominal terms, while producer prices jumped by more than 8 per cent. Foreign chemicals sales increased by some 7 per cent in value in the first quarter compared with the corresponding period last year...

chemicals—one of the most important West German industrial sectors with sales last year of DM 116.9bn (£27.5bn)—has continued from the recession of 1980/81. According to Professor Herbert Grunewald, chairman of Bayer and president of the VCI, there are still no signs of the upturn in the domestic economy hoped for in the second half...

The sectors most affected by falling demand in the first quarter were inorganic and organic basic chemicals, plastics, paints and fertilisers. Consumer products, such as detergents and cosmetics are also suffering from falling general retail sales. Demand is still rising for the research-intensive products, pharmaceuticals and agricultural chemicals, but here, too, growth rates are slowing...

Italy sets up inquiry into blaze deaths

By James Burton in Rome

A judicial inquiry has begun into the tragic fire which killed 34 people at an antique fair in the central Italian town of Todi on Sunday.

The disaster has already provoked criticism of the organisers of the event, the state of the Italian fire service and fire protection legislation.

The fire broke out on the second floor of an ancient palazzo in the heart of the city. Smoke and flames prevented many people from escaping down the only staircase.

Fire engines took 45 minutes to arrive from Perugia and Terni at least 20 miles away, and many of the survivors escaped by jumping from the top floor of the building onto the roof of a large van in the street.

The cause of the fire is thought to have been an explosion of something highly inflammable, such as a gas cylinder, in a room in the Palazzo, though magistrates have ordered police and firemen to look for any evidence of foul play. The fire spread fast because of the combustible nature of the merchandise.

The main reason for the deaths and the scores of injuries, many of them serious, is thought to be the fact that Todi has no fire brigade, despite being a town of about 20,000 people. It is well known to tourists as one of the most beautiful in Umbria.

A leader of the firemen's union has already called a two-day strike over the disaster. The union says that if fire prevention regulations contained in a Presidential decree that has yet to be passed had been in force, the tragedy would have been avoided.

It also says that the long-promised decentralisation of fire stations has not been implemented.

Sig Giuseppe Zamberletti, Minister for Civil Protection, who handled the relief operations after the November 1980 earthquake in southern Italy, said on Sunday that the Italian fire brigades were short of staff and equipment.



Herr Lahnstein... no seat in Parliament

Lahnstein: a talent for words and music

By Jonathan Carr in Bonn

TWO QUALITIES above all will stand Herr Manfred Lahnstein in good stead as he takes over the post of West German Finance Minister. Even in the blackest situations, he is able to convince others that there is a way through the difficulties.

And even at the most hectic moments, he seems to have time over to sit back, take stock and smile at himself. Irony is never far away. He will need both these attributes to the full. He is taking over what is arguably the toughest job in the Cabinet (apart from that of Chancellor Helmut Schmidt) from Herr Hans Matthöfer.

At home, difficult federal budget talks are coming up within weeks, putting further strain on the coalition Government of Social Democrats (SPD) and liberal Free Democrats (FDP).

Abroad, he will be facing serious financial and monetary problems within the European Community and, further afield, all the difficulties associated with high U.S. interest rates and a Washington Administration disinclined to curb dollar fluctuations.

Further, his personal position as Finance Minister is not going unchallenged. Herr Lahnstein has been a member of the SPD for many years and has close contacts with the trade unions. Those contacts helped him be of service—albeit very much behind the scenes—in the crucial national metalworking wage negotiations at the start of this year. However, as State Secretary and head of Herr Schmidt's Chancellery he is a civil servant without a Parliamentary seat.

Bosphorus move 'administrative'

BY METIN MUNIR IN ANKARA

MEASURES INTRODUCED last week by Turkey to regulate transit and navigation in the strategic Bosphorus Straits do not constitute a unilateral amendment of the Montreux Convention, a Turkish official said yesterday. They are merely an "administrative and technical re-organisation" designed to cope with increased traffic.

The Turkish Government has issued new regulations which state that "transit through the Straits of Istanbul can be suspended temporarily by the port authority in the case of necessity." They also make pilotage and towage compulsory for specific transit routes and anchorages.

These appeared to contravene the 1936 Montreux Convention which guarantees "complete freedom of transit and navigation in the straits" for merchant vessels, and lays down that "pilotage and towage remain optional."

The Bosphorus, running between the Asian and European shores of Istanbul, is 36 nautical miles long and constitutes the only link between the Black Sea and the Mediterranean, through the Aegean Sea.

The Turkish official said Turkey has merely retained the right to shut the straits when fog, storms and collisions might cause damage to life and property. This right was exercised "for any good reason" in the past and was acknowledged by the Convention's signatories — Turkey, Bulgaria, France, Britain, Greece, Japan, Romania, the Soviet Union and Yugoslavia.

The clause on compulsory pilotage did not affect foreign vessels, he said, and was a restatement of the existing situation.

The regulations are being examined by the naval authorities, including those of the U.S. A U.S. official commented: "We are not worried now because we don't understand what has changed. But this does not mean that we will not be extremely worried when we do."

Turkey's foreign trade deficit declined by nearly 54 per cent in the first two months of this year, as the export boom which started last year continued. Exports amounted to \$356m (£380m), about 20 per cent higher than in the previous year, according to preliminary figures. Imports declined by some 21 per cent to \$1,275m. The trade deficit dropped to \$419m from \$928m.

Turkish exports grew by a remarkable 62 per cent last year to reach \$4.7bn. The target set for this year is \$6bn.

Mr Hasan Esat Isik (Defence), Mr Deniz Baykal (Energy) and Mr İrfan Özyıldırım (Interior). The investigation was prompted by a report prepared by lawyers acting on behalf of the extreme right-wing Nationalist Action Party, whose leaders are on trial for their lives. The lawyers alleged that the RPP was actively involved in the political terror and secessionist activities which nearly caused civil war in Turkey in the two years before the military takeover in September 1980.

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Ecevit's colleagues investigated

BY OUR ANKARA CORRESPONDENT

TURKEY'S CHIEF military prosecutor yesterday started questioning former members of parliament belonging to the banned Republican People's Party (RPP), in connection with allegations that they were involved in political violence and secessionist activities.

As they were being questioned, Mr Bulent Ecevit, the former Prime Minister and RPP chairman, was arrested by a martial law court for the second time in two weeks. He has been in jail since April 10 and the second arrest warrant seems to be a mere legal formality.

His first arrest which followed an interview in a Norwegian newspaper, was linked yesterday to a statement broadcast by Dutch television. Mr Ecevit's lawyers deny he gave an on-the-record interview to the Norwegian newspaper and claim that the Dutch broadcast was based on a private letter.

The military prosecutor is intending to question some 260 former RPP members of Parliament. Yesterday he saw three former cabinet ministers:

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David Buchan, in Kosovo, reports on the growth of demands for the province's autonomy

Weak link in Yugoslavia's chain under strain

KOSOVO is the weakest link in the Federal chain that holds multinational Yugoslavia together. Money and police have been poured into the province to prevent it snapping away, but protests by some of the province's 1m ethnic Albanians for greater formal autonomy — which led to fighting in the streets of Pristina last year — have continued sporadically this spring. These face Yugoslavia with its most serious political challenge since the death of Tito two years ago.

The protesters have clamoured for elevation for Kosovo from a province loosely attached to Serbia to full republic status, on a par with Serbia and Yugoslavia's five other republics. Their cause has been taken up by Albania, with its powerful Radio Tirana transmissions and propaganda Press has accused "great Serb chauvinism" of once again trying to deny Kosovan Albanians their just rights. Tirana's support has confirmed most Yugoslavs in their suspicion that the "republican" demands are the thin end of a wedge that would split Kosovo off into the waiting grasp of President Enver Hoxha of Albania.

Kosovo largely runs itself already. It has slightly fewer representatives at the Federal level than full republics, but has a blocking veto over major decisions and control over its local economy as well as its own flag. The argument can be boiled down to those who ask if Kosovo has these powers already, why should it not go one step further, versus those who question if it has these powers, why should it bother about republican status — unless

this hides something more sinister? Yugoslavia's constitution gives republics, but not provinces, the theoretical right to secede. The theory goes that ethnic groups which have their majority inside the borders of Yugoslavia qualify for a republic in the federation, but the two groups — ethnic Albanians — and Hungarians — which have a "homeland" elsewhere only get provincial status without any right of secession.

Thus, those groups unlikely to secede are given the right on paper to do so and those who might conceivably be tempted to join other states, are given no such right. It is a "Catch 22" but probably necessary if Tito's Yugoslavia which has given the Balkans nearly 40 years of unusual stability is not to come apart. Yugoslavia's ethnic Hungarians rest content in their province of Vojvodina, but would undoubtedly seek to imitate any change in Kosovo's status.

Quite why anyone might want to join hands with the Hoxha regime is a mystery to those Kosovan Albanians, such as Mr Agim Zatripi, the province's television director, who know anything about the bread and water conditions in Tirana. "In any case, in the Balkans it is impossible to think of any territory as ethnically pure," he says. While this is still true, it is nonetheless the case that Kosovo is rapidly becoming more ethnically Albanian. With Europe's highest birthrate, at 2.6 per cent a year, Kosovan Albanians are breeding faster than the Serbs there; to the extent that the latter are now 14.9 per cent of the province's population, down from 20.8 per cent 10 years ago.

Serbs and Montenegrins of Serbian origin are also leaving in increasing numbers. Their exodus speeded up after the riots in March 1981, despite greater police protection. Their tales of harassment raise the risk of a Serbian backlash.

For the moment, the "Federalist" forces have carried the day. The number of police and militia in Kosovo is a secret, but they include units from all republics to blunt Tirana's accusation that it is just the Serbs up to their usual practice of repressing Albanians. Out of the 260 people who have been arrested and sentenced, 70 of them are students from the University of Pristina, the core of the disturbances.

The university's rector, Mr Munir Bushi, says that there were a couple of brief demonstrations this spring and that some students are still being expelled from the campus and from the local Communist Party, but things are now settling down. The police claimed recently to have uprooted "Albanian-backed 'irredentist' and 'counter-revolutionary' organisations." The far harder task, however, is to remove the economic root of Kosovo's discontent. Kosovo may be more prosperous than Albania, but it is much worse off than most of the rest of Yugoslavia. Its average income is one-sixth of that of the richest republic, Slovenia — U.S.\$4,800 (£2,700). The gaps in wealth in this one country are as big or bigger than in the whole European Community.

Kosovo did start life in the Yugoslav Federation way behind other regions, but the



difference has widened further. In 1947 the Kosovan income was 49 per cent of the national average; in 1980, 25 per cent.

Like a lame runner on an athletic track, Kosovo keeps getting "lapped" by its faster growing brethren in the Federation. This is despite the money that has been spent on its problems over the years. Since 1968, Yugoslavia has had a regional aid fund. In its first five years it paid Kosovo 2.7bn dinars (£33m), or 30 per cent of the total. This share has steadily risen, so that in 1981-85 Kosovo is due to get 97bn dinars (£1.2bn), or 42 per cent of total regional aid.

Mr Dragan Vasiljevic, the regional fund's assistant director, says the effort failed on three counts. First, the Kosovo provincial government diverted too much of the investment funds into expanding social services for its growing population. Second, much money went

into developing Kosovo's large energy and mining potential, whose products were kept low in price by the Federal government. Third, what labour-intensive industries were developed turned out goods poor in quality and design. The result is that growth in population has outstripped the economy, and unemployment of more than 30 per cent has created dry tinder for any nationalist sparks.

At bottom, it has been a failure of human management, so the new strategy is to get the more efficient companies from Yugoslavia's richer areas to lend a direct hand. Since the Federal government cannot force companies to invest in Kosovo — investment is purely a regional responsibility — it is "bribing" them to do so.

Half of all regional aid for Kosovo is now available on very easy terms to back joint ventures between companies in Kosovo and elsewhere. The encouraging sign is the number of enterprises outside Kosovo which have shown willing. Slovene Companies, for instance, have signed some 50 joint venture agreements in the past six months.

To the relief of Belgrade, the World Bank in Washington has also shown understanding of Yugoslavia's special regional needs. The problem is that the country's average income — \$2,800 — is just about at the World Bank's upper limit on eligibility for borrowing. But because this average conceals poverty equal to some of the poorest of the bank's clients, the World Bank has recently agreed to keep on lending, at least until the end of Yugoslavia's 1981-85 plan.

JOHN WYLES comments on how the crisis could change the EEC's outlook

Community may owe debt to Argentina

DOES THE unprecedentedly prompt agreement by Britain's EEC partners to ban imports from the Argentine impose any sort of moral obligation on the UK? Does it, in particular, mean that Mrs Thatcher should settle for less than she really wants in the way of a reduction of British payments to the Community budget?

The fact that these questions are floating somewhat eerily on the diplomatic breeze here is causing some unease in British circles. The UK is not used to being beholden to its partners and Mr Francis Pym does not want to enter his first budget negotiating session of EEC foreign ministers in Luxembourg today carrying some kind of moral handicap.

Mr Pym's call for the special Brussels meeting on Tuesday of last week was partly to avoid this. His effusive thanks for EEC support over the Falklands crisis and the briefing he gave to EEC ministers in Luxembourg today are meant to keep this issue quite separate from the budget negotiations.

There is no earthly reason why they should be connected. Arguably the Community's response to the Argentine invasion of a sovereign territory covered by the Treaty of Rome was both appropriate and necessary.

Equally necessary, the British will argue, is the need to remove the injustice which would allow the EEC's fourth poorest member-state to become the largest or second largest net contributor to the Community budget.

But, and this is the point to be taken on board in other EEC capitals, there will be no lift off for this campaign if the UK is forced either to fight a bitter and bloody battle over budget payments in the coming months or if it is asked to sell out by accepting a budget burden larger than £200-£300m a year.

If agreement is to be reached today there is thus a need for Britain and its partners to return to the well of "Community solidarity" whose waters everywhere have been run dry but whose heady brew has produced the unprecedented impact of the EEC membership in the UK.

More time is needed to assess the implications for the Community and the readiness to switch away technical obstacles in an object lesson on what can be achieved in Brussels.

Exhilarated by the experience of negotiating the ban, the German official says: "I have not had the same feeling for a long time. Here was a case where we were doing something for the Community with no national profit to be gained, in fact quite the opposite. But all governments could see that the issue of protecting territory against acquisition by force was of great importance. A Community response could not be avoided and no one wanted to avoid it."

In producing this response, the Community was backing the judgment of British ministers about the measures needed to resolve a British crisis specifically that was arguably brought about by a failure of British policy. One has to have spent hours watching the ministers wrangling over the minutiae of something like secondary compensation amounts to begin to see what Argentina may have done for Britain and the EEC.



Argentine troops line up to receive commision at an open-air service in the Falklands.

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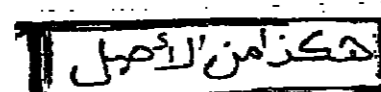
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THE FALKLANDS CRISIS

Argentine morale undented by South Georgia reverse

BY ANDREW WHITLEY, IN RIO DE JANEIRO

RADIO RIVADAVIA, one of the most popular spots on the Argentine waveband, played martial music from early morning yesterday, interspersed with the latest news on the "war" with Britain, but public morale has been surprisingly unaffected by the news of Sunday's setback on South Georgia.

Before the event, a number of Argentines said they would be prepared to let the uninhabited South Georgia archipelago go, to satisfy British national honour and to save Mrs Thatcher's face.

Conviction, a newspaper close to the navy, naturally takes the matter to heart. Its front page is given over to a transcript of the last exchange of messages between the islands' beleaguered defenders before communications were cut.

On the other hand the establishment daily, La Prensa, does not even refer to the military engagement in its opinion columns, writing instead about the serious matter of unemployment.

There has been no attempt to

stir up war fever through the Press. Most of yesterday's Buenos Aires newspapers report the event in a straightforward, matter-of-fact way. In the absence of much independent hard news the stream of commentaries issued by the military junta are repeated in full.

In the business area it was a normal Monday, the pavements thick with secretaries and bosses hurrying to work. A few banks and finance houses were filled with anxious customers, but most cash counters were quiet.

Outside the presidential palace a small good-natured crowd of some 300 people cheered as President Galtieri arrived for work, accompanied by a ceremonial horse guard of honour. There were no banners denouncing Mrs Thatcher or even any anti-British chants.

The British community is lying low, reassured by the Government's pledge to protect Britain and their property but alarmed by a blood-curdling threat telephoned to the English language newspaper, the Buenos Aires Herald, to kill three British citizens for every soldier setting foot on Argentine soil.

The prospect of interment if war is declared and full-scale hostilities break out is on many

people's minds, but few are running for cover in neighbouring Uruguay. For the moment, the most pressing concern in the 17,000-strong community is their blocked bank accounts in Britain.

In the opinion of the British interests section of the Swiss embassy not short of Britons have left over the past three weeks. Most of the UK passport holders remaining have ties so deep to Argentina that leaving now is almost inconceivable.

Despite a prediction by Sr Roberto Alemann, the Economy Minister, on Sunday night that there would probably be another run on the banks, there was little sign of panic yesterday.

All was calm at the British-owned Bank of London and South America. But a queue of anxious customers stretched along the pavement outside the state-owned banks of Chubut province. Chubut's capital, Comodoro Rivadavia is in the front line of any possible British attack on the mainland. Big crowds also filled the branches of a number of finance houses, the traditional repositories of "hot" speculative money.

Sr Alemann has again denied speculation that emergency controls on bank deposits may be imposed.



Buenos Aires demonstrators denounce Britain's "dirty pirates."

Japanese urge end to hostilities

JAPAN YESTERDAY called for an "immediate cessation of hostilities" in the South Atlantic, though without explicitly condemning Britain's use of force to recover South Georgia. Charles Smith reports from Tokyo.

Tokyo still believed in the possibility of a diplomatic solution to the Falklands crisis, the statement added, implying that Japan would use its position as a member of the UN Security Council to make negotiations succeed.

THE FRENCH Government yesterday responded to Britain's recapture of South Georgia by insisting on the "necessity and urgency" of negotiations, David Housego writes from Paris.

If the brief statement from the Ministry of External Relations refrained from passing judgment on Britain's military intervention in the Falklands, the omission was deliberate.

But there is little doubt that the French Government, which has so far backed Britain, is privately apprehensive at the use of force.

New Zealand's Prime Minister, Mr Robert Muldoon, has sent a cable of congratulations and support to Mrs Margaret Thatcher expressing his Cabinet's "gratification" that Britain had moved decisively to regain possession of South Georgia. Dai Hayward reports from Wellington.

Bonn tops list of Argentina's arms suppliers

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN HAS sold Argentina 44 Sea Dart missiles and six Lynx anti-submarine helicopters. Germany has been Argentina's largest arms supplier over the past five years.

Statistics produced by Sipri, the Stockholm International Peace Research Institute, show that West Germany supplied one-third of Argentina's major weapons systems — mainly submarines, destroyers and armoured vehicles between 1977 and 1981.

The U.S. had 17 per cent of the market, one key contract being 40 A-1 Skyhawk fighters which constitute the main carrier-based challenge to Britain's Jumpjet Sea Harriers, now with the task force.

France is Argentina's third largest arms supplier, with a contract for 14 Super Etendard naval fighter bombers only partly fulfilled. Apparently only about eight of the 14 have so far been delivered.

Britain is the fifth largest arms supplier, behind Israel which, with 14 per cent of the market, has sold as many as 42 of the Israeli-built Mirage 5 fighters known as Dagger.

Argentina has bought two Type 42 destroyers from Britain—the Hercules and the

Santissima Trinidad—as well as 44 Sea Dart missiles and six Lynx anti-submarine helicopters.

Britain has been a substantial supplier of military electronics, radar and other sorts of software. Plessey Ferranti, for example, has helped to modernise the communications system aboard Argentina's sole aircraft carrier, the Veinticinco Mayo. Bought 15 years ago from the Netherlands, the vessel was British-built, beginning life in the 1940s as HMS Venerable.

A number of European countries have supplied small arms to Argentina.

However, Argentina, like Brazil and even Canada and Australia belongs to a key group of countries rapidly becoming less important as direct export markets since they are moving into local production of arms. Small arms and warships, particularly, are being built under licence.

Fabricaciones Militares signed an agreement in 1981 to produce the Swiss Oerlikon 35mm anti-aircraft gun. The second of the British Type 42 destroyers has been built in Argentina, as will be the last three of the four Type 1700 German submarines.

Venezuela suspends talks on buying Hawk trainers

BY KIM FUAD IN CARACAS

VENEZUELA is reported to have suspended negotiations for the purchase of 25 British-built Hawk aircraft at a cost of £140m as a gesture of support for Argentina.

President Luis Herrera Campins has already stressed his country's support for Buenos Aires following the British recapture of South Georgia, and port workers have announced a boycott of British ships.

The suspension of talks on the Hawk deal was announced by Senator Geofregio von Gonzalez, president of the National Congress and chairman of the ruling party.

The controversy over the Hawks will place the Venezuelan Air Force, which favours

their purchase, in the uncomfortable position of going against Congress, which provides the money for buying arms.

It is understood that negotiations were well advanced. The Venezuelan Defence Minister, General Bernardo Puche Leal, is reported to have signed a formal agreement to acquire the aircraft.

The air force commander, Gen Maximiliano Hernandez Vasquez, has insisted that the Hawks should be purchased despite the Falklands dispute, saying they are needed as training aircraft.

He explained that Venezuela had only four outdated two-seater aircraft for training pilots

Tierra del Fuego—Galtieri's exposed outpost

BY HUGH O'SHAUGHNESSY, RECENTLY IN USHUAIA

TIERRA DEL FUEGO is at the end of the line. The vast island at the bottom of South America, shared between Chile and Argentina, is the exposed outpost of the Argentine armed forces as they struggle to retain their hold on the offshore islands they conquered earlier this month.

Ushuaia, the capital of Tierra del Fuego, is a town of 15,000 inhabitants squeezed between the Beagle Channel and the last snow-covered outcrops of the Andes.

It is a military and bureaucratic town whose officials, in theory at least, administer not just Argentine Tierra del Fuego but the country's vast claim to territory in Antarctica and the islands of the South Atlantic, including the Falklands.

Tierra del Fuego's airfield and port facilities are vital for the struggle in the South

ARGENTINA'S claims over the British southern Atlantic possessions fall into three distinct categories—recent, ancient and frozen. David Tonge, our Diplomatic correspondent, writes.

Argentina's most recent claims are to the island which has proved the catalyst in the present conflict—South Georgia—and its even more remote southern neighbours

Atlantic and war has come quickly to the island. Ushuaia's first blackout exercise came last Thursday—a half-hour practice at 10 o'clock which left the town fumbling uncomfortably. The town's small naval base, a former penal colony, was the scene of unusual activity last week as the ageing cruiser General Belgrano put in

in the South Sandwich group. Yet in the early years of this century, Argentina accepted British sovereignty over South Georgia. Only in 1927 did the Argentines formally claim it and the South Sandwich Islands.

Britain's claims to all these islands date back to 1775 when they were discovered by Captain Cook. Britain never settled them, but in

1908 annexed them when the Crown issued letters patent. Since 1909 it has had an administrative presence on them.

The Falkland Islands are different in that they were once occupied by France and Spain, and sovereignty over them has been contested ever since the 1760s. Britain expelled the Argentine governor from them in 1833

force, the Argentines are not without their own problems in the island. The usual supply route for Tierra del Fuego passes through Chilean territory and there are fears that the Chileans will shut the frontier if war starts in earnest.

line Ushuaia's main street, there is nervous gloom about the future if the war spreads and the town becomes a target.

Behind the flags and posters prominently displayed in celebration of the capture of the Falkland Islands, there are many signs of nervousness.

The inhabitants, long accustomed to tense relations with neighbouring Chile, are bewildered at the prospect of a real war.

Looking out onto the Antarctic and separated by hundreds of miles of virtually uninhabited desert from the more densely populated parts of Argentina, the inhabitants of Tierra del Fuego are praying for the war to go away.

They will then be able to return to a normal life, of catering for tourists and making a fair living selling duty-free goods on their exotic holidays.

In the duty-free shops which

force, the Argentines are not without their own problems in the island. The usual supply route for Tierra del Fuego passes through Chilean territory and there are fears that the Chileans will shut the frontier if war starts in earnest.

This could bring difficulties for military and civilians alike.

In the duty-free shops which

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WORLD TRADE NEWS

Japan's plans for liberalisation run into difficulties

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

PREPARATION OF Japan's so-called "second market-opening package" appears to have run into difficulties as a result of intransigence of the part of bureaucrats at the Ministry of Agriculture.

Because of the difficulties it seems highly unlikely that the government will be in a position to unveil the package on May 7, as had been hoped.

A release date near the end of May is being considered instead, but even this later deadline could prove hard to meet if the Agriculture Ministry refuses to budge.

What is apparently being demanded from the Ministry is a forecast—or series of forecasts—of steps which will be taken over the next few months to enlarge import quotas for farm products in which the U.S. and the EEC are especially interested.

The Ministry is finding difficulty in producing such a forecast, not because an enlargement of quotas is completely ruled out, but because bureaucrats are refusing to abandon their traditional strategy of keeping concessions secret until the last moment.

Full-scale negotiations between Japan and the U.S. on citrus and beef are due to start in the autumn. Japan decided to put together a second market liberalisation

package after visits to Europe and the U.S. by politicians during February and March revealed profound Western dissatisfaction with its earlier measures.

The May package is expected to contain new tariff-cutting proposals as well as a statement of Japan's willingness to discuss the liberalisation of trade in services within the framework of Gatt.

Officials admit, however, that it will be hard to make the package look attractive without some input from the Ministry of Agriculture. At the moment this seems lacking, despite pressures on the Ministry from elsewhere in the government.

The dropping of the May 7 deadline means that Japan will have nothing to offer its Western trade partners at the next "trilateral" trade conference, scheduled to be held in Paris in mid-May or at the OECD ministerial conference scheduled for May 10 and 11.

The OECD meeting, which is also to be held in Paris, will be attended by two senior Japanese Ministers, Mr. Sakurayuchi, the foreign minister and Mr. Toshiro Komoto, the Director-General of the Economic Planning Agency.

The Japanese delegation to the trilateral meeting will be headed by Mr. Shintaro Abe, Minister of International Trade.

British Rail wins £24m order from Kenya

By Our World Trade Staff

BRITISH RAIL Engineering (Brel) has won a £24m export order for the supply of passenger coaches to the Kenya Railway Administration.

The order, for 74 coaches, is the second major export deal of the year for Brel, which recently announced a contract to supply 124 main-line passenger vehicles to the Irish State Transport Company. Total export orders for 1982 so far are valued at £50m.

The coaches will be built at Brel's Derby works with deliveries beginning at the



end of 1983. The coaches will comprise 40 second class couchettes, 25 first class cars, five buffet cars and four restaurant carriages.

● BICC Telecommunication Projects of Prescol, Merseyside, has won a £2.6m contract by GEC Telecommunications of Coventry for supply and installation of a carrier and audio telecommunications cable network for the Zimbabwe National Railways

● IAL, the London aviation technical services concern, is to supply £2m in security equipment to 20 airports throughout Indonesia, following a contract award from the Indonesian Ministry of Transport and Tourism.

● Arthur Young Management Services of the UK has won a £2m order from the Jordan Ministry of Finance to undertake a pre-investment study and project supervision of an integrated, computerised management information system.

● APE Pipelining Services, part of the NEI group, has won a £1.4m contract to supply cleaning and lining water carrying pipes for the Hun Yan water augmentation scheme in Harare, formerly Salisbury.

● Howe-Baker Engineers of London have been awarded a £1m design contract for a hydrogen production plant to be supplied to the AB Nynas Petroleum of Sweden.

Spain decides on shake-up for shipyards

BY ROBERT GRAHAM IN MADRID

SPAIN IS the last of the major Western shipbuilding nations to adjust to the sharp recession in world shipping business.

The third biggest shipbuilder in the West, it began to consider a shake-up in its major yards only in 1978 at a time when most other nations had already completed restructuring plans.

Spain has slipped even further out of step because of the extraordinary slowness with which its own restructuring plans have matured. The final plan for the big state-controlled shipyards was announced recently and still has to be approved by Parliament.

At the time of the first oil price shock in 1973, Spain's economy was in full bloom and the effects of the sharp price increases were obscured until late 1975.

Even then, in the case of shipyards, there was a mood of buoyancy, because domestic orders still reflected exaggerated optimism for growth, especially in the all-important area of transport of petroleum and petroleum products.

Once the Government decided to act, it was hindered by fragmented ownership. For instance, until 1977 the state holding company, INI, owned only 50 per cent of the largest

group, Astilleros Espanoles (AESAs). The rest was in private hands.

Once the decision was taken to take over these private shares—the banks, holding most of them—were more than happy to offload what had become a loss-maker—plans were slowed by a combination of bureaucracy, lack of clear objectives, frequent changes in the Industry Ministry and fear of major redundancies.

Thus, for the past four years, temporary palliatives have been provided, largely in the form of grants, and extra short-term credit, to cover mounting losses. This in itself has complicated re-organisation.

Two groups are involved in the plan, AESA and Astanu, which last year produced 305,161 dwt, with a total workforce of 24,000. There is roughly 40 per cent overcapacity and production is now half that of 1975. Since 1976 there have been accumulated losses of more than \$1bn.

Such losses have stemmed directly from over-capacity, a sharp increase in labour costs and a doubling of financial charges to 14 per cent of turnover.

During this time there has been a substantial switch in the type of ships built. In 1975, oil tankers accounted for 85 per cent of all orders and grain carriers another 10 per cent. Now tankers represent less than

13 per cent, with grain carriers covering 47 per cent and vessels not constructed previously account for 18 per cent.

The Government's new plan, which aims to cut the workforce over the next three years by 18 per cent, relies mainly on voluntary redundancy and natural wastage. This is modest, compared with other European countries. The EEC average

This, in turn, will lead to greater specialisation and more emphasis on recent developments like offshore drilling platforms. Already last December, INI formed a company, Sateca, to develop and co-ordinate new technology.

The yards will aim at raising their level of output to 430,000 dwt by 1984 but this will remain well below that of the

On the financial side the principal concern has been to restructure mostly short-term debt (44 per cent of liabilities) with new term credits and to provide fresh injections of capital.

Debt service is running at \$130m a year. The hope is that last year's \$250m loss can be brought to break-even point by 1984 or, at least, minimal loss. The precise nature of proposed state subsidy remains unclear and will only be clarified when Parliament considers the plan, probably late next month, but it will be vital in export competitiveness.

The importance of setting the plan approved is underlined by the impact of shipbuilding within the Spanish economy. AESA and Astanu provide 0.5 per cent of GDP, contribute 2 per cent of industrial production and account for 3 per cent of all Spanish exports. Further, they provide indirect employment to 120,000 persons which represents 4 per cent of the industrial labour force.

The large naval dockyard and shipbuilding operation (with a capacity of 300,000 dwt) of Bazan is excluded from the plan. It is also part of shipbuilding under the Ministry of Defence and works exclusively for the Spanish navy or on export naval orders. Meanwhile, the Government is still working on a plan to aid and reconvert the country's small and medium-sized shipyards in private hands.

Once the Government decided to act, it was hindered by fragmented ownership. For instance, until 1977 the state holding company INI owned only 50 per cent of the largest shipbuilding group Astilleros Espanoles. The rest was in private hands.

over the last five years has been a 40 per cent reduction in the labour force.

The yards are either in areas hit badly by recession like Bilbao, or where alternative jobs are scarce like El Ferrol, near Comnna, and Cadiz and Seville in the south.

This has led to protracted negotiations with the trades unions and an acceptance by INI that the cuts are less than desired but the most that can be politically tolerated.

Parallel with this, the Government's plan will offer much closer integration within each group and between the two groups in technology, marketing and dealing with suppliers.

mid and early 1970s. This output is based on export order projections of 250,000 dwt.

The management is confident of meeting this export figure, but it is still apprehensive about domestic orders reaching 180,000 dwt. At present, over 50 per cent of orders are foreign and there is no sign of an upswing in domestic buying.

Potential buyers complain of insufficient credit support from the Government and are nervous about any commitments so long as the recession continues to bite. With these projections turnover is expected to increase from \$890m (£508m) at the end of last year to \$1.4bn by 1984.

American Can presses on with Philippines plan

BY GHILSA TAGAZA IN MANILA

AFTER TWO years' delay, American Can, one of the biggest U.S. manufacturers of tin cans, is pushing through plans to build a \$54m (£30m) plant in the Philippines.

A joint venture agreement has been signed with the United Coconut Planters Bank (UCPB), with American Can taking in 40 per cent of the equity of the new company called United Philippine Can (UPCC). UPCC is to manufacture food-grade cans. Specifically, it will turn out 380m a year of lead-free, two-piece drawn tins for the beverage and food process-

ing industries. All raw materials will be imported.

In early 1980, American Can agreed to tie up with Elizalde, the only tin plate manufacturer in the Philippines. But the agreement could not be implemented because of certain hitches including the financial difficulties encountered by Elizalde.

The same year, Continental Can, also of the U.S., was given a Government permit to establish a \$27m plant in partnership with the Ayala Corporation, one of the biggest local concerns engaged primarily in real estate development.

BY A SPECIAL CORRESPONDENT

FEW BRITISH companies have coherent long-term policies for international trading. They lack strategic programmes, and techniques to monitor their progress towards them.

This is the key conclusion of a unique study, which has been conducted for the last two years, into the nature and problems of international trade among 35 companies in the south of England.

The companies, which employ between 50 and 5,000 people include electronic and computer concerns, a food manufacturer, a finance house and several technically-based chemical companies.

The study is being conducted by Mr Stanley Hyman. He started it in 1980 when he was Dean of the Southern Counties Regional Management Centre at Portsmouth Polytechnic. It will

UK companies 'lack long-term policies'

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be completed in November.

But the information available so far has indicated to Mr Hyman that many companies do not know whether their exports are profitable. When exports are costed, overheads and personnel costs may not be included.

At the same time, the study has revealed that few people in the companies under scrutiny have been trained in the strategic management of exporting. Senior managers often do not have time to train younger managers.

The result is that younger, inexperienced employees may be put in charge of marketing, when it is increasingly apparent that salesmen need to be qualified specialists.

Mr Hyman has observed that one vital but neglected area is market research. Many



do increasing business with foreign governments, especially with construction and defence ministries, many nevertheless fail to identify other potential projects in the country concerned.

The foundation for the study, said Mr Hyman, is that "there is not enough investigation and analysis into the real problems of international trade—economists tend to theorise, while managers are too busy getting on with specialised jobs."

So Mr Hyman and his two research officers, funded by a grant of £55,000 from the Foundation of Management Education, have been looking at all stages of the processing of export orders. This has been done through regular visits to each company, its bank and its freight, insurance and overseas agents.

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Although British companies

Swedish Match enters Tokyo lighter market

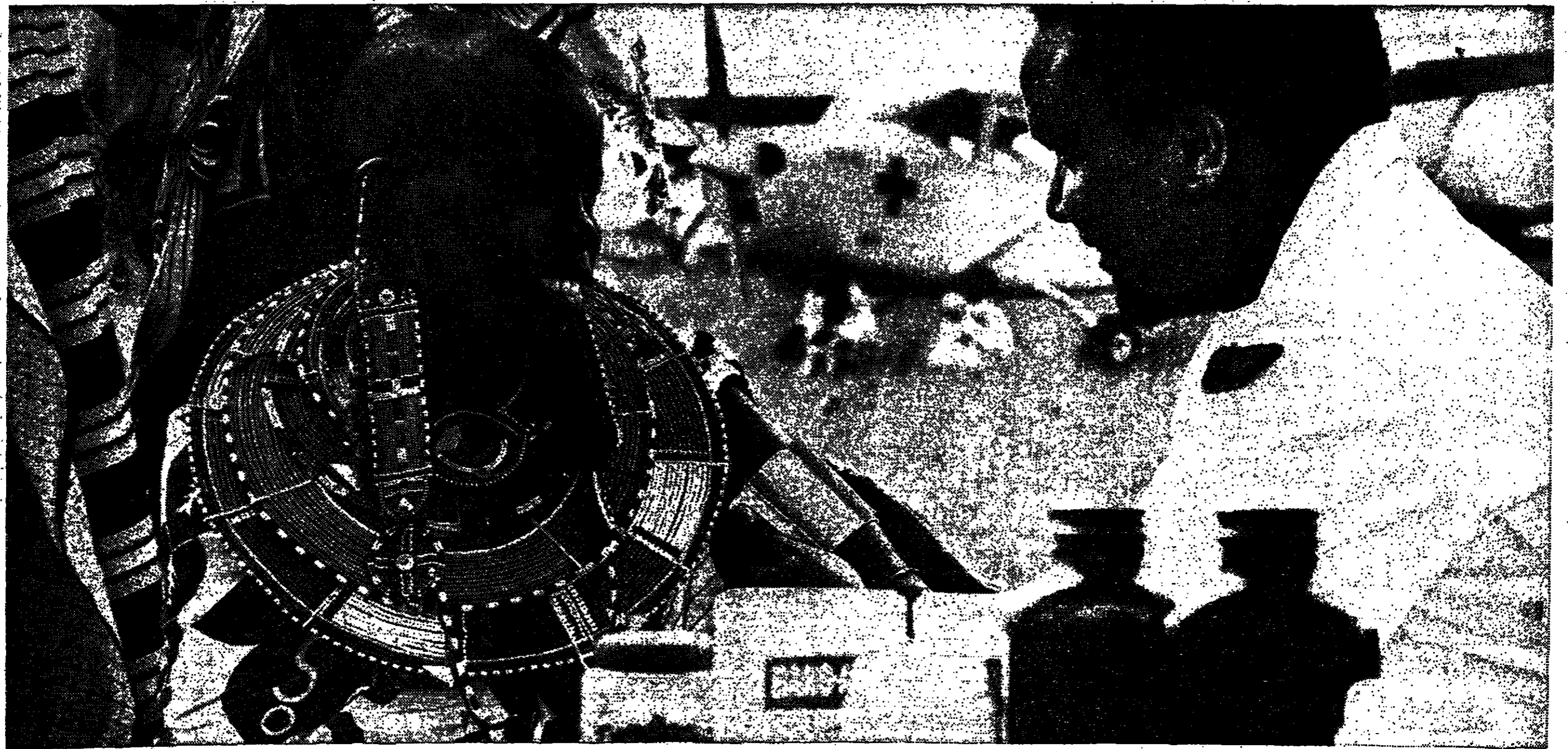
By William Dullforce in Stockholm

SWEDISH MATCH is entering the Japanese market for disposable lighters through an agreement with Yaka Seiko, one of the largest distribution companies.

The Japanese market absorbs about 350m disposable lighters a year which is equivalent to about a quarter of the world market.

Feodor, Swedish Match's lighter company based at Lyons, France, signed a letter of intent with Yaka Seiko last week, providing for the distribution of its lighters.

There are also plans to establish a jointly-owned company to produce lighters in Japan with Feodor probably taking a 40 per cent interest.



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حزمن الأصل

Durham to contest Shildon BR closure

BY NICK GARNETT, NORTHERN CORRESPONDENT

DURHAM COUNTY COUNCIL officials are meeting local British Rail representatives today before seeking a meeting with BR at national level over its proposal to close the wagon works at Shildon with the loss of 2,500 jobs.

The council, which has already written to Mr Patrick Jenkin, Industry Secretary, complaining about the proposal, said yesterday that the employment base of the town could virtually disappear, leaving 30 per cent unemployment—higher than at Consett, further north.

The council says the British Railways Engineering works provide 64 per cent of manufacturing employment and 86 per cent of male manual employment.

The proposal to close the Shildon works—which is beginning to meet strong union opposition—is part of a move to cut 5,000 jobs from BREL, partly because of surplus capacity.

The reaction of the county reflects a feeling that the North East is being expected to shoulder a greater share of closures during restructuring or slimming of companies with sites across the country.

These decisions, it says,

are to be taken with little regard for the "catastrophic consequences" for the people living in the region.

While he recognised BR's production difficulties, Mr James Wilson, the county's planning officer, said Shildon "is not the place to make cuts."

The town, which has a population of 13,000, is in the Bishop Auckland catchment area, which now has a 17.3 per cent unemployment rate.

The other major employers in the town include textile companies Astrak, and Northern Clothing, and Westair Dynamics.

The area around the town of Consett, which has a population of about 35,000, has a 25 per cent unemployment rate. Mr Wilson said that more jobs would be lost by the closing of Shildon than had been created by the special efforts made at Consett since the steel plant closed there more than two years ago.

The council will press the Government for extra finance for industrial development in the Shildon area, compensation for loss of rate income, and a reversal of the decision to downgrade the Bishop Auckland area from Development Area to Intermediate Area status in August.

Video film copiers pay £750,000

BY NICK GARNETT

THREE PEOPLE allegedly involved in a large-scale conspiracy to counterfeit video film cassettes agreed to pay £750,000 damages and costs to the film industry in the High Court yesterday.

Mr Robin Jacob, QC, told Mr Justice Dillon that the three had been responsible for a "factory" for making counterfeit video cassettes above a betting shop in Queen's Road, Northampton.

Mr Charles Noble and Mrs Marilyn Noble, of Church Green, Kings Heath, Northampton, and Mr Ricky Green, of East Oval, Northampton, agreed to give permanent undertakings not to make or sell any copies of films less than 50 years old distributed by the seven film and video companies who are plaintiffs in the action.

They also agreed through their counsel, Mr Stuart Lawson-Rogers, not to "pass off" video cassettes under the name or trade marks of any of the film companies and to pay the £750,000 and costs.

None of the three was present in court.

The action was brought by Warner Communications, Warner Home Video, WEA Records, Thorn-EMI, MGM, 20th Century Fox and Video Programme Distributors.

A city council looks to the countryside

BY NICK GARNETT

ESSEX IS in discussion with one of the district councils in Greater Manchester for the release of a piece of land owned by the oil company in the heart of one of Europe's biggest industrial estates.

The significance of the 11.2 acres of land and lake in Trafford Park, which Trafford Council wants to acquire, is considerable. The council wants it to create an ecological park mainly for teaching and studying wildlife. And it would probably be the first such ecological park in Britain outside London.

However, the concept of an ecological park in the heart of the world's oldest industrial estate is a symptom of the way Trafford Park is trying to upgrade itself for competition with post-war industrial parks and development corporations. Many of these are government creations which provide financial incentives Manchester cannot match.

As with so many industrial assets and locations, Trafford Park has suffered by being the first of its kind. Set up just before the turn of the century on 1,200 acres of land, it attracted industry from the start.

Ford built its first UK plant there and Rolls-Royce made its first car there. At one time, the old Metropolitan Vickers Electrical site—now GEC—alone employed 20,000 workers. During peak employment in the

last war, perhaps 70,000 people worked on the estate which then was one of the world's greatest concentrations of heavy manufacturing.

Trafford Park now employs less than half that number. That decline reflects the decline in heavy engineering industrial decline generally and the recession. It mirrors too the move to less labour-intensive service industries and the competition of new industrial parks, such as those at nearby Warrington.

Nevertheless, there is still a very powerful concentration of manufacturing and service facilities for some of the biggest names in engineering, foodstuffs, metals and oil. The estate is also linked to a marvelous motorway network, as well as a Freightliner depot, a container terminal and the docks on the Manchester Ship Canal.

By the early 1970s, however, there were real fears that Trafford Park was on an unstoppable slide. As part of attempts to reverse that, Trafford Council introduced measures to try and upgrade the environment. Many wasteland dumps were cleared up, company frontages were improved, and some derelict rail lines were removed. The usable internal rail network has been cut from 35 to six miles.

Part of the new Trafford and Seiford Enterprise Zone runs into the industrial estate. This zone has created some 600 new



the expenditure of £108,000 of council money—involves creation of a small wildlife reserve, an area of public open space and a teaching zone for primary schoolchildren. At the moment, the existing small lake has open-ground bird species, such as lapwings and snipe and water and waterside species, including curlews, coots and ducks.

A number of other habitats would be created—including one of woodland to attract warblers and tits; an artificially-created marsh to bring in waders and other duck species; and a muddy area for other waders. The council would hope to see different flora and some small land animals that have not yet settled in the area around the lake. But, as with the bird species, it would not introduce them artificially but wait to see how quickly new habitats attracted new creatures and plants.

For wildlife specialists, the council says, such a park would provide a unique insight into the interaction of habitats and fauna in an industrial environment.

Esso, however, may have other considerations. It has to assess what its future use of the site might be. It may also believe that part of the land is developable, and, therefore, saleable on the open market.

For the purchase the council can, at the moment, rely only on government grants for acquisition of derelict land.

APPOINTMENTS

Export post at Barclays

Mr Malcolm Stephens, an under secretary at the Export Credits Guarantee Department from 1978 until earlier this month, has been appointed an assistant director of the international finance division of BARCLAYS BANK INTERNATIONAL. He will have specific responsibility for export projects.

Mr B. H. Sharp has been appointed a divisional advances controller in MIDLAND BANK'S corporate finance division. Previously he was a general manager's assistant.

Mr Cyril Howard has joined HILL & DELAMAIN as group commercial manager designate. He was managing director of the Pandair overseas division and chairman of Pandair Freight Inc. U.S.

Mr Ian Colin Orr-Ewing, executive chairman, and Mr Tom Hutton, a director, have resigned from the board of KELBY EXPLORATION AND PRODUCTION. Mr Lloyd Forsey, exploration manager, and Mr Henry Boyd, secretary, have been appointed executive directors. Mr Charles Williams, managing director of Henry Ashbacher, and Mr Claude Manstrier, managing director of EM UK, and Mr Andrew Wilson, finance manager of EM UK, have been appointed non-executive directors. Mr John Hannam and Professor Robert Stanley remain as non-executive directors. Mr Williams will be chairman. The restructuring of

the board has arisen following the purchase of a 29.5 per cent interest in Berkeley by Elf UK from KCA International.

THE ABBEY LIFE ASSURANCE COMPANY is making the following changes on May 1. Mr David G. Morris will become assistant executive director, agency field operations.

A new agency division is being established by Mr W. Mitchell, to provide technological, business management and other support services.

In the broker division, Dr J. Evans becomes executive director and a member of the senior management team.

Mr M. J. Leadbetter has been appointed general manager leasing of CHARTERED TRUST, the UK finance house subsidiary of Standard Chartered Bank. He will retain his responsibility for corporate planning.

DYNAPAC (UK) has appointed Mr Clive Newman as managing director. Mr Newman has been general manager since July 1981 when the company was formed as the wholly-owned British subsidiary of Dynapac Maskin AB of Sweden.

Mr James Spooner has resigned as deputy chairman and director of the NATIONAL MUTUAL LIFE ASSURANCE SOCIETY. Mr Norman Chalmers, a director, has been appointed deputy chairman.

Mr J. C. D. Goldschmidt will be joining the partnership of LAURIE MILBANK & CO. stockbrokers, as an associate member on May 1.

CONTRACTS

£12m order for Bovis

A contract worth about £12m has been awarded by the transmission and technical services division of the Central Electricity Generating Board to BOVIS CIVIL ENGINEERING to construct a new 2000 MW high-voltage direct current converter station and a 400 kV substation at Selkidge in Kent. This is a three year project to provide a cross channel direct cable link of 2000 MW capacity between Bognan and France. Bovis is responsible for all main civil engineering work on a site bounded by the M20 to the north and the Ashford/Folkestone railway to the south. Main part of the contract involves the construction of an R-shaped block, about 110 x 100 x 20 metres high, comprising the thyristor valve hall and dc areas, linked by a central control block.

INTERNATIONAL COMPUTERS has won a £250,000 computer order from the Pakistan National Shipping Corporation (PNSC) to supply on-line data processing system, which will give PNSC direct access to the computer from

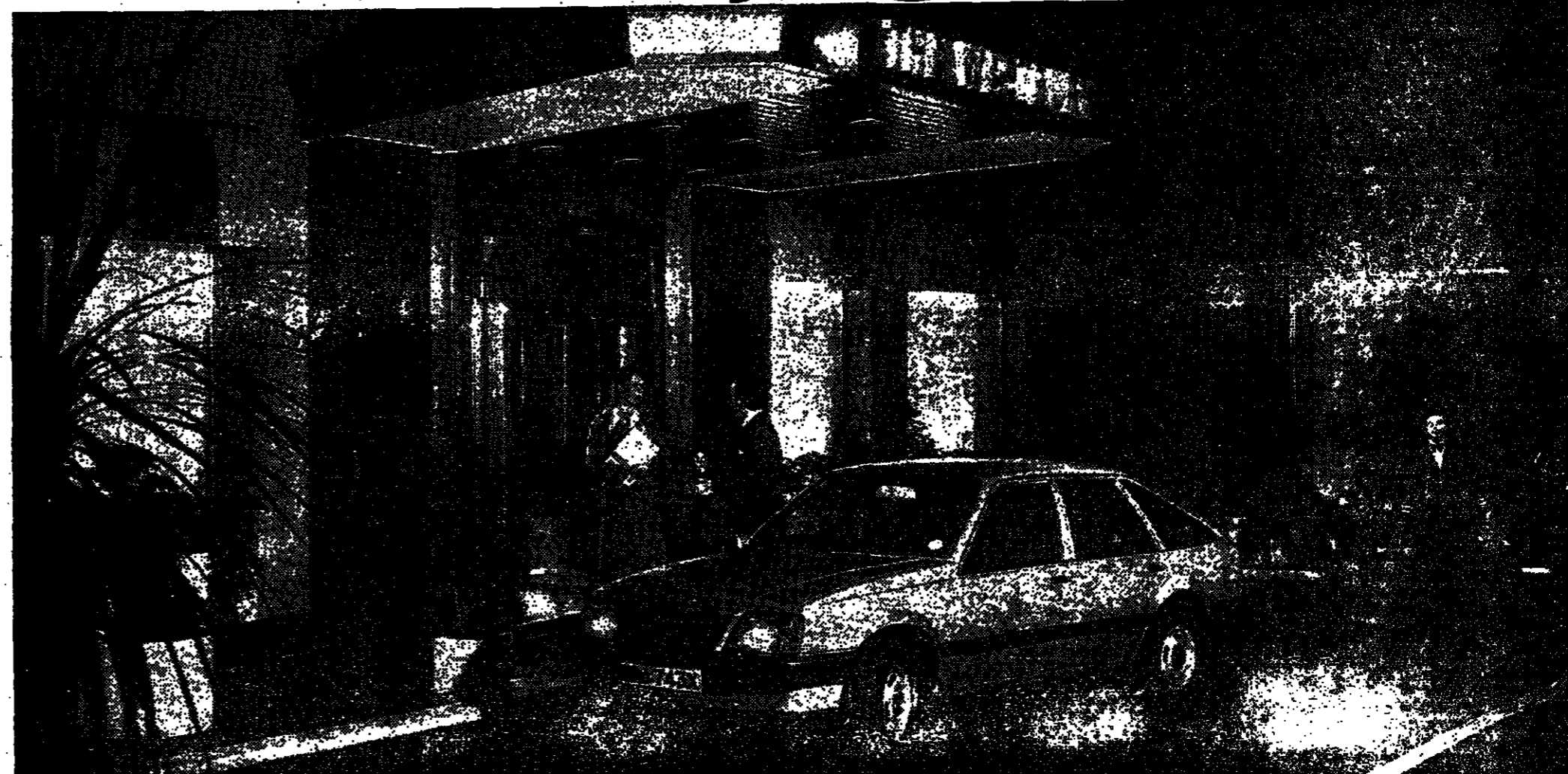
terminals installed in their offices.

The order comprises an ICL ME29 computer with 1 Mbyte of store, 880 Mbytes of disc backing store, two printers operating at 720 lines per minute, two magnetic tape drives, 14 video workstations and six associated transaction printers. The computer will be installed at PNSC's head office in Karachi in June.

HOPKINSONS has received two orders worth £1.25m. The first is an £800,000 contract for a variety of valves in differing sizes for three 660 MW turbo generators and associated plant for the CEGB's Drax power station near Selby. The second contract is a £250,000 order for boiler valves for the Esso Chemicals' new styrene plant at Messines in Fife.

GAP has won orders worth £500,000 in the Netherlands through Dutch subsidiary company, CFP Nederland BV. Contracts include both commercial and industrial systems to be built for the Dutch Government, Nederlandse Middelen Bank, Estel Hoogovens Steel works, Wang Computers, local government and the Dutch railways.

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UK NEWS

Coalmine deaths lowest ever last year

By Brian Groom, Labour Staff
UNDERGROUND deaths of coal miners fell to a record low of 23 in the year to March 1982. The industry would have recorded its lowest ever total of deaths, had fatal accidents on the surface not increased from two to 10.

Mr John Mills, National Coal Board member, told the annual conference of the National Union of Mineworkers Midlands area in Blackpool yesterday. "The risk of fatal accidents in mining is now little greater than the risk everyone runs every day on the roads and in the home."

Deaths below ground were three lower last year than the previous lowest, in 1979-80, and 14 below the 1980-81 figure. The results had been achieved at a time when the industry was attaining its best-ever productivity, Mr Mills said. He claimed the figures answered those who feared that bonus incentives sharply attacked by Mr Arthur Scargill on their introduction—might tempt miners to cut corners and run greater risks.

Government pressed by oil industry on taxation

BY RAY DAFTER, ENERGY EDITOR

THE OFFSHORE oil industry warned the Government that without changes in the taxation system most North Sea oil fields awaiting exploitation were likely to remain doubtful starters.

Only two or three of 11 fields regarded as potentially commercial seem certain to be developed, ministers were told by the UK Offshore Operators Association, which represents leading North Sea companies.

This was most alarming, bearing in mind that the last authorised development was that of the Hutton Field more than two years ago, the association said yesterday. Following unsatisfactory changes to North Sea taxation in the March Budget, a further 57 fields regarded as economically marginal were made even more doubtful commercial prospects, it was claimed.

Shell and Esso have already announced they are shelving the Tern Field because of taxation, technical problems and uncertainties about future oil prices. For similar reasons BP is holding the £500m development of its Andrew Field "in limbo".

The association has written to Sir Geoffrey Howe, the Chancellor, and to Mr Nigel Lawson, the Energy Secretary, recording its unanimous concern about the "penal" tax burden.

It said the total government take, about 85 per cent on average and almost 90 per cent at the margin, cut the cash-flow needed for new field development projects. The industry was also concerned because the Government was offering no incentive for smaller fields which would be the bread and butter of UK offshore oil development.

March Budget failed to provide significant relief from the tax burden. There was widespread concern in the industry that UK hydrocarbons—oil and gas—would not be developed in full potential.

It was "very regrettable" the UK Continental Shelf had become much less attractive than other offshore areas of the world for exploration and development.

The decline in North Sea activity had not only hit oil companies, but also cut the workload of the UK offshore service industry. British expertise was being eroded. Jobs were being lost. The pace of exploration was falling to keep pace with demand. The industry was finding new reserves at a rate of only one-third to a half of oil consumption levels.

OFT study on vehicle transporters abandoned

By David Churchill, Consumer Affairs Correspondent

THE OFFICE of Fair Trading has been forced to abandon a proposed monopoly investigation of car transporter companies which deliver vehicles from the manufacturers to the showrooms.

Mr Gordon Borrie, director general, had written last January to the five main car transporter companies—as well as to major car manufacturers such as BL and Ford—telling them of his plans to refer the industry to the Monopolies and Mergers Commission for a full-scale investigation under the 1973 Fair Trading Act.

The OFT's concern was understood to be over the costs for cars transported from UK car plants compared with the cost of transporting imported cars from the docks. The inquiry would also have looked at the degree of competition between companies and the extent to which discounts were offered according to the distance of transport.

TUC outlines options for small unions on council representation

BY IVO DAWNEY, LABOUR STAFF

THE TUC "inner cabinet" yesterday agreed to offer its smaller affiliated unions the choice of three separate methods for electing representatives to the General Council.

The finance and general purposes committees' proposals are expected to be backed by the council at its meeting tomorrow. They will then be submitted to smaller unions for comments.

The plans are part of a general restructuring of the council agreed by a majority of 12m votes at last year's Congress. Under the plan unions with more than 100,000 members will automatically have at least one seat on the council. But the methods for representing the smaller unions were left to the

TUC secretariat to draw up. Smaller unions have 11 seats on the 44-seat council. Unions gain representation on the basis of trade groups. The old system created intense lobbying by small unions, which needed large unions backing to win seats.

Under the new proposals the number of seats remains 11. The smaller unions will no longer be dependent, however, on the patronage of larger TUC affiliates to win representation.

The three options offered are: ● A single list of nominations, to be voted on by an electoral college representing all unions with fewer than 100,000 members and allowing the 11 unions with most votes to take up seats. ● A new trade group system.

either allowing votes only to those unions involved in the industry in question or giving all the small unions the right to select representatives for each trade group.

● A banding system allocating the 11 seats to unions grouped by the size of their membership.

Before any new method is adopted the entire restructuring plan, including the principle of automatic representation for unions with more than 100,000 members, faces a referendum at the TUC annual conference in September. Left-wing unions fear their hold on the General Council will be weakened by the new system. They believe they have a good chance of reversing last year's vote when the final proposals are put up for approval.

BA may seek further staff cuts

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS may seek further voluntary staff reductions, beyond the 9,000 already achieved, if the retrenchment and reorganisation plans now in progress fail to bring returns to profitability.

One view among the corporation's top management is that for an airline carrying about 16m passengers a year, even 42,000 employees are too many. This level will be reached in the summer when the currently planned voluntary redundancies are achieved.

Draper, the director of commercial operations, will head the long-haul activities; Mr Peter Hermon, director of management services, will run the European operations; while Mr Stephen Henscombe, head of British Airfares (the holiday flying subsidiary) will run the Gatwick operations.

The present deputy chairman and chief executive of the airline, Mr Roy Watts, will become the group managing director. The case for a further staff reduction is because some of the biggest airlines in the world have smaller workforces than British Airways.

American Airlines, which carries about 26m passengers a year, has 41,000 employees and Eastern Airlines, with 40m passengers a year, has about 40,000 employees.

Among other retrenchment measures the airline may adopt is a wider spread of deliveries of its 19 Boeing 757 airliners, costing £400m. The first aircraft is due for delivery early in 1983, with the entire fleet due into service over the following year.

Bryn Davies, leader of the Labour-controlled Inner London Education Authority, defends its record and explains its problems

Measuring dogma against educational need

MYTHS ARE the stuff of British politics. Whatever the current facts the Inner London Education Authority suffers from this problem more than most.

We are accused of being unaccountable and profligate. It is suggested our policies are pursued without regard to their consequences to the ratepayer. The truth, as is often the case, is rather different.

For example, our latest language survey reveals that more than 44,000 primary and secondary school-children use a language other than English at home.

The appropriate educational response to that is to provide intensive language teaching, generous pupil-teacher ratios and effective teaching material.

What is less easy to judge for all educational authorities is how far the level of spending is "right" for the needs of its area. Her Majesty's Inspectors in their recent report on the effect of cuts on the education authorities were spending too little and only five were spending enough.

In its survey on ILEA Her Majesty's Inspectorate thought our provision generous. Under close questioning, however, it was not prepared to say it was over-generous. On questions of educational priorities we rely heavily on professional recommendations. In this year's budget all the expansion proposals are urgent in the view of the Education Officer.

Two reviews are starting on the question of value for money. The implementation of the urgent expansions requires matching savings. To achieve this, a searching review of all expenditure has been begun by sub-committees.

A new members' performance review group seeks to cut out waste. In the first instance it is looking at transport, telephones and building maintenance.

In contrast, ILEA embraces, through council representation. These members constantly remind us of the relationship between our expenditure and local council services.

Although the authority has survived three separate attempts in four years to abolish it, a report in the Financial Times on March 18 said the Government is planning yet another attempt.

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NHS strikes 'widely supported'

BY OUR LABOUR STAFF

THE CONFEDERATION of Health Service Employees (Cohse) yesterday claimed widespread support on the first day of its campaign of industrial action aimed at increasing the Government's 4 to 6.4 per cent pay offer to NHS staff.

The union estimated that between one-third and one-half of its 900 branches obeyed a call for selective two-hour stoppages and a ban on non-emergency admissions.

Cohse claimed that it had received strong support in Yorkshire and Humberside, and that there had been several stoppages in the West Midlands and Bristol. Some branches had not yet had time to organise strikes, but would be taking action later this week, the union said.

Today representatives of all 14 health services unions affiliated to the TUC will meet Mr Norman Fowler, the Social Services Secretary, in a final bid to persuade him to allow their claim to go to arbitration.

The unions believe that their case has been strengthened by the announcement last week that an arbitration panel had recommended a 5.9 per cent rise for civil servants.

However, Mr Kenneth Clarke, the Health Minister, told the Royal College of Nursing's annual conference in Harrogate yesterday that the Government had made the best offer possible. He added that any industrial action would do nothing to help the NHS staff's case and would only harm patient care.

Print union fraud case settlement

By Raymond Hughes.

A HIGH COURT action, in which Lord Brigshaw, former general secretary of the print union Natsopa, was alleged to have been part of a conspiracy to "cheat and defraud" the union, has been settled.

The court will be asked today to stay all further proceedings in the action by the National Society of Operative Printers, Graphical and Media Personnel.

The terms of the agreement are unlikely to be disclosed. The case began last Wednesday and had been estimated to last about four weeks. But yesterday, there were reports of court negotiations, and Mr Justice Warner was told that agreement had been reached in principle, but time was needed to complete the terms in detail.

The union alleged that Lord Brigshaw, its general secretary from 1951 to 1975, and other former union officers distributed among themselves £78,000 from the proceeds of the sales of properties owned by the union.

Lord Brigshaw, Miss Joan Wing, his former personal assistant and Natsopa administrative officer, and Mr Arthur Davis, a former assistant secretary, denied that and other allegations made against them.

They contended that they had acted with the union's authority. The union's claim for damages was not quantified in court but was unofficially estimated to be in excess of £100,000.

Civil Service strikers may lose promotion

BY PHILIP BASSETT, LABOUR CORRESPONDENT

GOVERNMENT departments, are discussing steps to discourage civil servants from taking industrial action and so preventing a repeat of the damage done by last year's 21-week series of pay strikes.

Policy advisers in Whitehall — led by the Department of Health and Social Security — are considering proposals to restrict promotion prospects of senior civil servants taking part in industrial action.

Many senior officials ignored the Council of Civil Service Unions' strike calls last year and their continued working allowed many Government departments to maintain some level of operations.

In the Inland Revenue, for example, normal working by senior staff at the strike-bound revenue collecting computer centres at Shipley and Cumberland allowed cheques to be transported to London, where further senior staff processed

and then banked the cheques. The idea this time is to ask staff to work normally or risk jeopardising promotion prospects. Senior staff on a higher grade tend to place more value on promotion than more militant junior staff.

At present, promotions are to some extent objectively assessed by means of the system of annual reporting. Reporting forms and procedures do not make provision for participation in industrial disputes.

Engineering pay claim

BY OUR LABOUR CORRESPONDENT

ENGINEERING WORKERS yesterday started shaping the industry's annual pay claim. It will cover about 2m workers and be presented this year to the Engineering Employers' Federation.

The national committee of the Amalgamated Union of Engineering Workers, meeting in Eastbourne, voted on left-right lines to claim a substantial pay increase rather than a fixed monetary target figure.

The resolution is likely to be the basis of a motion to the annual conference in June of the Confederation of Shipbuilding and Engineering Unions, in which the AUEW is dominant. The CSEU will press the claim on the federation.

The committee divided on political lines. It rejected by 56 to 35 a left-wing call for £15 a week rises for all skilled workers, at present on £83

national minimum rates, with proportional increases for other grades, to be dated from the industry's national-level settlement due in November.

Supporting a motion which did not tie the union to a fixed target, Mr Terry Duffy, AUEW president, said the union would look for rises to maintain at least the purchasing power of members.

He reaffirmed the union's commitment to stand by its agreement not to press for any improvements in conditions, particularly in hours, before November next year. He warned, however, that next year hours would again be the prime focus for the claim.

Staff strike over BSC subsidiary sale

ALMOST all the employees of Redpath Dorman Long, the British Steel Corporation's heavy engineering subsidiary, staged a one-day strike yesterday to protest against the agreed sale of the company to the Trafalgar House Group.

Union officials also visited the Office of Fair Trading, which is examining claims that the takeover would create a monopoly. The nine unions involved want time to put together a proposal for the employees to buy RDL.

Halewood strike ends

ESCORT CAR production was resumed yesterday at the Ford Car complex at Halewood, on North Merseyside, following the week-long unofficial strike which cost the company 8,700 vehicles, worth £30m at showroom prices.

The 300 men who had walked out in a "who does what" dispute held a 30-minute mass meeting on the site before the start of the day shift. They accepted a peace formula worked out at top level joint company-union talks in London on Friday.

Shopworkers urge fight for £90 minimum

BY DAVID GOODHART IN EASTBOURNE

THE shop workers' union yesterday backed calls for a national campaign to fight for a £90 minimum wage and a 35-hour week.

Greater Manchester, was also backed by the 750 delegates for a motion calling for a 32-hour working week.

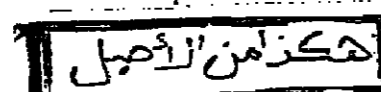
Mr Bill Whitley, union general-secretary, introduced the wages and economic policy debate with the news that Usdaw wage settlements had averaged between 7 and 12 per cent last year. There had been progress also towards a 39-hour working week. "In the circumstances that is not a bad record," he said. But the union lost about 30,000 members last year.

Mr Whitley said the Government claim that high wages were the cause of unemployment had been proved quite false. The conference backed the executive statement on wages and economic policy which calls

Call for end to juvenile custody

A CALL for the abolition of borstals and detention centres was made by the London Intermediate Treatment Association, a group working with children and young people in trouble.

Weatherall Green & Smith 22 Chancery Lane, London WC2A 1LT. Tel: 01-405 6344. Charles Duncom, OFFICE RELOCATION CONSULTANTS. ORC Heritage Gate, Derby DE1 1DD. Tel: Derby (0332) 367268. Frank Innes Commercial 23 St. James's Street, Derby. Tel: Derby (0332) 31181.



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FALKLANDS CRISIS: COMMONS HINT TO U.S. ON ECONOMIC SANCTIONS 'TO SHOW WHICH SIDE THEY ARE ON' Commons Sketch

Thatcher warns that time for peace is running out

A BROAD HINT to the U.S. Government to make clear its willingness to impose economic sanctions against Argentina was given by the Prime Minister in the Commons yesterday when she repeatedly emphasised that there is little time left to achieve a peaceful settlement of the Falklands crisis.

Mrs Thatcher gave an assurance that the success achieved by the British task force in repossessing South Georgia on Sunday had not altered the Government's determination to do everything possible to secure the withdrawal of Argentine troops from the Falkland Islands through negotiation rather than military action.

Mrs Thatcher again paid tribute to the diplomatic skills of Mr Alexander Haig, the U.S. Secretary of State, but suggested that as Mr Nicanor Costa Mendez, the Argentine Foreign Minister, was reported to be unwilling to continue negotiations and a different approach was needed.

She hinted at the direction this ought to take when Sir Nigel Fisher (Con Surlingham) argued that in view of the position taken by Mr Costa Mendez the time had come to urge the United States to impose economic sanctions against Argentina "if only to show which side they are on."

The Prime Minister said she "quite understood" Sir Nigel's feelings, and agreed that economic sanctions imposed by the United States against Argentina would be of a kind and degree greater than any other country could bring to bear.

She indicated that if Mr Costa Mendez persisted in his refusal to agree to an early resumption of talks with Mr Haig she would expect the United States to be in direct contact with the Argentine Junta in Buenos Aires.

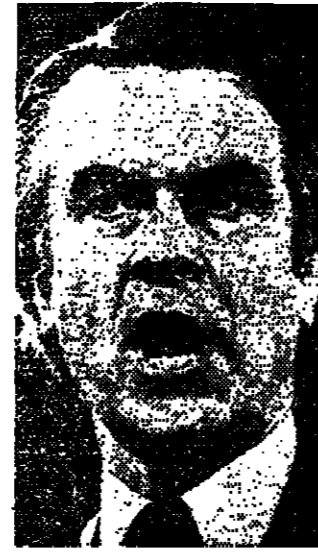
While joining the Prime Minister in praising the remarkable achievement of the British task force in repossessing South Georgia without loss of life, Mr Michael Foot, the Opposition leader, strongly underlined the importance of exploring every avenue in search of a settlement which would avoid a battle over the Falklands.

Brushing aside the jeers of some Tory backbenchers he declared: "If one initiative fails then another has to be started."

In cheers from the Labour benches Mr Foot insisted: "The search for peace must never be torpedoed by us."



Michael Foot: search for peace



David Owen: a few more days



Sir Nigel Fisher: raised U.S. sanctions

Challenging the Government's apparent reluctance to return to the UN Security Council, which had already condemned Argentina's aggression and called for the withdrawal of her troops from the islands, the Opposition leader quoted the "notable leading article" in yesterday's (Monday) Financial Times.

Mr Foot was adamant that there must be firm political control over the operations of the task force in the South Atlantic so that parliament could be assured that there would be no dangerous escalation of the crisis before the Security Council again.

Regular reports by ministers to the House, which he believed should be supplemented by another debate on Thursday, provided the opportunities to which MPs were entitled to express their own views and reflect the "deepening sense of anxiety throughout the country."

Mr Foot unhesitatingly endorsed Britain's right under the UN charter to repossess South Georgia, but warned that the expulsion of Argentine troops from the Falkland Islands would involve action on a different scale.

To further cheers from Labour benches he cautioned: "What is legal is not necessarily also prudent."

The Prime Minister recognised the anxiety in the country, and said it was shared by the Government in searching for a diplomatic settlement.

With Government supporters

cheering approval she recalled that three weeks had passed since the UN Security Council called for the withdrawal of Argentine troops from the islands.

During that time, far from being withdrawn, they had been reinforced.

Blame for the fact that a settlement had not yet been reached lay at the foot of the Argentine government she maintained.

Mrs Thatcher said the pressing need was to secure implementation of the Security Council resolution, but she did not think there was any disposition in New York to involve the UN further while negotiations with Mr Haig continued.

When Labour MPs asked how she knew this to be the case, the Prime Minister answered: "I am reporting what I believe to be the position at the UN in New York."

Dr David Owen, parliamentary leader of the Social Democrats, accepted the need to give Mr Haig "a few more days," particularly in view of the activities of the Organisation of American States.

But he insisted that the time was approaching when if the U.S. was unable to get any movement from Argentina, it would have to take the decision to apply economic sanctions.

The Prime Minister said she thought it was right "at the moment" to continue to seek a peaceful settlement through Mr Haig.

But she stressed: "Time is getting extremely short as the

task force approaches the Falkland Islands."

Mrs Thatcher explained that with the task force in wild and stormy waters a wide range of military options were not available.

In a sharply critical question Mr Tony Benn (Lab, Bristol South East) contended that while the House and the country were united in condemning aggression, public opinion, in so far as it could be ascertained, wanted a much more serious attempt at negotiation through the United Nations.

He claimed that the majority of the British people would not follow the Government into a war with Argentina which would threaten the loss of many lives, including servicemen and the Falkland Islanders, and involve the risk of the conflict spreading and Britain finding herself in an isolated position.

Tory MPs protested when Mr Benn stated: "If the Prime Minister continues to underestimate the importance of negotiation and proceeds with war the responsibility for loss of life will rest on her shoulders."

One angry Tory MP shouted: "Nonsense. Absolute rubbish."

The Prime Minister retorted that there was no lack of vigour or will on the part of the Government in pursuing negotiations.

Any lack of will was on the part of Argentina, which had failed to obey a Security Council resolution. To further cheers from the Tory benches Mrs Thatcher snapped: "In the mean-



WAR CABINET: Mrs Thatcher and Mr John Nott, Defence Secretary, outside No 10 yesterday

time, perhaps Mr Benn will remember that our people are under the heel of the Argentine invader."

A senior Tory backbencher, Sir Derek Walker-Smith, MP for Hertford East, asked if the Argentine troops were withdrawn from the Falklands Islands the Government intended to refer the dispute to the International Court of Justice in accordance with the United Nations Charter.

He added: "If there should be a drift to war without any attempt at arbitration so clearly envisaged in the Charter would not posterity marvel and might it not condemn?"

The Prime Minister said Britain had made a reference to the International Court, but Argentina had refused to accept the jurisdiction of the Court.

It was not Britain's fault that the dispute had not gone to the International Court.

In the Lords, Lord George-Brown complained that the Government was "still talking much too easily about the use of force to re-take the Falkland Islands."

He called on Baroness Young, Leader of the House, to ask Mrs Thatcher to "back off some of the statements which have impaled us on the hook, in particular the question that the Falklanders' views be paramount."

There was still a touch of Michael Foot super-patriot as the Leader of the Opposition closely questioned the Prime Minister. But he was treading more warily than in any of the exchanges on the crisis over the past few weeks.

Obviously a bit worried by the Prime Minister's demeanour, he asked the Opposition to support the Government's undertakings that there would be no escalation of the crisis, and that firm political control would be maintained over military operations.

Some of the Tory fire-eaters jeered when he stressed the United Nations perspective and the need to negotiate "if one initiative fails then another has to be started."

Not unexpectedly, he ended with a call for a strong application of Dr Foot's universal panacea for all political, economic, and social ills - a debate in the House of Commons.

There was also some significance in what he failed to say. For one thing, he did not ask Mrs Thatcher to call in party leaders for round table talks at Number 10.

In years gone by that was a cry always on Labour lips during times of crisis.

There is good reason for the present coolness towards this idea.

Apparently, Mr Foot recalls the idea of allowing the Liberal and Social Democrat Alliance to have its new status recognised by being consulted on such grave matters of state.

The real wrath of the Tories was reserved for Mr Tony Benn, who warned that public opinion favoured a more serious attempt to settle matters through the UN, and that if Mrs Thatcher negotiated negotiations and proceeded with war "the responsibility for the loss of life" would rest on her shoulders.

Praise the Lady—and pass the ammunition

WITH THE recapture of South Georgia out of the way, one ebullient Government official was quoted as saying that there was "a strong whiff of cordite" drifting through the corridors of Whitehall yesterday.

If this was the case, the breeze did not carry much of it to the House of Commons, where Mrs Thatcher was making a statement.

A cheer went up from the Tory benches as the Prime Minister entered the chamber, with Mr John Nott, the Defence Secretary, whose extraordinary performance in the House three weeks ago now seems to be a distant episode of pre-history.

"Rejoice! Rejoice!" Labour MPs cried ironically, in reference to Maggie's excellent performance outside No 10 when the success of the South Georgia operation was announced on Sunday night.

"We are, we are!" cried Tory MPs in unison.

To be more precise, some of them were. Others displayed strong caution over the Prime Minister's remarks. She harped on the need for a speed-up in negotiations as the main task force approaches the Falklands.

"Time is getting extremely short," she warned. "One cannot just have a wide range of choice of military options with the task force in the wild and stormy weather in that area."

Patriot

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Back bench Tory anger over jobless benefit Labour considers pay beds curb

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT last night faced a rebellion from a group of its own backbenchers over its abatement of 5 per cent in unemployment benefit.

13 Conservative backbenchers voted against the Government on this issue during the debate on the Social Security Bill, but failed to restore the 5 per cent.

The back bench dissidents announced during the Committee Stage of the Finance Bill that they would vote for a Labour amendment to restore the 5 per cent, which is worth £60m in revenue.

The cut—described by the Government as "an abatement" was made on the uprating of unemployment benefit in November 1980. The proposal was that the cut should remain at least until November this year, when the Government introduces taxation of the benefit.

Sir Ian Gilmour (Con Chesham and Amersham) who was sacked from Mrs Thatcher's

Cabinet last summer, said last night that the Government should do the right thing and uprate the benefits by 5 per cent.

"In any view the Government is making a handsome profit out of taxing the unemployed and therefore it is right that they should do what we ask," he said.

He argued that the Government's claim that abatement was needed to bolster the public sector borrowing requirement had now been destroyed. It would be "quite indefensible" for the Government to continue trying to defend this position.

He added: "It would be irrational meanness not to do away with this abatement immediately."

It was "commonsense and minimum justice" that the move to restore the 5 per cent should be supported. If the Government failed to do that then he would vote against the Government.

From the Labour front bench, He pointed out that it had

been clearly understood in 1980 that the Government would restore the 5 per cent before bringing unemployment benefit into tax.

"There is no doubt that this abatement was meant to be temporary and interim," he emphasised. "It is commonsense and elementary logic that the worst off should not be doubly penalised."

Sir Ian received strong support from Mr Chris Patten (Con Bath) who claimed that the Government's defence of its position had at best been "casually inadequate" and at worst "plain shift."

"What the Government is doing is plain wrong," said Mr Patten.

He thought the Government had behaved absurdly. Unless there was an indication that it had changed its mind he would be voting for the Labour amendment.

From the Labour front bench, one of the Opposition's

Treasury spokesman, Mr Robin Cook, said the Government was showing "a meanness of spirit" in rejecting the amendment.

"The Government's position is one of cheats," declared Mr Cook. "It is one that leaves the unemployed 5 per cent worse off and now proposes to tax them on what they have left."

According to Mr Cook benefit for jobless already stood at its lowest level since 1948 in real terms, and was only two-fifths of average earnings.

Mr Richard Needham (Con Chippenham) rejected the Government's arguments for continuing with abatement. He said it was impossible for some backbenchers to support the Government however much they wanted to at this "difficult time" unless there was a ministerial change of heart.

Cautiously he told the House: "The Conservative Party has never before in its history defended a position that those who cannot care for themselves should suffer."

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

PROPOSALS for clamping down on private medicine have been drawn up by the Labour Party for possible inclusion in the party's next election manifesto.

A paper drawn up by the party's Social Policy Committee, says a future Labour Government should get rid of pay beds in the National Health Service and take into public ownership those parts of the private sector which the NHS could usefully operate.

As a second prong of its attack on private medicine, the document also recommends several measures aimed at pricing private practice out of existence and halting its future development.

The document stops short of proposing total abolition of the private health sector as some sections of the Labour Party would like. But if implemented it would result in a drastic curtailment of the private sector, which since the Conser-

vatives came to power has been expanding fast.

The proposals have already been approved by the sub-committee of Labour's National Executive Committee which is responsible for domestic policy. It will go before a full meeting of the NEC next month as part of Labour's programme for 1982, from which the party's general election manifesto will be drawn.

The committee recommends the withdrawal of the "considerable public subsidies enjoyed by way of tax concessions on private health insurance, the charitable status of certain hospitals and access to specialised NHS facilities."

Future developments of new private hospitals should be prohibited, it says, and strict controls introduced over the existing private sector.

It says that private practice should be separated from the public sector by removing all

pay beds from the NHS within the first two years of the next Labour government.

The document does not spell out on what terms private developments would be acquired by the NHS but it states that a Labour government would "also take into the NHS those parts of the profit-making private sector which can be used to meet local needs and reduce waiting lists."

Feelings about private medicine run high in the Labour Party. Although one or two unions have their own private medical schemes, almost all sections of the party are united in their distaste for the ability to pay being a determining factor in the provision of medical care.

The paper also says that the main thrust of Labour's policies must include a shift in emphasis towards promoting health care rather than curbing it.

Rhetoric

But knock out some of the stronger rhetoric in Mr Benn's intervention, and his line on this occasion did not seem to be all that different from Mr Foot's.

Many MPs must have reflected that it was a rum old business as they trooped from the Chamber having heard an assurance from Mrs Thatcher that despite the weekend hostilities Britain was not in a state of war with Argentina and that Argentine servicemen captured on South Georgia were not prisoners of war.

The Speaker, Mr George Thomas, then listened to a tangled row between Mr Alex Lyon (Lab, York) and Mr Fergus Montgomery (Con, Altrincham and Sale). It concerned what Mr Montgomery had or had not said last week about Mr Lyon's attitude towards community policing.

"I suggest the honourable members should settle this between themselves in the tearoom," observed the Speaker wearily.

If only all conflicts were so easily remedied.

Shops Bill will go to Commons

AN ATTEMPT to lift restrictions on shop opening hours will now be scrutinised by the Commons.

Lady Trampington's Shops Bill received a Third Reading in the Lords yesterday, amid protest from Opposition peers.

They approached the Government to set up an independent inquiry, consulting people involved, into the implications of shops being allowed to open when they wanted.

Plan to limit revenue loss from Civil Service action

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE GOVERNMENT is taking steps to circumvent industrial action by computer staff in the Civil Service in order to limit the disruption of revenue collection.

While it acknowledges that Value Added Tax cannot be collected except by using the computer, the Customs and Excise department has learnt from the 31-week Civil Service pay last year.

Sir Douglas Lovelock, Customs and Excise chairman, told the all-party Accounts Committee yesterday that the department was pursuing the idea of direct credit transfer by VAT traders. He said that during last year's strike the department tried to get the largest 50,000 companies, which paid 90 per cent of all VAT, to use credit transfer.

The Inland Revenue has written to 70,000 of the largest employers to ask them to use the Post Office giro system for their Pay As You Earn tax payments rather than the Revenue's computers, which were halted during the strike.

Sir Lawrence Airey, chairman

of the Board of the Inland Revenue, said that the Government had not considered an interest penalty for unpaid tax to speed up payments.

The departments presented to the committee a review of the financial effects of the strike, estimated by the Treasury to have cost £60m in interest payments on money borrowed to cover unpaid taxes.

About £570m—about 6 per cent of all VAT—is still unpaid as a result of the strike. At one stage some 588,000 cheques were held up. The amount delayed rose from £250m at the beginning of the strike to a peak in October of £2.73bn.

The department held up about £4.3bn in repayment to traders during the strike. To deal with this backlog cost some £500,000 in overtime payments. About £900,000 to £1m was saved in unpaid wages during the strike.

The Inland Revenue said that about £5.1bn in tax and National Insurance contributions were held up by the strike.

Immigration forecast

THE FLOW of dependents of first-generation immigrants from the Indian sub-continent to the UK is likely to continue into the 1990s, Mr Timothy Raison, Minister of State at the Home Office, said yesterday.

But Mr Raison told the Home Affairs sub-committee on race relations and immigration that the situation in the future depended on whether or not those born in the UK looked to the Indian sub-continent for spouses.

New Issue

March 1982

All the securities having been sold, this advertisement appears as a matter of record only.

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TECHNOLOGY

EDITED BY ALAN CANE

Power for process engineers

BY GEOFFREY CHARLISH

IN THE latest process control system from Brown Boveri Kent, distributed digital processing and high level colour display techniques have put yet more control power at the disposal of the process engineer and operator alike...

Known as the P4000 Distributed System, the new offering is from Kent Process Control, Hitchin, Herts, and is aimed at medium to large scale processing in the oil, chemical, minerals, metals, paper, glass and similar continuous production and bulk batch production industries.

Highways

"Distributed intelligence" technique, which in recent years has been supplanting the big central control computer—failure of which could shut down the plant and duplication of which was expensive—has now been pushed further forward by Kent.

For example, all the units are connected together not over the single, now familiar, data highway or "bus," but over several such highways, each of which can take a different route through the plant site.

Kent calls its highway a data transport system or DTS. On the management side, typically, would be connected one or more system display devices (SDS) with colour presentation, data logger with printer, and perhaps a process computer for plant modelling and for "what if" exercises.

On the plant side are connected the units that obtain data from and control the plant itself. Any of these devices can be connected at any point in each of the four highways and each highway can be up to 5 km long.

can be removed, or a new one inserted and re-configured into the total system on line: the process plant carries on apart from the areas being changed. Vital to efficient utilisation of the DTS is Kent's "significant change" approach: instead of data being transmitted from each source continuously, taking up highway capacity, it is sent only when it changes beyond a pre-determined amount.

Kent describes its transmission system as "democratic" since all units needing transmission access have an equal opportunity based on a "baton passing" principle.

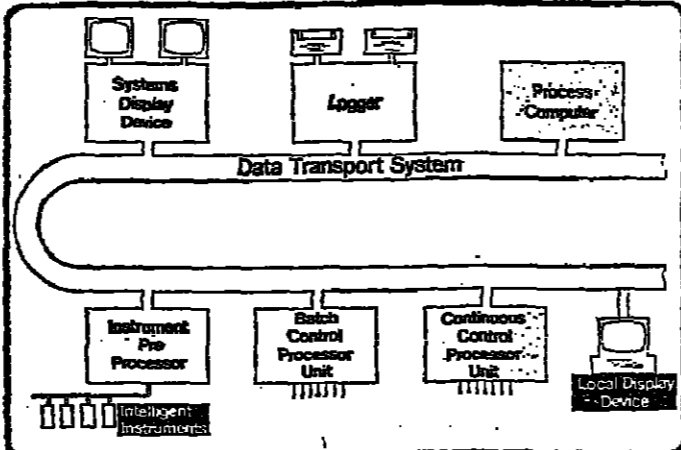
A unit that has access to the highway at some moment sends its message, waits for acknowledgement from all the others and then hands over access ("passes the baton") to its neighbour. Messages can be addressed, point to point, or broadcast. All of the four highways are used at once and no single element of P4000DS can cause total system failure.

Each of the management units—displays and loggers—can have immediate access to all the plant variable data through its own local database, acting as a collector of the significant change data. Also, the point-to-point mode ensures fast response to alarms and operator requests.

The operational visual nerve centre of the P4000DS is the system display device, SDD. Over the years these visual systems have been developed by the industry to the point at which virtually any information the user might require from the plant can be conjured up on the screen.

Lastings, mimic diagrams, bargraphs, trend curves—and in Kent's latest offering, composites of all of them at once—can be brought up within two or three seconds in colours to suit the idea of the user.

The object is to give the operators fast access to any plant data so that operating decisions can be implemented quickly and efficiently. In the Kent approach, which has called for considerable software effort, the screen is divided into functional areas.



A narrow strip down the right hand side is an overview area and is always on the screen; about 30 names of control groups can be listed and if an alarm occurs within a group, its name is "alarmed" with a red blinking marker and immediately appears as an "action" line of data at the bottom of the screen, where it remains until the operator does something about it.

Immediately, the operator can fill the screen with data about the troubled area, homing in on the problem. Along the very bottom of the screen is a line of rectangular labels that align with "soft" buttons immediately below on the keyboard.

The buttons have whatever meaning the labels give them, changing to suit the immediate situation. In this way the operator is helped through the necessary sequences, being given only suitable courses of action.

Most of the display however, is given over to a choice of bargraphs, alphanumeric detail, mimic or trend displays.

A typical single line of a bargraph display for example, shows measured value and set point for a particular variable with yellow segments at the two ends denoting alarm zones. The same data is shown simultaneously, on the same line, with alphanumeric.

All kinds of mimic diagram can be produced, designed by the plant engineer using a special engineer's keyboard. This is probably the most dramatic facility since up to 63 items—valves, pumps, tanks, pipes, vertical band instrument displays "mini-trend" curves can appear on the screen at the same time. Some of them can even be animated: tanks for example can be seen filling up.

Trends of the plant variables, either very recent, or historical, can be built up, respectively from real time devices or out of the data logger's disc stores. So far Kent has clocked up £15m of sales for the whole of the P4000 range since the 1979 introduction. For the latest, distributed system, it already has an order from Blue Circle Cement.

Tenacity for film and industry



BY JOHN CHITTOCK

FOR TWO WEEKS last month, a total of 250 people in London displayed an unrivalled dedication to industry and to film. As delegates to the Britannia Bridge, 30 minutes on Mrs Thatcher opening the new headquarters of AGB Conference Services.

An appreciation of the extent of their dedication can be gleaned by flicking through the programme—27 minutes on fighting cancer, 33 minutes on the history of the Britannia Bridge, 30 minutes on Mrs Thatcher opening the new headquarters of AGB Conference Services.

In fairness, it is not quite so intimidating as it sounds, and even some of the very long films can be quite absorbing—such as the 27-minute Foreign and Commonwealth Office production, Seeing by Numbers, which is a compelling survey of how computers help in business, education and design.

Nonetheless, as a close observer of industrial films for more than 20 years, I have to report that the scene has changed significantly—mostly in a downward direction. Quantitatively, the decline is charted by the number of film entries— which peaked at 210 in 1975 after remaining around 200 during the 1970s, but has since dropped to 189 in 1981 and 159 this year.

Such a trend was almost inevitable. More interesting, however, is an analysis of entries into the various categories. Taking video and film entries collectively and comparing them with 1973 entries, there is little change in percentage breakdown of subjects—whereas in some areas it would be reasonable to expect a noticeable shift over the decade.

and not peculiar to Britain, is a distortion caused by the arrival of video. In training, for example, the new medium has many attractions (not all desirable ones) to the training officer—which has encouraged a desertion from the apparently expensive training film to the deceptively inexpensive video programme.

Employee communication is keeping the video industry busy, especially as large companies throughout the Western world are installing their own video networks. Which, in turn, ought to be a palliative for that declining interest in selling programmes, so why the lack of interest?

The dying species of the sales film owes its death pangs more to the arrival of video than to a slackening concern for marketing. Where once film was used by salesmen in 8 mm desk top projectors, or at hotel gatherings with hospitality thrown in, the declining interest in film has diminished these applications and has not been compensated by a rising use of video as a sales medium.

There has been no compensation because, at present, desk top, portable video machines do not exist; and the medium is not suitable for screenings to large gatherings. So, whereas in other festival categories the arrival of video has tended to balance out the drop in film entries, it has not with selling.

Nonetheless, as all of those company video networks start to spread, enterprising salesmen should be thinking more seriously about the use of video-cassettes as a selling tool.

Probably both explanations hold some validity, especially when comparing the figures with entries for the Second International Video Festival, which takes place in London next month during International Video Week. Although the video festival categories are fewer in number and come from all over the world—making direct comparison with the British festival difficult—selling programmes again represent only 13 per cent and safety only 4 per cent. But training leads the field with 21 per cent.

Probably what is happening,

Advertisement for THERMOCELL ROOF LIGHT INSULATION, featuring an image of a roof and contact information for Tom Allison.

It is, for example, a safe assumption that every training officer in the country now has a video-cassette player available; and soon most bank managers, chief executives, school teachers and large estate agents: all potential customers for someone using video as a selling medium.

Why, however, that slump in safety and welfare? One possible explanation is that—as Cinderella subjects—where once film was used, very cheap and so functional that they are just not good enough to enter for festivals.

If this is so, it is an alarming trend. Good safety practice depends, initially, on the right attitude of mind—first recognising that dangers exist, then always taking the trouble to follow proper safety procedures. Poorly made, amateur, do-it-yourself safety programmes are likely to reach such creative heights and they become a poor substitute for the most important communications medium society has ever known.

Nevertheless, the trend will continue as video spreads and the making of do-it-yourself programmes seems to be as easy as pointing the camera and pressing a button. Any fool can make a video programme—and a great many do.

The media industry must learn to live with the problem—it won't go away—and try at least to educate the users. We on the brink of a cultural revolution, where for the first time moving pictures are as available to everyone as words have been for two millennia. Marshall McLuhan was not altogether right—the medium is as important as the message, because if it is not used with fluency the message will be wasted or misunderstood.

Advertisement for Solar Heating, featuring an image of a swimming pool and text describing the benefits of solar heating systems.

Mantis award in subsea world of flying eyeballs

THE SILENT world beneath the waves around offshore oil platforms is inhabited by flying eyeballs and submarines as well as the more usual marine life.

It has been the ability of OSEL, a small British engineering concern, to develop such equipment for use in repair and maintenance of offshore production wells that has resulted in its Queens award for technology.

OSEL gained its technology award on the basis of its very successful one manned submersible, the Mantis, in which the operator breathes air at a pressure of one atmosphere in depths of around 1,000 ft.

Next month, the company unveils a new version of the Mantis, called the Duplus, which will allow either manned or unmanned operation.

The system incorporates a microprocessor control which can be used on deck to control the submersible and was discussed on this page on April 6.

Though the technology is dominated by North American companies, OSEL has gained a significant hold in the market for manned submersibles. In the North Sea alone it has six machines operating in the Norwegian sector.

Mr Doug Hampson, chairman of the OSEL group, said that the company sold more one man submersibles than anyone else in the world last year.

There are too many companies competing in the submersible market, Mr Hampson believes, but the need for either manned or unmanned underwater vehicles is likely to increase as offshore oil production moves into deeper water.

It is believed that conventional saturation diving techniques are already reaching their practical limit at depths of about 1,000 ft.

Apart from the dangers of working under pressure at such depths, divers face long term problems with diseases such as bone necrosis. It also takes a long time to pressurise divers whereas a submersible gets to the spot very quickly.

However, Mr Hampson believes that the company cannot stand still as regards technology. It is already well advanced with a new one-man submersible called the Hawk which looks rather like an underwater helicopter.

It has a large acrylic dome which gives the operator good all-round vision and uses a new garage concept—which enables the craft to move around on the seabed without having to drag along thousands of feet of umbilical cable—which provides the power and air—as most operating machines do today.

It is this machine which Mr Hampson believed could be developed to eventually reach depths of about 20,000 ft although he will need extra external finance of around £1m to realise that dream.

ELAINE WILLIAMS

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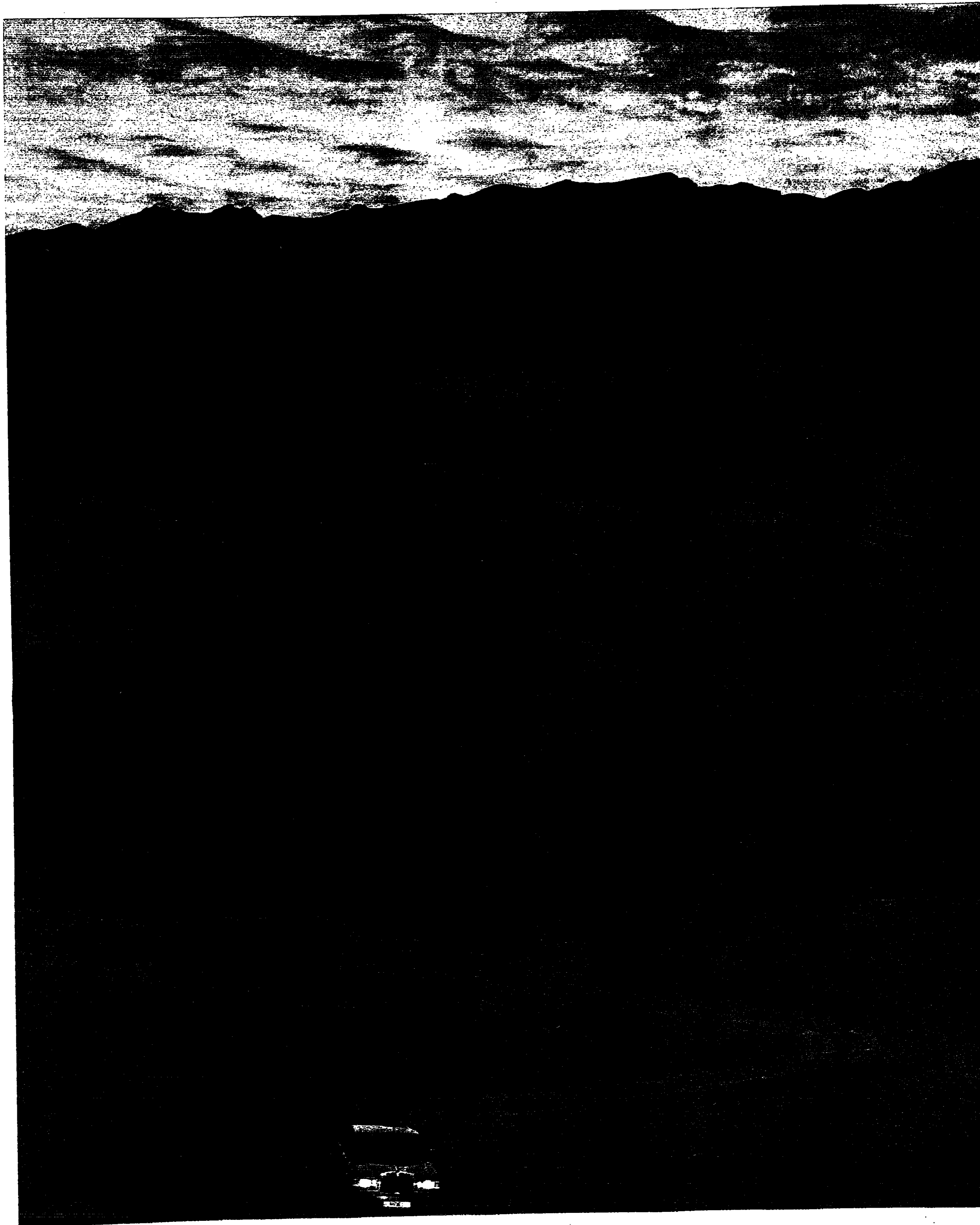
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Advertisement for a microprocessor product designed by Richard Bence on Reading, featuring the Canale Instruments Ltd.

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But more of that tomorrow.



THE MANAGEMENT PAGE : Small Business

EDITED BY CHRISTOPHER LORENZ

NORTHERN IRELAND: BY TIM DICKSON

Shifting emphasis in battle to create jobs

ALTHOUGH smaller companies are frequently cited as a key element in any effort to relieve unemployment, it is rare to see new job targets being set for the sector.

Financial packages—mainly grants, but also loans and small amounts of equity—are the unit's main weapons in the fight for new jobs, but other forms of assistance can be provided such as marketing skills and technical advice.

development policies—can certainly be seen as a vote of confidence in the unit's work. LEDU has established an identity among the small firms it aims to encourage and while it is not without its critics locally it can in many ways be seen as a model for a more integrated Government approach to small businesses elsewhere in Britain.

which are estimated to be still in existence, works out currently at roughly £3,800. LEDU's target of 12,000 new jobs was set last year and revealed in a paper—Framework for Action—presented by James Prior, the Secretary of State for Northern Ireland, in October. It is an ambitious target bearing in mind that while the unit's contribution to employment has been rising, the total number of jobs created over the past two years has still not been more than 1,200 per annum.

Mackay, LEDU's chief executive. "Perhaps 20 per cent of our activities at the moment are associated with existing companies," he explains. "We would like to get this up to nearer 40 per cent. We feel that we can help businesses that are prepared to consider expansion and we will be assigning people to assist in the identification of new products and new markets. We are sure that there is a lot of unexploited potential in Northern Ireland."

LEDU does not manage to please everyone. It is, for example, the target for allegations that it is bureaucratic, notably because applications have to be approved by a non-executive board. Frustration can arise if a local LEDU representative promises one thing and the board another.

Others complain that LEDU is too fussy about who it backs and too careful with its resources. Although all are agreed that there is no point in throwing good money after bad, some entrepreneurs say that the unit should itself take more risk.

In brief...

THE FULL list of banks which are to operate the Department of Industry's small firms loan guarantee scheme has now been assembled with the announcement last week that three new banks have been included—Standard Chartered, Beneficial Trust, and Bank of Credit and Commerce.

There are now 30 banks in the scheme—which is operating on a pilot basis—and no more will be added till it is put on a more permanent footing in perhaps a year or so. At that stage it may be at least partially redesigned.

Use of the scheme by the banks is varying widely. Barclays is leading, having agreed 736 loans worth £28.2m out of the total 3,350 loans (£113m) approved by the Industry Department.

At the other end of the scale banks like the U.S.-owned Beneficial Trust, whose interest in small businesses stems from the Birmingham-based Securities Trust which it absorbed in 1980, may only do 20 or 30 loans in the first year.

VALUE ADDED TAX (VAT) and the form filling that accompanies it probably causes more angst for smaller businesses than any other aspect of Government policy.

The working party will be chaired by City accountant Ian Davies and is sponsored by Michael Grylls, the Tory backbencher MP and Elected Member of Parliament for Leicestershire. The Forum of Private Business, the Association of Independent Businesses, the National Federation of Self-Employed and the Small Business Bureau are represented.

New skills born out of recession

TENTILES were once manufactured and, more recently, hems allowed free range inside the solid stone outbuildings at Dagh, near Ballyclare, which now house two small Northern Irish engineering firms.

Following last December's agreement that opportunity has been presented to the two Ballyclare firms and in particular their managing director Jack Gowdy.

At this stage of their development Ulster Engineering and Gowdy Gear are just the sort of companies which the province's Local Enterprise Development Unit (LEDU)—see above—is increasingly keen to promote.

contract work for Short Brothers, the big state-owned aircraft manufacturer and engineering group in Belfast and "a company we had shied away from in the past because we thought their standards might be too exacting."



Teamwork behind a successful licensing agreement: Jack Gowdy; Bill McConkey, of LEDU; Al Kazmarek, of Shredpac Corporation; Robbie Whida, of Ulster Bank

In the next couple of months an arguably more radical, if less conspicuous, transformation will be taking place on this County Antrim site which lies in open countryside some 20 miles north-east of Belfast.

Attracting big companies to the "Province" is still the major plank of industrial development but as Jack Gowdy's own experience illustrates, big multinationals can be fickle and leave in their wake much more than their own redundant labour force if they decide to pull out.

Ulster Engineering, which Gowdy founded with a partner in 1971, and Gowdy Gear, which he set up separately in 1978 to develop more sophisticated but more risky gear technology, were until the end of 1979 both heavily dependent for business on local factories owned by the big man-made fibres groups.

Although this new activity was keeping one of the companies busy, Gowdy Gear was still struggling last year to find enough work. Gowdy explains: "The best thing to do was to look for our own product so that we could use the engineering skills of both companies more effectively. I was also keen on our own product because there is more money to be made."

source of business. The licensing deal, however, has also brought with it a few headaches. Money, not surprisingly, is the chief worry at the moment though the package of grants and loans he has negotiated with LEDU and his bank (Ulster Bank) should give the companies enough "front money" to take on and train extra labour, buy in materials and cover the expenses of the licensing agreement.

The engineering expertise of the companies that helped win the contract would not have been possible without the computer numerical control (CNC) machine tools they installed (with LEDU help) in the middle of 1980 says Gowdy.

He is also convinced that small locally based firms hold the future in Northern Ireland and elsewhere, but that the Government must encourage them to exploit overseas markets. "We must have more confidence to 'think big' because if we do not there are plenty of competitors who will do so for us," says Gowdy.



Developed by Al Kazmarek, a German-born American, who is president of the Shredpac Corporation of Chicago, the machine is made under licence in Australia, Canada and Japan but so far has not been manufactured for distribution in Europe.

Ulster Engineering and Gowdy Gear are just the sort of companies which the province's Local Enterprise Development Unit (LEDU)—see above—is increasingly keen to promote.

sector collapsed. I never thought companies like JCI, Dupont, British Engalene and Courtauld would close down their Northern Irish operations so quickly."

After looking at a couple of other licensing opportunities, the American link came about through a lucky break. Quite by chance Gowdy discovered that another local sub-contract engineering firm was negotiating with the U.S. corporation. "When they withdrew I rang up Chicago and said we were

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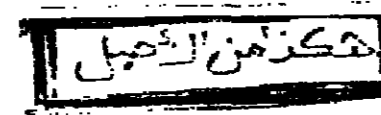
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Tuesday April 27 1982

Diplomacy to the last

THE GIST of the Prime Minister's statement to the House of Commons yesterday was that while the Government still desperately wants a negotiated settlement of the Falklands dispute, time is running out. Mrs Thatcher stressed several times that now the bulk of the fleet has arrived it cannot be around indefinitely in the inhospitable conditions of the South Atlantic. The strong impression was left that she was talking about days rather than weeks.

At the same time, it appears that the Government's last hope of a peaceful solution rests on the American attempt at mediation, possibly coupled with the United States joining in the economic sanctions on Argentina. If that fails, the use of force will be imminent.

Definition

We differ from Mrs Thatcher in two respects. The first concerns the lack of definition of war aims and the second concerns the Government's reluctance to consider other negotiating channels if the decision of Mr Alexander Haig, the U.S. Secretary of State, comes to nothing.

As we suggested yesterday, an attempt to retake the Falkland Islands militarily would be quite different from the recapture of the virtually undefended and almost uninhabited South Georgia. It would almost certainly involve loss of lives and not only among the armed forces of both sides. It would also probably involve some sort of pre-emptive attack on the mainland, if only to put the Argentinian air force out of action. In short, there would be a war, and the outcome of wars is nearly always unpredictable. In our view, the Government has not yet made the case for that war being worth fighting at this stage, the more so since it has failed to say what it would wish to happen next if the military campaign were successful. The consequences of it being unsuccessful scarcely need mentioning.

UN Charter

It may be that in the end some fighting will be necessary. We should be prepared to approve of that, however, only if the last possibilities of a peaceful settlement have been

demonstrably exhausted. That would require more than the breakdown of Mr Haig's diplomacy.

It remains to us surprising, for instance, that the Government has still not formally offered to refer the dispute to the International Court of Justice, described in Article 82 of the United Nations Charter as "the principal judicial organ of the UN." As Mrs Thatcher said yesterday, both parties to the dispute would have to agree to that procedure. Argentina might refuse. But it is still an offer that must be made.

The UN offers one other possible way out which is not necessarily incompatible with going to the ICJ. Articles 75-81 of the Charter are concerned with international trusteeship, partly a legacy from the old League of Nations. They are not nowadays much referred to, but the machinery for invoking them still exists. There is a Trusteeship Council which can be called at any time. It could probably meet in New York tomorrow if Britain wished.

Article 77 specifically refers to trusteeship being applicable to territories voluntarily accepted under the system by states responsible for their administration. One of the stated purposes is simply "to further international peace and security."

Opposition

Again, it is possible that Argentina might not agree, though in this case there is no legal let-out. If the Falklands did become a UN trusteeship and Argentina opposed, the country would be taking on the UN. It is not clear whether somewhere among these articles a peaceful solution might still be found, and one that need not necessarily be unfavourable to Argentina in the longer term. There might, for instance, be international development of Falklands resources with Argentinian participation.

The mood of the House of Commons yesterday suggested that Opposition support for the Government's approach may not hold much longer. There were also some stirrings on the Tory benches. We believe that it will not deserve to hold unless the Government tries these diplomatic possibilities.

The training opportunity

IMPORTANT decisions will soon be taken by the British Government about the training of the nation's youth. It is the latest in a long line of attempts to improve a system which remains, in the words of a 1980 report by the Central Policy Review Staff, rigid, conservative and slow to respond to new industrial requirements. The fact that the new more coincides with, and is partly prompted by, a period of very high youth unemployment should ensure a strong political commitment to the programme.

Weakness

The Government's plans for a new training initiative were put forward last December; they have since been amended by a Manpower Services Commission task group, whose report comes before the full Commission today. The central feature is a Youth Training Scheme (YTS), starting in September, 1983, which would replace the existing Youth Opportunities Programme (YOP) and which, as envisaged by the Government, would provide a year's training for unemployed 16 and 17-year-olds who do not go on to further education. The MSC task force wants to extend the scheme to young people in work as well as the unemployed; the former would undergo training on a part-time basis. Each trainee would receive an allowance from the state—£15 per week as proposed by the Government, £25 per week likely to be suggested by the MSC.

One aim of the scheme is to take young people off the unemployment register—a desirable objective in itself, but of limited value if the effect is simply to postpone unemployment for a year. In theory the year's training should improve the young person's employment prospects, but a weakness of the scheme is the lack of an employment relationship between the trainee and the organisation giving the training. Trainees will be to some extent "parked" by the MSC with organisations willing to take them; there will be little incentive to offer permanent jobs.

The unemployment-reducing element might more usefully be provided by extending and simplifying the Young Workers scheme (YWS), which gives a subsidy to employers for each employee under 18 whose gross earnings are below £43 per week. A training element could be added by tying the subsidy

to an approved programme of off-the-job training, but this would imply a development of the YWS to do things for which it was not designed.

Whether the YWS is the right instrument for this purpose or not, some means needs to be found for altering the pay relationship between trainees, including apprentices, and adult skilled workers. As a recent NIESR study has pointed out, a period of very high youth unemployment in the UK, as a percentage of adult pay, are two or three times that of Germany or Switzerland. This distortion in the wage structure discourages employers from taking on apprentices whose skills are easily transferable to other companies. It is one of the main reasons why in Germany and Switzerland over 50 per cent of school leavers enter apprenticeships compared with only 14 per cent in the UK.

The wage level for most apprentices is, of course, fixed through collective bargaining. It is part of a pattern of long-established practices and attitudes which bedevil the British training system.

Another weakness is that apprenticeships cover too few occupations and are designed too narrowly, creating barriers both between different skilled trades and between skilled and semi-skilled jobs. In Germany both apprentices and semi-apprentices are exposed to a wide variety of jobs within the factory. They are more factory-orientated than job-orientated and, partly for this reason, the boundary between, say, production and maintenance work is much less rigid than in the UK. This greater flexibility makes it easier to adapt to changes in technology and work methods.

Incentive

The present pattern of training, linked as it is to the craft traditions of trade unions, will not be reformed overnight. But the new arrangements must, among other things, contain incentives for employers to offer training of appropriate quality and for unions to co-operate in a more flexible use of skilled manpower. While many of the changes will have to be negotiated at national or local level between employers and trade unions, the Government, directly or through the MSC, must be prepared, as the CPRS report put it, to give a strong "steer" to the system. The barriers of tradition and conservatism will not fall away without a determined push.

THE local government elections in Birmingham on May 6 would have been one of the most fascinating tests of the British political mood even without the Falklands crisis.

In the event, the crisis has added a further, and possibly crucial, twist of unpredictability to the outcome.

The results in Birmingham will be significant partly because of the inherent importance of the city; the metropolitan district council's expenditure in 1982-83 will be nearly £500m.

More important, the city, and the region which surrounds it, have also in the past been political bellweathers, deciding the fate of governments. The Conservatives won three parliamentary seats in the city in the 1979 election and roughly half Mrs Thatcher's majority in the Commons comes from the West Midlands.

Birmingham presents a particularly intriguing test for the Social Democratic/Liberal Alliance which, as in the rest of Britain, is making its first full-scale electoral challenge. The Alliance has to do well in the city and in the West Midlands as a whole if it is to rival the Tories and Labour in the next Parliament.

The dilemma for the Alliance in the city was summed up by Mrs Shirley Williams, one of the SDP's four leaders, when she noted last month that "the people of Birmingham have not had to suffer from the kind of Labour extremism that people in places like Sandwell and Walsall (with well-publicised closed shop disputes) have faced."

Birmingham has been Labour controlled for the past two years—currently with 64 seats, against 51 for the Conservatives, six Social Democrats (all defectors from Labour) and five Liberals. It is the only one of the metropolitan big city authorities to contain its spending during the coming financial year within the Government's targets.

The explanation for the continued dominance of the centre-right Labour is partly organisational. Unlike other cities, the right still seems to be able to get its supporters out to crucial meetings, as shown by the selection of many of its candidates in inner city wards which are apparently safe for Labour.

These trends may also be traced to a tradition of party cohesiveness and pride in the city going back to Joseph



Birmingham is also unusual because the rise of the far-left has so far been held in check: the traditional Labour Party remains in control, in contrast to other big cities such as Manchester, Liverpool and large parts of London.

None of the city's seven Labour MPs voted for Mr Tony Benn in last year's deputy leadership contest and only three of their constituency parties did.

There is, nevertheless, a strong Left-wing presence. The left is reckoned to control, or to have a big say, in three or four of the city's dozen constituencies. The Militant Tendency is not more than an irritant, though the "Bennie" Labour Co-ordinating Committee is more active. Mr Albert Bore, a prominent supporter of the LCC, was selected in place of Mr John Sever, the sitting MP, in Ladywood. But local activists believe this decision reflected personality differences and the involvement of various Asian groups as well as the left/right balance.

The Liberals have always had a foothold in the inner city but Dr Charles Gray, a former Labour chairman of the city council, and his group of six only left Labour towards the end of last year. They argue that the Wilkinson leadership is not typical of Labour in Birmingham and that there is a movement leftwards as in the Midlands towns to the west. And they claim there is disillusion among voters with the two main parties.

But both the Labour and Conservative parties maintain that there is no indication that the Birmingham people will switch from their traditional allegiances.

Business leaders meanwhile are reluctant to declare it too publicly but there is widespread disillusion—in some cases despair—at the Government's attitude to industry. There is increasing scepticism about Whitehall and Westminster talk of an upturn in the economy.

Mr Chris Walliker, chairman of the West Midlands region of the Confederation of British Industry, says the latest state of trade survey makes "gloomy reading."

Demand is patchy and low. Profit margins are tight, especially on exports. Any improvement is due to cost

cutting, not rising orders. Company liquidity is still under strain, particularly for medium-sized companies. One in four companies is forecasting further redundancies over the next three months.

The city was the first to sound the alarm two years ago that the Government's tight monetary policies might have a disproportionate impact upon manufacturing. Mr Reg Parkes, president of the West Midlands Engineering Employers, argues, in common with many other Birmingham industrialists, that the Government strategy might be correct but is being applied too ruthlessly. "The medicine might be right but that does not mean you swallow the whole bottle in one gulp."

"It is very easy to get euphoric when you are flat on your back and someone raises

you to your knees," says Mr David Probert, chief executive of W. Canning, a long-established Birmingham company with interests in electronics, chemicals and metals.

"This Government has failed completely to understand the collapse taking place in capital investment. They have gone overboard to promote the tiny companies but done nothing to help the plight of the medium-sized employers saddled with rising costs imposed by the public sector."

Mr Probert claims to have voted for all three of the main political parties. He says the demand from businessmen is for politicians who understand their problems and will avoid extreme policies.

One example of a man who has resigned from the Conservative Party to join the SDP is Mr Alan Carter,

chairman of H-ten, a privately-owned engineering company with 180 employees and a £2.5m turnover. As a supplier to the automotive industry he had to cut his labour force by 25 per cent.

He complains the Government which he helped to elect has neither created a good business environment nor stood firm against wage rises and cuts in the public sector.

"The Tory Party is outmoded. I hate to say it but Socialist governments have been better for industry. Many industrialists are turning in the hope of sane policies to the SDP. This country does not want or need extremists like Margaret Thatcher and Tony Benn."

Arthur Smith
 Midlands Corres.

'Anxious for a quiet life and to protect their jobs'

BIRMINGHAM OUGHT to be ripe for the politics of protest. The motor car city has suffered disproportionately from recession. Male unemployment has nearly trebled in just two years to 20 per cent. Factories stand empty and there is an almost desperate drive to attract new industry to halt the rapid rundown of the industrial base.

But the mood in the local elections is surprisingly one of apathy. There is hardly a street in the city without workers either unemployed or on short time. But the setbacks are taken philosophically.

"Workers in the factories have had the stuffing knocked out of them," according to one union official. "The union movement is in disarray, and workers are just anxious for

a quiet life and to protect what jobs they have."

The trade unions in the city have suffered a series of reverses at the hands of Sir Michael Edwards, the BL chairman. He has overtaken the powerful shop steward movement at the giant Longbridge plant, where employment has been almost halved over the past four years. But there is no sign of workers switching their attention to the political arena to make their voices heard.

An important concern for the Labour Party is that the apparent apathy could push the turnout below the normal level of around 55 per cent for local elections. Canvassers from all parties report confusion among the electorate caused both by the two tiers of local government and the much-publicised emergence

of the SDP. But both the Labour and Conservative parties maintain that there is no indication that the Birmingham people will switch from their traditional allegiances.

Business leaders meanwhile are reluctant to declare it too publicly but there is widespread disillusion—in some cases despair—at the Government's attitude to industry. There is increasing scepticism about Whitehall and Westminster talk of an upturn in the economy.

Mr Chris Walliker, chairman of the West Midlands region of the Confederation of British Industry, says the latest state of trade survey makes "gloomy reading."

Demand is patchy and low. Profit margins are tight, especially on exports. Any improvement is due to cost

cutting, not rising orders. Company liquidity is still under strain, particularly for medium-sized companies. One in four companies is forecasting further redundancies over the next three months.

The city was the first to sound the alarm two years ago that the Government's tight monetary policies might have a disproportionate impact upon manufacturing. Mr Reg Parkes, president of the West Midlands Engineering Employers, argues, in common with many other Birmingham industrialists, that the Government strategy might be correct but is being applied too ruthlessly. "The medicine might be right but that does not mean you swallow the whole bottle in one gulp."

"It is very easy to get euphoric when you are flat on your back and someone raises

you to your knees," says Mr David Probert, chief executive of W. Canning, a long-established Birmingham company with interests in electronics, chemicals and metals.

"This Government has failed completely to understand the collapse taking place in capital investment. They have gone overboard to promote the tiny companies but done nothing to help the plight of the medium-sized employers saddled with rising costs imposed by the public sector."

Mr Probert claims to have voted for all three of the main political parties. He says the demand from businessmen is for politicians who understand their problems and will avoid extreme policies.

One example of a man who has resigned from the Conservative Party to join the SDP is Mr Alan Carter,

chairman of H-ten, a privately-owned engineering company with 180 employees and a £2.5m turnover. As a supplier to the automotive industry he had to cut his labour force by 25 per cent.

He complains the Government which he helped to elect has neither created a good business environment nor stood firm against wage rises and cuts in the public sector.

"The Tory Party is outmoded. I hate to say it but Socialist governments have been better for industry. Many industrialists are turning in the hope of sane policies to the SDP. This country does not want or need extremists like Margaret Thatcher and Tony Benn."

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Men & Matters

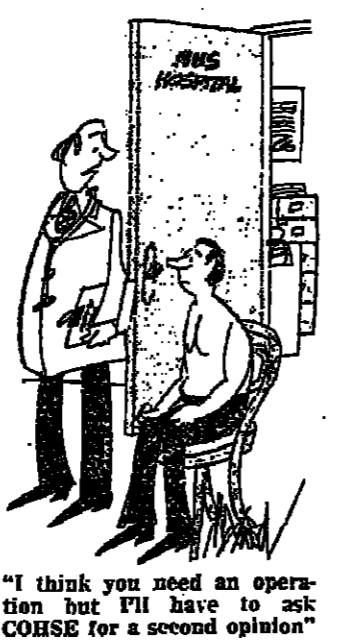
Germany's trade marks

Passionate denunciations of protectionism and embargoes are the stock-in-trade of German chemicals companies who are among the world's biggest exporters. But when Herbert Gronwald, the usually jovial chairman of Bayer, and president of the country's chemicals industry association, launched the latest defence of free trade at the Hannover Industrial Fair, a new and unexpected name had been added to his list of world trouble spots: the Falkland Islands.

And for good reason. Hardly believing his computer the German chemicals industry has discovered that this is the market where it achieved the biggest growth in export sales last year. German salesmen are well known for their persistence in pursuing foreign customers, but even they are a little astonished at their success in the South Atlantic. West German chemicals exports to the Falkland Islands jumped in 1981 by no less than 135 per cent.

The volumes are not yet so big—DM 46,000 in 1981 compared with DM 19,000 in 1980—but it is the growth rate that looks impressive on the graph paper.

The Falkland Islanders it seems are particularly keen on German photo-chemicals and pharmaceuticals (it is not clear whether tranquilliser stocks were being built up on the basis of advanced knowledge) and they also imported DM 5,000 worth of plastics. Even with a company named Imperial Chemical Industries it appears that British industry is not the Government could be relinquishing its grip on yet another colonial market.



"I think you need an operation but I'll have to ask COHSE for a second opinion"

Whose move?

"In the grocery trade, we play squash not bowls," says David Linnell, illustrating what it takes to stay on the ball in that industry. Which makes his own exitation from the thick of the retelling action since he quit as managing director of the Linford group last year, the more frustrating.

A member of the Northamptonshire family which founded the Linford business, Linnell agreed in parting to stay on the sidelines for two years. But he will be back in the trade in which he has spent his life just as soon as the deadline expires.

He has kept to shape as chairman of the Eggs Authority, and by joining a number of private business ventures; and in close touch with the industry's developments as president of the Institute of Grocery Distribution.

While some of his old colleagues were launching AFD Holding—a £12m management buy-out from Linford—yesterday, Linnell was drafting his opening speech for the IGD convention in London today, under the pertinent title: "Whose Move?"

The trade, says Linnell, has reached a high level of uni-

By request

What is going on at House of Fraser? Two days before its annual results are to be disclosed the group announces that it is sponsoring a performance of a sombre religious piece—Verdi's Requiem no less—at this year's Edinburgh Festival.

Now I know things have been tough, what with Lonrho snapping at its heels, and the sales in January being hit by the strikes on Southern Region. But a request?

Professor Roland Smith, group chairman, seemed rather jaunty when braced on the subject. "We are anxious to have the right visibility in Scotland," he tells me. This is why House of Fraser stepped in at the last minute with £30,000 when two other sponsors dropped out of the Festival.

"Some of our board members are quite cultural and cultured," says the professor. Did he include the Lonrho representatives on the board? "About five executive directors who were available approved the spending on the festival," he adds, without specifying whether they included the two Lonrho representatives.

The sponsorship is not limited to a requiem. As Lonrho waits in the wings attempting to take over the stores group, Fraser is also sponsoring a Peter Ustinov play called "The Marriage."

Sportsman

Heard in a Leeds hotel bar: "I find golf an absolute godsend. Any time I have a row with the wife, I can go to my club."

"That's civilisation for you, old boy. Your ancestors would just have reached for it."

Scuppered

The 420 Islanders who cling to the rocky outpost of Sark in defiance of Channel gales are

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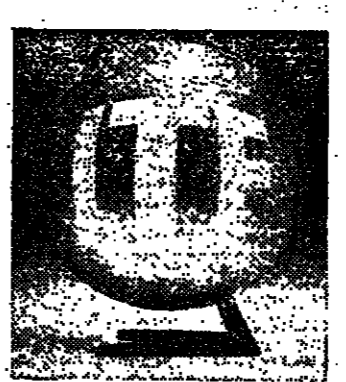
You can get to know the market through desk research and advertising. Winning the business means getting to know your customers, and their needs. It's all the difference between being in the market... and being seen in the market-place. It's summed up by a company called IIF—Industrial and Trade Fairs Limited.

The truth is that Sark, a thriving offshore financial centre these days, has itself fallen victim to one of the tax avoidance measures introduced by the Chancellor last month. The tax haven status enjoyed by the Channel Islands under British law has provided both ups and downs for the islanders over the years. But the good people of Sark thought they had spotted a wheeze to replace their 40-year-old steamer Ile de Serk which provides the island's main link with Guernsey.

They planned to order a custom-built passenger and cargo ship costing nearly £300,000, and to reduce the cost of the loan by taking advantage of the tax concessions available to British banks lending overseas.

Before the agreement could be signed with a bank, however, the Chancellor knocked it on the head by announcing steps to stop overseas lending "at abnormally low interest rates at the expense of the UK taxpayer."

The Sark shipping company found it would have to repay about £15,000 a year more than it had bargained for. So Ile de Serk will sail for a little longer while the islanders shop around for a second-hand cargo boat.



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Your market your business

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FINANCIAL TIMES SURVEY

Tuesday April 27, 1982

Regional Development

The regions still have a concentration of declining industries and are struggling against a background of world recession. The returns to the country could well be greater from spending more on retraining people in new skills rather than from backing job-creating projects.

Battling against the recession

BY ANTHONY MORETON, Regional Affairs Editor

BY AUGUST the review of regional assistance which Sir Keith Joseph put in hand when the Conservatives came to power in the summer of 1979 will have been completed. That review was based on the principle of concentrating assistance where it was most needed and has, necessarily, been a drawn-out process. Companies still remember, and feel great resentment about, the abrupt ending of regional employment premium by the then Chancellor of the Exchequer at Christmas 1977.

As a result of Sir Keith's steps the rate of grant towards new buildings, plant and machinery in the special development areas was left at 22 per cent but their value was enhanced by a reduction in the level of grants available to the development areas from 20 to 15 per cent and in the number of development areas.

The third arm of the policy, severely cutting back the number of intermediate areas, is the one that remains to be implemented. By August this Government will have succeeded in its aim of rolling back the map of regional Britain though Sir Keith is no longer at the Department of Industry to see the completion of his work.

The review instigated by Sir Keith — now Britain's Health Secretary — took place against a background of increasing concern from academics interested in regional affairs. It also took place, although he was not to foresee this, against a background of deepening world recession in which unemployment in Britain more than doubled from 5.3 per cent that summer to 11.8 per cent now.

In the 1960s it was thought that regional policies could go a long way towards offsetting the structural problems affecting the assisted areas. The Hunt Committee, for instance, which looked at the intermediate areas, talked at one point about "breaking the back" of the regional problem and hoped that by the mid-1970s "the major problems in many parts of the development areas will have been largely overcome, at least so far as unemployment is concerned."

No one would make that forecast today. Apart from the realisation that the present recession is structural rather than cyclical in nature, and

therefore likely to be more acutely felt in the regions, it has been accepted that the rate of unemployment in the regions has remained consistently above that at the centre. The regional problem has come, especially over the past five or so years, to be seen as a long-term issue. This is the reverse of what the Hunt Committee forecast as recently as 1968. Hunt believed that by attracting new industries into the regions the level of unemployment would be considerably eased. But all that happened was that branch firms arrived in large numbers and when the first winds of recession came after the 1973 oil crisis these were the first to be closed, leaving the assisted areas no more economically advanced.

Considerable criticism also surrounded the policy of that time by giving large grants to capital-intensive projects which provide few jobs in relation to the amount spent. It was claimed that laying out £300m on a petrochemical complex that might create 300 jobs was an unwise allocation of scarce resources.

Costly

It may be that the critics while rightly attacking the branch factory syndrome have got it wrong in seeking to associate the putting up of capital-intensive works with this criticism. While petrochemical projects, such as those in Teesside or Grangemouth, have been costly they have at least provided permanent jobs and considerable spin-off.

Expensive projects stand more chance of remaining, and remaining open, than cheap ones. It is simply too costly in most circumstances to uproot a £300m catalytic cracker and rebuild it somewhere else whereas it is very easy to close a film trouser plant and absorb its resources in another plant in another part of the country. Therefore the crackers may, indeed almost certainly have, brought long-term prosperity to the areas in which they have been built.

Such projects also tend to reduce the imbalance between the periphery and the centre. This imbalance is not merely a British problem: the whole of the EEC has seen the centre grow at the expense of the periphery and this widening of the gap is likely to be accentuated with the growth of newer, technology-based industries.

The regions still tend to have an above average concentration of industries structurally in decline, such as steel, coal, shipbuilding, textiles and some heavy engineering. The newer industries, based on electronics, are seeking bases around the centre.

In Britain, for instance, one of the most important areas of development in the last three or four years has been along a line drawn either side of the M4 motorway between London Airport and Bristol.

This area is one totally without regional assistance (other than such selective assistance that the Government might think fit to offer) and yet it has attracted a very large number of high-technology companies. They have gone there partly because they can tap the supply of high skills which are either available or willing to move to the area.

This might give a clue to the

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Sirindon's Brunel Centre, named after the railway pioneer, is one of many city-centre schemes which have been a feature of regional development

sort of regional policy that could play an important role in future. In a rapidly changing economy, with the emphasis increasingly on high technology and the associated skills, what new companies look for is a supply of skilled labour.

One of the problems of the assisted areas is that the skills they offer are no longer required or are required in smaller amounts than previously. Britain no longer needs ships' welders, miners, and some other trades as much as it did.

If some of the money which presently goes into regional assistance were to be diverted to retraining men and women into the new skills the return to the country could be greater than from backing projects on the basis of the number of jobs they create in manufacturing industry. Admittedly, a lot of effort is

being put into this field. The Manpower Services Commission has about 100 Skillcentres around the country which offer retraining in some 80 trades. They do a good job, but they are only scratching at the surface. An average-sized centre turns out about 400 "graduates" a year in courses lasting up to 26 weeks, which is simply not enough.

It is sometimes argued that a man who has spent a lifetime in one job, such as mining, is not good material for a switch late in life to another.

A worker with skills which are no longer needed because of changes in the industrial structure is quite capable of being retrained in other disciplines and consequently able to contribute to the economy in a different way. More than one company has discovered this as the Skillcentres can vouch for from the letters they receive from employers.

There could be one other way of attracting new industries — through creating development agencies for parts of England, especially the North West and the North East.

The role of both the Scottish and Welsh Development Agencies in attracting new invest-

ment, especially from abroad, in their respective countries has perhaps been undervalued by many people. But there is little doubt that the heavy concentration of high-technology industries, especially from America, which have arrived in Scotland and the large number of Japanese concerns in Wales have been in the main due to the part played by the development bodies.

Principle

Yet both Conservative and Labour governments have set their face adamantly against extending the principle to England. Indeed, there are some within this Government who would like to see the reverse step taken and the two agencies wound up.

Government ought at the same time to rid itself of its obsession with concentrating assistance on manufacturing industry. There are parts of the services sector, for instance, which should be assisted if they can be shown to be able to contribute to the economic well-being of an area. None falls into this category more easily than tourism.

At the moment tourist projects, such as the building of hotels, only qualify for assistance if they take place in a designated assisted area. Yet the main areas of tourist growth potential are outside the assisted areas. There may be a case for stimulating tourist growth in places such as Newcastle or Glasgow but it is far more important to get the holidaymakers to places like Cambridge, Ely or York.

Introducing more flexibility into the system of regional assistance is not, though, going to cure the fundamental problem in the short term. What has to be recognised is that the core of the regional "problem" is the same today as it was when the first effort was made in the mid-thirties to do something about the depressed areas. It is a long-term problem and needs patient and continuous application of thought and support.

The assisted areas need a generous supply of new firms, small or large, which will become winners. It should be the aim of government to ensure that not all the potential winners follow their noses — or market dictates — and cluster around themselves in one rather nice, rich part of the country.

BIG PROBLEMS?

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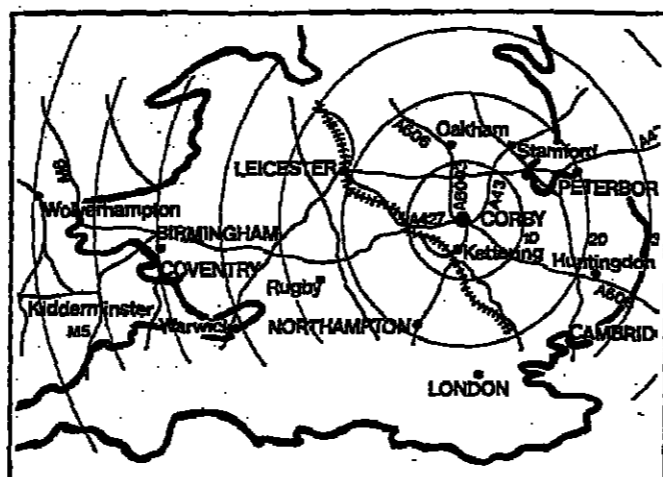
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CORBY WORKS

REGIONAL DEVELOPMENT II

Policymakers worried at London's decline

THE LONDON unemployment figures displayed prominently on the roof of County Hall, headquarters of the Greater London Council, are destined partly for the eyes of Whitehall, across the Thames. The display is an attempt to impress upon central government the need for a proper regional development policy for the capital, which has seen its industrial base decline and its population drift away.

The emphasis on regional policy after the 1939-45 war was dispersal from London to the New Towns and to the expanding towns. Controls on London's office building and the development grants given to employers setting up in areas such as South Wales or the North East were not available to employers in London and the population drain, not unexpectedly, contained a higher proportion of skilled young people. The population of Greater London at 6.7m in 1981 is at its lowest level since 1921.

London's decline, notably in the inner areas such as Lambeth and Southwark, has worried policymakers, particularly in the past three years, and a plethora of regional development schemes have been launched in the capital.

London's economic problems are more complex than elsewhere in the country. While the trend is to concentrate more and more commercial and international decision-making in the city, the industrial base has declined sharply.

The capital accounts for about 16 per cent of the UK gross domestic product. Some 13 per cent of all employment is in London and 80 per cent of that employment is service-based. With its international trading links focusing on the City, banking, insurance, finance have all been relatively healthy during the recession.

Mr Michael Ward, chairman of the Greater London Council's employment committee, sees the increased dependence on service employment as deepening the level of wages in the capital. Skilled jobs in manufacturing traditionally have acted as a benchmark for wage rates in other sectors for manual workers and the Labour GLC administration is worried that this benchmark is disappearing.

A GLC report produced two years ago suggested that had industry and business behaved in London as they did in the rest of the country, London would have gained about 13 per cent of jobs (more than 500,000 between 1961 and 1971) instead of losing a total of 1.5m manufacturing jobs during the past 25 years — more than three times the national average.

Separate

London's regional development policy is divided into three separate activities: work by the boroughs, the London-wide GLC Enterprise Board, and the attempt to rejuvenate docklands through the London Docklands Development Corporation and central government measures. They work in this way:

- London's boroughs, particularly in the inner-city areas, are aware of the need to protect industry. Tower Hamlets, Wandsworth, Islington, Hackney, Southwark, Lambeth and Hammersmith are among boroughs which have set up agencies or launched employment initiatives. Small companies factory estates have been set up in Lambeth and Wandsworth with the emphasis on small units.
- Southwark, for example, has set up an independent company to administer its job and business-creation programmes, to avoid the Government's constraints on local authority finance. Between 1979 and 1981 the Southwark job creation scheme helped 200 companies and created 3,000 jobs in a wide variety of industries and services.
- The Greater London Enterprise Board was set up in January with the aim of promoting economic activity and local investment in the capital. The main source of funding comes initially from a special 5p in the pound rate that local authorities can levy under Section 137 of the 1972 Local Government Act. The Greater London Enterprise Board wants to create 10,000 jobs by 1985-86.
- The main emphasis on regional development however is concentrated through the London Docklands Development Corporation. The corporation's job is to help rejuvenate an area of 5,100 acres, stretching eastwards eight miles from the Tower on the edge of the City of London and including sites on the southern bank of the Thames.

Much of the early emphasis is going to be on housing development, which the corporation believes is vital to revitalise the area. The aim of urban renewal is now to work within communities rather than simply demolishing and leaving large areas derelict for years.

The crux of the matter is money and previous attempts to rejuvenate London have failed because of shortage of funds or bureaucratic delays. The Docklands Corporation's budget this year is £65m with a £10m budget next year. The LDDC sees its role in national terms because of the sheer size of the project. The Docklands are the largest derelict site in Western Europe.

Regional development policy since the 1930s has been chiefly the preserve of national government rather than local authorities and central government policymakers now face London's decline seriously. An indication of this was shown by the designation of the Isle of Dogs as the last of the 11 enterprise zones established by the Government. By the end of this month the Isle of Dogs will offer opportunities for larger-scale development with companies getting the benefit of a 10-year rate-free period.

London's rates have been blamed in the past for acting as a disincentive to business. The problem of the discrepancy between London rates and the rest of the country is unlikely to be solved unless a radical approach is taken in the whole question of local government finance. It also begs the question of a coherent regional development policy for London.

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PROFILE: NORMAN LAMONT

The man at the Ministry



Norman Lamont: asking fundamental questions

IN THE past weeks as the fleet sailed towards the Falklands and international shuttle diplomacy took over, it became all too easy to fall into an assumption that nothing else mattered in Whitehall.

Contrary to much public belief Whitehall has continued to process the forms, to administer and all the committees in other words, run everyday government. Norman Lamont is one of those who has been "open for business as usual."

Since last September Mr Lamont has been Minister of State at the Department of Industry, the man responsible for the Government's regional policy — and regional policy has continued, albeit in a low key, throughout the Falklands comings and goings.

In recent years, there has been some disquiet in academic circles at the course, under successive governments, of economic policy towards the regions, but Mr Lamont denies any charge of inflexibility.

Defending the changes introduced by Sir Keith Joseph when he was Secretary of State in 1979, Mr Lamont says:

"Regional policy is obviously likely to be more effective if it is concentrated on a smaller number of areas where there is greatest need. Even if we had been able to foresee, back in 1979, the depth of the recession we would have pursued this sort of policy."

"This does not mean we are committed to present policy for all time. One of the problems is that policy pays too little attention to inner-city matters. I also wonder whether we could relate it much more to emerging technology. Do we give enough emphasis to service industries?"

"These are fundamental questions that we are asking ourselves all the time. We are examining the options."

Within the short time he has been at Industry, Mr Lamont has acquired a secure grasp of regional problems. Indeed he has won approving nods from his civil servants for his ability to master a difficult brief. He works at it hard but tends to be a little reserved until he has mastered a subject, as though slightly unsure of himself. Once having mastered, he flows. There is no reticence now when he talks about regional affairs.

He is "delighted" to be at the department. In Opposition he and Kenneth Clarke were two young shadows under Sir Keith watching the department. When the Tories swept to power Mrs Thatcher sent Clarke to Transport and Lamont to Energy, both as Parliamentary Secretaries. There were many who thought they had been treated less than fairly.

Both put their heads down, won their spurs, and were promoted. Mr Clarke recently becoming number two at Health.

Mr Lamont had a difficult time. The department came under severe fire from its critics and its minister, David Howell, was eventually moved without having covered himself in glory. But Mr Lamont is unrepentant about the stand they took on energy policy.

"The trouble about energy is that the issues are terribly important but little understood. It amazes me that energy is just seen as a cost and not in any other terms. I was closely associated with the policy — which pushed up prices sharply — and I still get attacked about it when I travel around the country."

Is he therefore an economic hardliner? He describes him-

self as dryish on economic matters, and on the liberal wing of the party on other issues, as befits a one-time chairman of the Bow Group. A dry, perhaps, with more than a touch of wetness?

I asked him if he was a touch too wet for the acerbic tastes of Sir Keith Joseph and if this might not have been the reason he went to Energy rather than Industry in 1979. He denies this completely, saying he gets on well with Sir Keith and has a lot in common with him on the economic front.

Islander

Mr Lamont was born and brought up, until he was 11, in the Shetlands, which makes him the only islander in the Commons. There is more than a touch of the Shetlands about him, short, dark and square of face, inherited no doubt from his mother. His father was a surgeon — "the surgeon" — who moved to Lerwick. He no longer gets back to the Shetland Islands as much as he would like since his mother now lives in Grimsby, but when he was at Energy he was invited to the opening of Sullom Voe, which stands on land his grandfather once farmed.

Although the family moved to England he was, like all good Scots, sent back to Scotland to school at Loretto and in the early 1960s was one of a group of highly active Conservatives at Cambridge, which included Kenneth Clarke, John Gummer and Hugh Dykes, who

are now to be found in the Commons.

Politics were all-consuming to the young Lamont at Cambridge and so they have been ever since. A spell as research assistant to Duncan Sandys, on to Conservative Research Department and a period in merchant banking before fighting hopelessly in Hull and successfully in the outer London Borough of Kingston.

Politics still consume his time greedily but he finds time to follow soccer, American politics, birdwatching and do a great deal of reading. The books on his desk show a catholic taste: V. S. Naipaul's *Among the Believers*, A. Miller's *The Computer Boys*, European Regional Incentives, a tome guaranteed to induce insomnia, and Edmund Dell's *Political Responsibility and Industry*. Dell once sat in his ministerial chair, though as a Labour man. An interesting choice.

Anthony Moreton

Gareth Griffiths



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The Growing State

Political exigencies are distorting what is already a marginal policy

EEC's spending still far too low

THE EUROPEAN Community's regional policies have so many shortcomings that it is tempting to believe that they are nothing more than a rather unconvincing public relations exercise. While the main objective of the European Regional Development Fund may well be to narrow the gap in economic wealth and performance within the Community, it seems able only to plant a small EEC flag on a road project in Sicily or a water supply development on Stornoway.

This judgment will seem unnecessarily harsh to many, particularly local authorities casting around for every development penny they can find. If, indeed, the fund is such a derisory affair why should Yorkshire and Humberside and Devon and Cornwall be fighting against their possible loss of access to some of its resources?

Perhaps because any area suffering high unemployment and a relative starvation of investment funds does not want to be sent to the back of the queue for development money.

The first objection to the fund is that it remains and has always been totally inadequate when measured against the size of the problem. In the EEC's 1982 budget £995m is allocated for commitment by the fund or 7.8 per cent of total Community budgetary commitments for this year. This is only a tiny fraction of what member states themselves spend on regional development.

Members of the Commission and the European Parliament who have fought hard to lever the total up to this level will point out that, though much more money is needed, the trend is in the right direction. In the past four years the

ERDF's share of the Community budget has climbed from around 4.5 per cent and important amendments such as the non-quota section have been introduced.

Marginal policy

But the fact remains that the fund is digging away at a mountainous problem with a hand trowel. The Macdougall Report of 1977 noted that the redistributive effects between EEC states of the Community's finances is very small—only 1 per cent—partly because the budget itself is so small (less than 1 per cent of total gross domestic product) and partly because the Community's expenditures and revenues have a "weak geographical power per unit of account."

It concluded that EEC spending might begin to have a more

positive effect if the budget were raised to around 2.5 per cent of GDP and its activities expanded to include structural, cyclical and employment policies as well as regional policies.

Looking at what exists, rather than what might be, we see that political exigencies distort an already marginal policy. About 95 per cent of the ERDF is distributed according to national quotas and earmarked for areas defined as priority areas by national governments. Certainly the four least prosperous member states, Greece, Ireland, Italy and the UK, receive the lion's share, 73.3 per cent.

But it seems difficult to justify the 8 per cent channelled to relatively more prosperous Spensh, Denmark and West Germany. Justification there is, however. Regional policy experts in the Commission and Community politicians all agree that the ERDF could wither away altogether unless all member states have a direct financial interest in its continuation.

Among other things, this conviction highlights the fact that it is not just the UK which has a "balance sheet" approach to the Community budget. It also says something about the rhetorical worship of the concept of Community solidarity—"all for one and one for all" when it is remembered that, with the exception of West Germany, those more prosperous member states draw several hundreds of millions of pounds more out of the EEC budget than they pay in because of the workings of the Common Agricultural Policy.

It should also be remembered that the CAP tends to undermine many of the Community's regional policy objectives. A Commission report published two years ago showed that the average income of farmworkers in the EEC's five most developed areas had become seven times higher than in the least-developed regions between 1969 and 1977.

The main reason is that the items which receive most of the CAP's price support—grains, milk and sugar—are produced in the northern areas while those that do least well from the agricultural policy—fruit, vegetables and wine—come from the less prosperous south. As a result, the northern and

eastern regions of West Germany receive between 20 and 35 per cent more CAP assistance than the EEC regional average. All of which has helped to widen the gap in per capita gross domestic product between the 10 most developed regions and the ten least developed from 2.9 to 1 to 4 to 1.

Finally, the indictment of the current regional policy must also include the fact that it does not demonstrably lead to job-creating investments or infrastructure projects which owe their existence to the Community. This is because of the way in which the member states, with the collusion of the Commission, have cynically ignored one of the regional fund's founding concepts, "additionality."

It has to be acknowledged that at a time when all governments are anxious to control strictly their public investments, the Community would have great difficulty in forcing them to expand regional spending above what is thought appropriate in national capitals. But at the moment, Community funds do not seem to have much impact on regional spending totals at all.

Last year a British Department of Industry civil servant explained the present system on a BBC radio programme in these terms: "The fund is there to complement and strengthen national regional policies, not to supplant them in any way. The whole process goes therefore through national governments. Since national governments have already decided it is appropriate that a particular public authority should invest over a particular period, the funds which actually come from the Community have to be regarded as only a substitution for funds raised from other sources, rather than additional to them."

Imperatives

This is one of the several problems outlined above which the Commission is seeking to tackle in proposals for reforming the regional policy. A plan for casting the regional fund regulation is waiting for discussion by Ministers but cannot begin to make political headway until the so-called "mandate" agreement is



The Indesit headquarters and electrical appliances factory at Orbassano, near Turin. While many of Italy's most successful industrial enterprises are in the north, the European Community's regional policy is directed at stemming the northwards drift from the South by funding projects in the Mezzogiorno

wrapped up. Essentially, this means that nothing much will happen until a new agreement is reached on cutting back Britain's net payments to the Community budget.

Given the fact that the actual size of the regional fund will be finally determined by member states, with the European Parliament nagging at their heels for more resources every year, the Commission has come up with some sound ideas for making it more effective.

It wants to tackle the problem of "additionality" by switching from project financing to programme financing. This will involve the Commission in negotiating multi-annual programme "contracts" not just with member governments, but also with local authorities. The Commission claims this will provide a better guarantee that Community grants are used to "top up" national aids "since the regional authorities will have a clearer idea of whether financial assistance comes from a national, regional or Community source." In addition, says the Commission, this approach would enable ERDF operations to be more closely dovetailed with the overall development approach in a particular region and will make for greater operational consistency.

This is only one of several important changes the Commission for Regional Policy, Dr Antonio Giolitti, wants to push through. The most politically controversial and the one which

has sparked the Yorkshire and Humberside and Devon and Cornwall battles mentioned above, is the notion that quota funds should be concentrated much more on the regions "suffering particularly serious structural problems."

Dr Giolitti's proposal incorporates an index for determining which areas should qualify for quota funds which is based on per capita GDP at current prices and exchange rates and long-term unemployment. On this index, all areas with a reading of less than 75 of a Community average of 100 would be entitled to quota money.

Headway

The two discontented British regions fall just outside this entitlement, which it must be stressed has not yet been endorsed by member governments. If they were to be included, then it is understood that parts of France, Belgium and West Germany would also have to be brought within the scope of the quota funds—thus reducing their value to the poorer areas.

On the Commission's plan the qualifying regions would be the whole of Ireland (quota: 7.31 per cent), Northern Ireland, parts of Scotland, Wales and of the North and North-West of England (29.28 per cent), Italy's Mezzogiorno (43.6 per cent), the whole of Greece except Athens and Thessaloniki (15.97 per cent), Greenland (1.6 per cent), and the French overseas departments (2.47 per

cent).

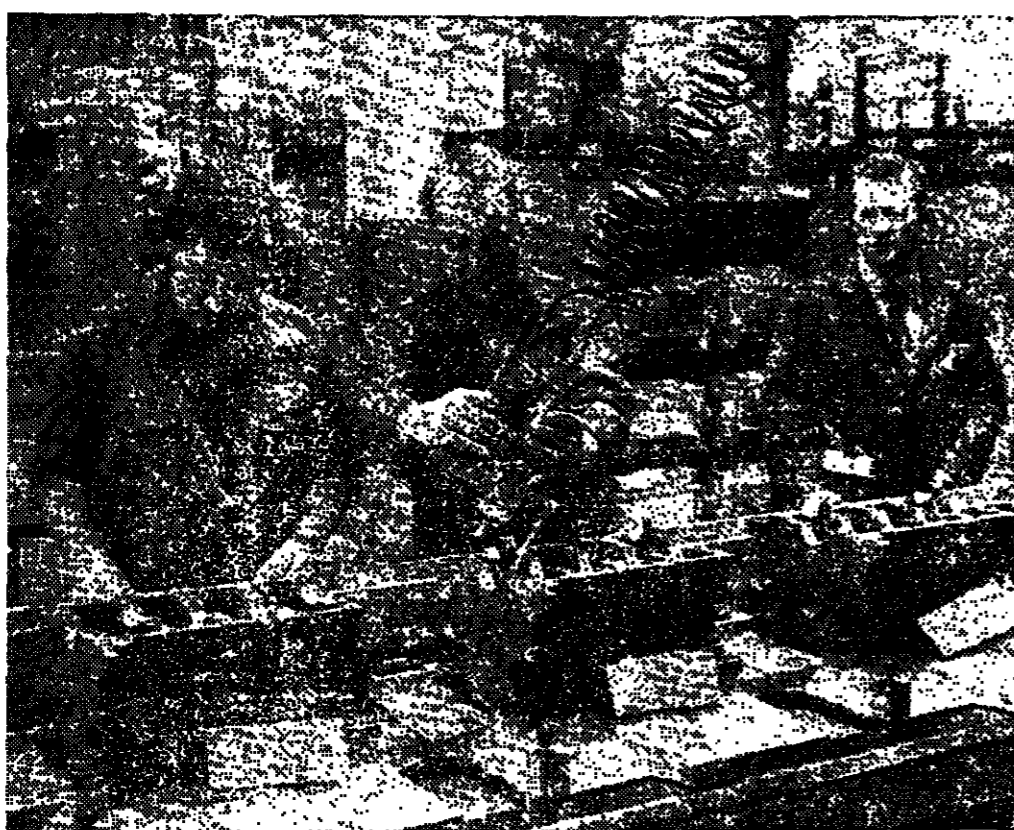
The proposal does not mean that Yorkshire and Humberside or any other part of the Community is by definition excluded from the regional fund because of the political imperatives outlined above. These would compete for money from an expanded non-quota section which would account for 20 per cent of the fund instead of 3 per cent as at present. The non-quota section became operational only last year, with some new characteristics that the Commission wants in future also to apply to the quota section.

At present quota funds can be used only for physical investments but in future the strategy would be to fund small and medium-sized business development, research or management improvements and the dissemination of information on modern techniques.

This approach would strengthen the regions' indigenous development potential, says the Commission, "in other words in encourage growth activities that are already underway or can be launched locally."

After several years of extremely modest achievement, efforts are now being made to put Community regional policy on a more effective track. But member governments still have much to do to remove anti-regional policy bias from existing policies, particularly the CAP.

John Wyles



Ford's engine plant at Bridgend, Glamorgan, which opened two years ago. The £225m UK plant involved a massive public cash injection: the British Government put up £73m in regional development grant and £75m in selective financial assistance

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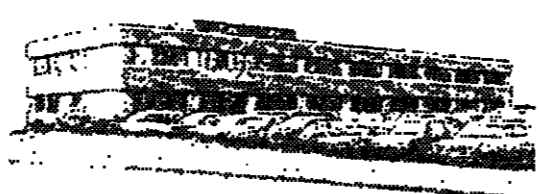
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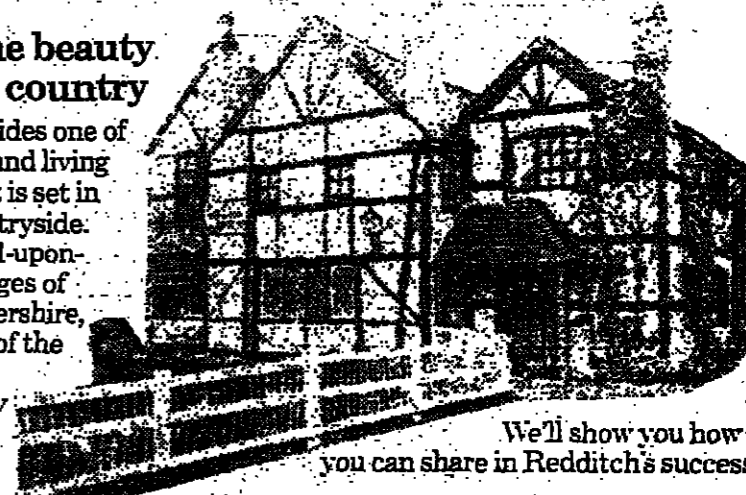
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REGIONAL DEVELOPMENT IV

Huge efforts have gone into building advance factories and industrial estates

Vigorous marketing of Wales brings many more companies

IF THE Welsh Development Agency did not exist, it would have to be invented, it is difficult to imagine quite how successive governments might have responded to Wales's economic difficulties in the late 1970s and early 1980s without the agency. From the moment it was established six years ago, as Wales's equivalent of the National Enterprise Board, the WDA has played a pivotal role in helping Wales to cope with economy—arising from the massive rundown of employment in the steel industry and the impact of the recession in general.

To carry out its appointed tasks, the WDA was armed with a budget of £150m. It has taken on the functions of the former Welsh Industrial Estates Corporation and Welsh Office Land Restoration Unit and more controversially, the power and resources to invest directly in promising or new or expanding enterprises in Wales, through injections of either equity capital or loan finance.

By far the greatest effort has gone into the building of advance factories and industrial estates to encourage new industry to come to Wales and indigenous industry to expand. It is a policy which was vindicated early in the agency's history when the Ford Motor Company opted to build its new £225m European engine plant on the WDA's Waterton industrial estate at Bridgend. The availability of serviced industrial land, where construction work could begin quickly, was given high priority by Ford in its Europe-wide search for a suitable site.

Since then, the agency has been involved in a series of advance factory building programmes totalling more than 5m sq ft, making the WDA the biggest industrial property developer, certainly in the UK, and probably Western Europe. The long-running steel crisis has meant a strong boost to its activities. In 1978, the British Steel Corporation's East Moors steelworks at Cardiff was closed and iron and steel-making was ended at Ebbw Vale, creating more than 5,000 redundancies overnight in the parliamentary constituencies of the then Prime Minister Mr Callaghan, and Deputy Prime Minister Mr Foot. The centre-piece of the Government's response to the economic blow to both areas was a special allocation of £20m to the WDA to

undertake a crash programme of industrial estate and advance factory building to encourage new employment opportunities. This precedent was followed closely by the present Conservative Administration, as first BSC's Shotton steelworks lost 8,000 jobs and then the slimline cutbacks at Port Talbot and Llanwern produced more than 11,000 redundancies. A £48m crash programme over two years, to be carried out mainly by the WDA, was launched.

The net result is that over the past 12 months, new factories have been completed at an average of one for every day of the year. They will take time to fill in the current economic climate, but helped by a vigorous and sustained marketing effort, there has been a sharp upsurge in enquiries from companies interested in moving to Wales and a rate of lettings which is running at

about 50 per cent above the level of a year ago.

At the same time, the Government, in-keeping with its privatisation policy, has been anxious to involve the private sector in the WDA's financing and, so far, the Norwich Union Insurance Group, the Coal Industry Pension Fund and Wimpey have joined forces with the agency on major development schemes.

Legacy

Another important, but less publicised, side of the agency's work has been continuing the job of ridding Wales of its once large legacy of derelict and polluted land. Where there has been political controversy, it has largely centred on the agency's direct investment role. Mr Nicholas Edwards, the Welsh Secretary of State, not unexpectedly, imposed stricter investment

guidelines and urged the agency to divest itself, as far as possible, of its holdings in Welsh companies.

While Welsh Conservatives remain generally convinced that taxpayers' money should not be used as risk capital, other political parties in Wales show every indication of wishing to strengthen the instruments for direct investment in the Welsh economy, if not by the WDA, then by more local enterprise agencies.

The Wales TUC, for example, has just published a new policy document called Planning the Future: Economic recovery and beyond. It contains wide-ranging proposals which, if implemented by a future Labour Government as the Wales TUC would like, would give a "revitalised WDA" a major public investment role. It calls for the agency, as the regional arm of the National Enterprise Board, to pursue a policy of

building up a "leading presence" in key sectors of industry by a process of take-overs and new investment.

"It should seek to ensure the fulfilment of priorities determined by sectoral planning and the sector working parties and to stimulate improved industrial performance directly, through its own initiatives and by stimulating other companies," the Wales TUC says.

The document presents the conventional criticisms of the Left, arguing that the WDA has been given too limited funds, particularly since a large proportion of its budget has been used to cover the cost of environmental improvement and estate management rather than direct investment. It claims also that the WDA's "potential" has been constrained by restrictions placed on its ability to acquire equity interests and "the use of traditional rates of return for the evaluation of investment projects and its short-term overall performance."

At some time in the future, therefore, the Wales TUC has its way, the WDA's role will be enhanced still further. It will operate as an executive arm of a Wales Economic Development Council, a Welsh Neddy, which in turn will have as its central task the drawing up and implementation of an economic plan for Wales.

But whatever happens, the WDA is clearly here to stay. The only question is how its role will evolve from now on.

Robin Reeves

GRANTS TO THE REGIONS

	Plant and machinery			Buildings and works			Total grants
	SDA	DA	Total	SDA	DA	LA DLCA	
Scotland	276,684	270,429	547,113	82,912	66,014	2,941	151,867
Wales	100,336	268,789	369,125	18,082	50,365	16,310	84,757
Northern	282,133	442,621	724,754	66,823	75,788	—	142,611
Yorkshire and Humberside	—	26,631	26,631	—	15,105	117,734	132,839
East Midlands	—	280	280	—	28	12,271	12,579
South West	420	30,430	30,850	201	8,422	4,411	12,134
West Midlands	—	—	—	—	—	320	2,613
North West	332,305	55,230	287,535	48,414	7,455	94,925	150,794
Total	891,878	1,105,610	1,997,488	216,531	223,177	249,112	6,969

Initiatives are producing a feeling of optimism despite recession

Freedom of action in Scotland

THE ABOLITION of many regional development areas by the Government two years ago has placed a greater emphasis on local, rather than centrally directed, regional development initiatives. Scotland is one part of the country well placed to use this opportunity.

Not only does it have its own government department, the

Scottish Economic Development Department, it also has the Scottish Development Agency, the Highlands and Islands Development Board, and the newly created Locate in Scotland bureau — set up to attract foreign investment working in its interests.

Taken together these bodies give Scotland a unique advan-

age over other regions of the UK. They are well staffed, well funded, have considerable freedom of action and after a shake-up of the SDA by the Tories shortly after the Government came to power — are politically secure.

Their practical effect in creating jobs should not be over-emphasised. The HIDE, particu-

larly, has been caught up in a series of fire fighting exercises in response to industrial closures, like the Wiggins Teape pulp mill at Fort William and the Invergordon aluminium smelter which have sapped much of its energies.

The bodies have helped to engender in Scotland a feeling that, despite the recession, opportunities exist for the foundation and growth of new industries.

Electronics in the central belt of Scotland is a prime example. It has taken root long before the SDA was set up in 1975, but by promoting a detailed study and growth plan for the industry and by trumpeting its achievements at home and abroad, the agency has helped to foster the impression that—far from being a recession-hit, depressed region—Scotland is "Silicon Glen," the land of opportunity.

Image

This image was one of the factors which attracted Nippon Electric Company to site its new European semiconductor plant—due to start production later this year—at Livingston new town and is being used to good effect by the two LIS offices in the U.S. in efforts to attract new American companies to Scotland.

On a more practical level, the spawning of a number of smaller, indigenous electronics firms—such as Rodime, Fife, Future Technology Systems, of Ayrshire, and Flexible Technology of Bute—has been assisted by cash from the SDA or HIDE, matched in each case by a large investment from the private sector.

"In the long term it is by the growth of this indigenous sector that the impact of regional development must be judged," says Edward Cunningham, the SDA's planning and policy director. "We are beginning to get together the finance to be able to do this."

"The agency is becoming more and more identified with the business community and we are developing closer links with the universities. It is all coming together and that is why Scotland, in contrast with some of the other regions, has prospects of a greater awareness of what the potential is."

"We have looked around at where the opportunities, such as electronics, health care and other industries are and we are into the next phase of exploiting them."

The development authorities have been helped by the fact that the most painful contractions in the Scottish economy have been made so that, although there are still closures, Scotland is not having to undergo the same structural adjustments as, say, the West Midlands. This has been reflected in unemployment rates which are lower than many other similar regions of the UK.

Ray Perman

REGIONAL AID

	(£m)							
	1976-77	1977-78	1978-79	1979-80	1980-81	1981-82 est.	1982-83 est.	1983-84 est.
Regional development grants	392	385	406	312	474	598	353	
Provision of land and buildings	15	17	24	24	30	45	23	
Selective assistance in assisted areas	25	24	68	54	42	52	50	
Other regional support				1		1	1	
Residual expenditure, etc	-6	-5	-5	-7	-3	-1		
Selective assistance to individual industries, firms, etc	51	46	93	53	49	62	66	
National Enterprise Board	23	33	45	70	49	41	25	
Investment grants	26	7	3	1				
National Research and Development Corporation	-5	-6	-6					
Other support services				1	1	2	3	4
Future industrial support						6	12	
Total	519	502	629	509	644	807	584	680

PROFILE:

DR. GEORGE MATHEWSON

Making his mark

IF IS little over a year since Dr George Mathewson took up his post as chief executive of the Scottish Development Agency, but even in that short space of time he has made an indelible mark.

The contrast between Dr Mathewson and his predecessor, Mr Lewis Robertson, who is now chairing Highland steel founders F. H. Lloyd, could not be more complete. The agency's first full time head was a participant of the old school, a tall imposing man with years of quango as well as industrial experience behind him. His second is a stocky 41-year-old technician, who thinks fast and acts almost as quickly.

His background could not have been more suited to the job he has now. He came immediately from the Industrial and Commercial Finance Corporation where, characteristically, he had risen with speed to become a director and assistant general manager in charge of a portfolio of 1,000 companies.

He also has experience of industry, and particularly of U.S. companies and high technology—two areas important to the vitality of the Scottish economy. After a first degree in applied physics at St Andrews University and a PhD in electrical engineering, he worked for five years in America, managing research and development projects in advanced avionic systems for Bell Aerospace. During that period he added a Master's degree in business administration to his qualifications.

Exhausting

He is a self confessed "workaholic" putting in long exhausting days at the SDA's Glasgow headquarters and relaxing only at weekends, when he takes the plane north to the family home in Banochry, near Aberdeen.

His personal style of innovative financial thinking was quickly demonstrated when, shortly after his appointment, he plunged the agency into the rescue of the Weir Engineering group, a decision amply vindicated by the group's subsequent return to healthy profits.

His commitment to new technology has also been demonstrated by the SDA's adoption of a strategy of pressing hard for new investment in electronics, health care, industrial biotechnology and advanced production engineering.

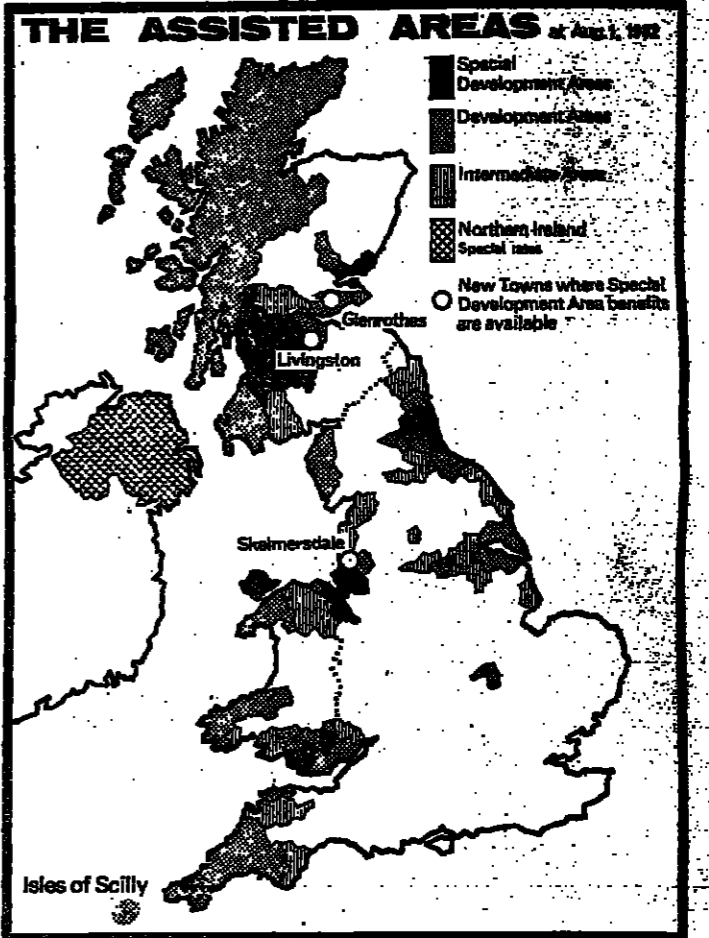
He also altered significantly the agency's investment philosophy. The Government, when it came to power three years ago, imposed on the SDA the obligation to work and consult with the private sector before making investment decisions. Dr Mathewson has taken that a stage further, arguing that for practical reasons, the agency has to supplement its own resources of finance and expertise by tapping those of the private financial institutions.

He is able to boast that during the last financial year for every £1 that the agency put into a new investment project, the private sector put up £9. But his real test is to come. A few months ago the agency launched a new subsidiary—Scottish Development Finance—to act as a consultant to the SDA itself in making new investment decisions. It is to have directors drawn from the private sector as well as from within the agency and the first appointments are to be announced soon.

Two previous attempts by the Government and the agency to draw in private expertise to a joint public/private investment bank and a holding company for the SDA's portfolio failed in the face of blank non-co-operation from the private sector. The success or failure of Dr Mathewson's new approach will be judged on the quality of the outside directors he is able to appoint.

R.P.

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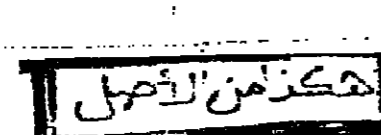
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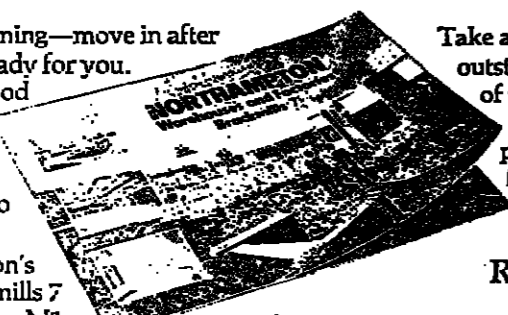
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BSC industry It pays to get moving.

FOUR industrialists, an accountant and an academic are due to get together in Belfast today for the first unofficial meeting of Northern Ireland's new Industrial Development Board.

When it is properly constituted the Board will take over the functions of the Northern Ireland Development Agency and the local Department of Commerce's Industrial Development Organisation. The Local Enterprise Development, which looks after companies employing under 50 people will keep its separate identity.

The hope is that this more unified structure will give a sharper edge to the Province's development efforts, be more efficient in trying to attract new jobs and new investment and reverse Northern Ireland's alarming industrial decline. Last year, the Province lost 22,000 jobs with only 3,500 new ones created. The unemployment rate is now around 20 per cent with almost one in four of the male population out of work.

Today's meeting is a tentative beginning. Apart from Sir Desmond Lorimer, chairman designate, only five board members have been appointed so far. A suitable chief executive has not been found, despite a salary of £50,000 being offered, and the legislation bringing the body into existence will probably not pass before late summer.

Self-help

Sir Desmond, who is chairman of Lamont Holdings, the property, textile, engineering and life assurance group, says he hopes the board, which will have an annual budget of around £100m, will be at least able to stem the flow of job losses. "The IDB has got to achieve a greater stability for business in Northern Ireland and a greater recognition on the part of the people of Northern Ireland of the need for more self help," he said.

The advertising budget is going to be increased and a more determined attempt made to attract new investment, particularly from the U.S.

However, because of Northern Ireland's image of instability and violence, renewed by last year's hunger strikes, Sir Desmond says the biggest push is likely to take place at home—encouraging foreign and domestic companies in Northern Ireland to expand and export more.

A significant section of the new board will be devoted exclusively to the problems and potential of existing industry and will deal with everything from job creation or maintenance to grants and support measures for exports in one department. A "highly professional" rescue unit is also to be set up for companies in distress.

Northern Ireland's fragmented industrial effort—with claims that potential developers have been shuffled back and forth between NIDA and the IDO—has in the past been compared unfavourably to the Industrial Development Authority (IDA) in the Irish Republic. The structure now emerging has clearly been influenced by the IDA's success.

Mr Adam Butler, Minister of State for Industry at the Northern Ireland Office says: "We are well on the way to creating a highly professional single-minded, commercially orientated and dynamic new organisation—one which will be as free as possible from red tape, which will provide 'one-stop shopping' to the potential investor, and which will offer to industry the most comprehensive range of services available."

Policy is at the moment in a state of limbo and people are waiting to see what emerges but there are some fears that the red tape will prove more enduring and the dynamism more elusive than Mr Butler supposes. From both trade union and some business circles there is disappointment that the new board is not more autonomous from government. Although there will be no civil servants on the board, the staff of the unified department, which will be around 300 strong, will be civil servants.

Mr John Simpson, an economist at Queen's University, Belfast, believes that the unified structure is a step in the right direction but sees little prospect of radical change. There is too little public accountability, he believes, and too little information released to the public for an informed debate on the effectiveness of present industrial policy and alternatives to it.

Mr Simpson, who is a member of the National Economic and Social Council at present deliberating on the future shape of the Irish Republic's industrial policy, believes research into the profitability of foreign companies in Northern Ireland is a priority.

"If the firms are doing well we should be boasting about it. If they're doing badly we should be trying to find out why," he said.

Compared with the rest of the UK the incentives offered in Northern Ireland appear generous. They are certainly more special than the grants available in the special development areas of mainland Britain. There, building machinery and equipment grants are 22 per cent. In Northern Ireland they are between 30 and 50 per cent. The Ulster package also includes interest relief grants to reduce the cost of borrowing for up to seven years, 75 per cent industrial derating and research and development

grants of between 40 and 50 per cent.

However, the size of the incentives is more than matched by the enormity of the problem. The economy built on the three pillars of agriculture, heavy engineering and textiles has been severely squeezed. At the same time the flow of inward investment has largely dried up because of recession and fears of political instability.

There is a growing view that the present system of incentives—largely capital based—may not be flexible enough to meet the competition from the IDA with its 10 per cent tax on profits until the year 2000. "Looking at the whole picture of industrial incentives we feel that we have been slightly hamstringing in the past by conformity to the UK 'matrix'," said Mr Richard Gordon, regional director of the Confederation of British Industry.

Incentives

"I think CBI members in Northern Ireland would like the Government to investigate the possibility of tax-based incentives," Mr Gordon adds. He believes that ministers have implied over the past six months it was something they were prepared to consider. But more important than fiscal changes, he believes, is the need for local politicians to give a greater priority to economic problems than ideology and sectarianism. "International companies are very reluctant to invest in an area where real politics are not happening," he said. Potential outside investors will probably be watching the progress of the Government's devolution plans for the Province as closely as the emergence of the Industrial Development Board.

One man who will be watching the IDB's progress with particular interest is one who believes there is plenty of room for improvement—is Dr Colin Tindall, a director of a new company Neotek-Medical. It wants to produce a tiny automatic insulin pump for diabetics. Worn like a wristwatch it administers 400 small insulin shots a day.

Neotek, which wants to manufacture the device in Belfast, approached the Department of Commerce for help. Six months later the application was referred to NIDA where it has been for the past 18 weeks. "We are now looking for private capital," Dr Tindall said.

Raymond Snoddy

LAST YEAR'S RIOTS concentrated the mind of Government on the problems of Britain's inner cities.

But, as Mr Michael Heseltine, the Environment Minister, said in the wake of the riots: "The problems have been accumulating for a very long period of time, decades, and the policies that are needed will be policies that take time to evolve."

The immensity of the problem can be illustrated by such bald statistics as the inner cities, containing 7 per cent of the population, have 20 per cent of households in housing stress, some 40 per cent of ethnic minorities, and twice the national rate of unemployment.

During the last year, while unemployment has continued to rise nationally, scores of initiatives have been suggested, by both the public and private sectors. One of the main problems has been to fully investigate the potential of various schemes but at the same time press ahead with projects so that action is seen to be instigated.

Many of the government-led initiatives have sprung from the Financial Institutions Group (FIG). This group of 25 people, seconded for one year from the banks, City institutions and several private companies, was brought together by Mr Heseltine after his visit to Liverpool following the riots in Toxteth.

The major initiative to emerge from the FIG "think tank" and which was formally launched last month by Mr Heseltine is a £70m grant scheme designed to attract private investment into the inner cities.

Under a U.S. housing and development project—the Urban Development Action Grant scheme—the initiative is intended to link public and private sector funds on specific projects.

Under the scheme local authorities in 43 of the most deprived areas in England and Wales will be asked to plan investment projects in co-operation with the private sectors. For the financial year 1983-84, for which the initial £70m is

earmarked, submissions will have to be made to the Environment Department by September so that approved projects can be on stream early in the financial year.

The aim is to attract private sector investment to projects—industrial, social and environmental—which could be made viable with an injection of public money. In the U.S. where such grants were introduced in the wake of the urban riots of the 1960s about six dollars of private money spent is needed to attract every dollar of public money spent on urban regeneration. In Britain the intention is that councils will compete with each other to attract the maximum involvement by the private sector.

Mr Heseltine, in announcing the scheme said: "I shall be looking for projects which among other things will make a significant impact on the areas concerned and which will contribute to improving the local economic base."

Recent experiments on a similar basis—that of forging an alliance between private capital and public funds—have attracted an enormous commitment of private investment. For example, in March £5m of urban programme money, the special government funds earmarked for inner city projects, was allocated to low-cost home ownership schemes in inner urban areas. Approved projects are expected to attract up to £14m of private sector finance.

Criteria

The chief criticism being voiced against the new Urban Development Action Grants scheme is that funds have been spread too thinly, with 43 local authorities entitled to put forward projects. Critics also point out that the Government has not yet published its criteria for projects. It is still uncertain whether or not projects worth £1m or more will only be eligible for funding.

While the private sector may be drawn into inner city regeneration more forcibly by the U.S.-style UDAG it has not been inactive in smaller-scale community projects over the last few years. Scores of enterprise agencies have been set-up throughout the country, with businesses in particular offering advice to either new-start businesses or small entrepreneurs.

The London Enterprise Agency set-up four years ago by nine major companies, has been particularly active in extending its activities. For example, a joint company set up under its auspices is currently renovating a 19th century warehouse in Tower Hamlets, East London at a cost of £600,000 in order to provide 45 workshops for small businesses. Similarly a group of companies, led by Marks & Spencer, is exploring the possibilities of a new initiative in Brixton, South London, which would involve the local authority, financial institutions and local High Street businesses in putting together commercial ventures which would attract investment.

Part of the venture could involve twinning whereby a large company would take a particular interest in senior management level with a particular inner city area with the possible provision of special training places allocated to people from those areas.

The Government, in its March budget, introduced further incentives to small businesses as well as extending tax relief for companies directly involved in job creation and inner city projects. Private sector contributions to Enterprise Agencies are allowed against corporation tax. In line with these 10 members of the

Hopes are being put in a more unified development structure

Uphill work in Northern Ireland

Inner city policies need time to evolve

The main area of the Government's direct involvement in Inner City regeneration is funding through the Urban Programme in which funds are allocated towards inner city areas, with particular emphasis on regeneration of local economies.

This year the urban programme is to be increased from £155m to £270m with special emphasis on voluntary sector capital projects rather than revenue provisions. However, funding of capital projects, for example, of up to £1m over three years for one community centre in Lambeth, South London, can pose new problems. Local authorities, who put forward 25 per cent of the funds, are anxious that they should not shoulder the running costs of projects when Urban Programme money for the particular project ends.

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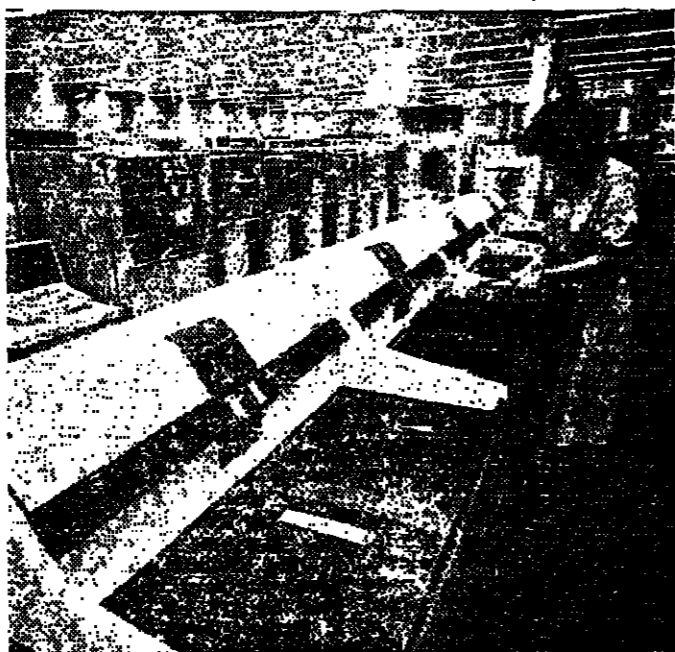
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REGIONAL DEVELOPMENT VII

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A joint promotion agreement is helping to attract new companies

Growth points go electronic

THE SO-CALLED "Western Corridor" stretching along the M4 motorway from the outskirts of London to Bristol has been one of the most popular areas for industrial development in recent years—particularly for electronics and high technology companies.

The key development areas have been Swindon and Bristol. Both centres now have a high proportion of companies involved in potentially fast-growing activities and new companies with clearly defined expansion plans.

Probably the most important arrival in the region has been that of Hewlett-Packard in Bristol. The U.S. electronics company will create about 7,000 new jobs in the next seven to eight years—and it is hoped its arrival will encourage more electronic concerns to go to the region.

Swindon's smaller, though comparable, recent arrival is Intel, another U.S. electronics company. It now employs about 200 people but will increase its workforce to at least 1,000 in coming years. The company has invested about £5m in a new building, housing its European headquarters and customer service facilities.

In the short term, the plans of some of these new companies may suffer setbacks—mainly as a result of the recession and its impact on demand for electronic components—but there is a strong likelihood that medium term growth will be stronger than forecast.

Until recently, there has been intense competition between Swindon and Bristol in attracting new investment, but the two have now announced a joint promotion agreement which they believe will reduce costs and be of assistance to both areas, particularly in overseas markets.

An element of competition will remain, but as each centre has particular advantages of its own, serious conflict is considered unlikely. The move has been welcomed by the Department of Industry which is concerned at the level of competition in attracting particularly from the U.S. between different areas of Britain. The Department believes it could prove to be against the interests of the country as a whole.

Competing
Mr Claude Draper, leader of Bristol city council, said, when announcing the "Business West" alliance between Swindon and Bristol, that both centres faced the problem of competing against assisted areas which offered government grants to incoming industry.

The two had, nevertheless, been successful in using ratepayers' funds to help the regeneration of industry, but now both local authorities felt that they could penetrate the investment market more effectively together than on their own. Joint promotion activities will be funded out of existing council budgets.

One area where the dual approach is expected to gain better results is spending on overseas advertising. A combined campaign is designed to sell both centres as an entity rather than in competition.

One reason for the increased effort to stimulate growth has been the constraints the local authorities believe are being placed on them by the Government through spending cuts, and in Swindon's by the local Wiltshire county council's opposition to further expansion.

In fact, both Swindon and Bristol have experienced severe contraction of existing industries, notably those in mechanical engineering. This has meant that despite the arrival of new companies unemployment levels have remained broadly stable.

when the surrounding travel-work area is included. According to Mr Douglas Smith, industrial adviser to Thamesdown's local authority, job creation has broadly kept up with losses but problems still remain.

There is considerable disappointment locally over cut-backs by British Rail Engineering, which resulted largely from the recent rail strike and its impact on BR's cash resources. BR has announced that it will cut 1,200 jobs at Swindon by December next year and the works has stopped recruiting apprentices.

There is also concern over the possibility that BL Pressed Steel Fisher, a major local employer producing car body components for a range of BL vehicles, will reduce the numbers employed in line with cuts elsewhere within BL. The workforce has already fallen from about 5,500 to 3,500 in recent years.

Attracted
As a counter to this, a steady flow of smaller companies has been attracted to Swindon, with 10 arriving in the past six months. However, the numbers involved have been comparatively small and the growth of local concerns has been restricted by the recession.

There has also been a notable move towards more white collar jobs in Swindon. Its location within easy reach of London has attracted a number of insurance companies and administrative headquarters of large concerns. These include Hambro Life, and more recently Lowndes Lambert and National Employers Mutual, each creating about 400 jobs.

W. H. Smith has decided to move its head office to Swindon by 1984 and Philips, the Dutch electrical group, will indicate by the end of this month whether to take up an option on land in the town centre for offices.

Swindon has recently launched a campaign to attract London-based companies to the town, pointing out that prime office space in London is now costing about £30 a square foot, when rates are taken into account, while the figure for comparable space in Swindon is about £10 a square foot.

All these measures are based on assumptions that the local population will grow from its present level of 160,000 to about 200,000 by 1990. The local authority believes this growth can be managed under its present housing expansion programme, and that there is enough industrial land to accommodate industrial expansion.

In the greater Bristol area, around 40,000 people are unemployed, 10.3 per cent of the population. Like Swindon, this is below the national average, but recent factory closures have also caused concern.

The most serious of these has been St Anne's Board Mills Bristol mill, where 1,500 jobs were lost. A further 900 people were made redundant through the closure of a Robertson's jam factory.

There have also been cut-backs at a number of Imperial Group tobacco plants, and the recently announced closure of a number of factories within the group over the next few years will also affect Bristol.

Mr Mike West, head of the council's economic development unit, said that job creation had almost kept pace with the most recent loss of employment. About 60 small companies had been established in a recent four-month period, and there was a high level of inquiries for assistance by new concerns.

One of the largest industrial developments of its kind is taking place in Bristol. The Axtec West high technology industrial park, is attracting renewed interest after a slack period in the past few months.

Lorne Barling

Swing of the political pendulum diverts the focus to older cities
New Towns out of fashion

THE driving force behind the creation of the new towns by the post-war Labour government was also one of the greatest sceptics about their usefulness. "A leap into the unknown" is how Mr Lewis Silkin, the then Town and Country Planning Minister later described their sanctioning.

Post-war Britain faced a major housing, reconstruction and planning crisis. Silkin felt the emphasis must be on city rehousing, and high density would have to be accepted in central districts with new towns being, at best, "only a minor supplementary expedient."

Since then Lewis Silkin has been proved both right and wrong. New towns achieved a popularity undreamed of when the first, Stevenage, was designated in 1946. The great planning fashion became to transfer population out of old urban areas into the fresh air and green fields of the new towns and to encourage commerce and industry to set up there, rather than in the traditional city areas. New towns and new jobs boomed.

New towns are now thoroughly out of fashion. One after another new town development corporations are being dissolved by the Government, assets are being transferred to the Commission for New Towns and private sector funding will be expected to replace the reliance on the public sector for growth and expansion.

The new towns, even the third generation "new new towns," are no longer new. The realities of the rest of the world have caught up with them; unemployment is rising, some factories which opened in a rush of enthusiasm during the 1950s and the booming 1960s are contracting or pulling out.

The political pendulum has also swung away from new towns. Inner urban regeneration is the new fashion. People and companies are being urged through a variety of initiatives and incentives to stay in urban areas or move into city centres which have been declining socially and economically for more decades than new towns have been thriving.

However, the new towns have been in many senses a remarkable success story and, given the changes in political and planning thought in Britain since 1946 it is remarkable that it has taken this long for a party in power at Westminster to turn hostile. That hostility may change the concept of the new towns but it will not change their achievements.

Ring

The first generation comprised a ring around London—Stevenage, Crawley, Hemel Hempstead, Harlow, Hatfield, Welwyn Garden City, Basildon and Bracknell. In the same period up to 1950 the depressed North East was relieved with the creation of Aycliffe and Peterlee new towns. Corby was designated in the Midlands, Cwmbran in Wales and East Kilbride and Glenrothes in Scotland, followed in the mid-1950s by Cumbernauld.

The second phase towns were designated in the early 1960s and the third and final phase in the late 1960s, the final new town being Central Lancashire set up in 1970, bringing the total in Britain to 28.

The population growth of the new towns has moved from 1.16m in 1961 to 1.43m in 1971, a rise of 23 per cent, and then up to 1.73m by 1981, a further jump of 21 per cent. Some of

the individual population changes have been remarkable. Aycliffe had a population of 60,000 in 1947 and 28,500 in 1981, with an ultimate target of 40,000. Basildon jumped from 5,000 to 47,500 in 30 years and has a final goal of 80,000. Milton Keynes started at 40,000 in 1967, was 97,000 in 1981 and is aiming for 200,000. Peterlee moved from 200 to 25,500 with a final target of 30,000. In Scotland the 5,000 in Cumbernauld in 1956 were 50,700 in 1981 and will eventually be 70,000. Irvine moved from 35,000 to 60,000 between 1966 and 1981, and is half way to its target. Livingston, a mere 2,100 in 1962 had 38,000 inhabitants in 1981 and will eventually have 100,000.

These figures have a more importance than mere population statistics. They represent the extent to which life-styles and social conditions changed quickly for a large number of people and their families. It is no exaggeration to say that the new towns provided gardens and greenery for hundreds of thousands of people who might otherwise never have seen any in their daily lives—not to mention modern housing and sanitary facilities for people from deprived and often war-ravaged cities, which the first generation towns, in particular, provided.

These people have also benefited from the success the new towns have had in attracting commerce and industry. In spite of some closures, cut backs and rising unemployment as the recession encroaches, there are still just under 1m jobs in Britain's new towns—and all the towns are engaged in extensive campaigns to create and attract more.

This large scale attempt by new towns and others to attract more businesses is starting to

change the Government, which regards it as contrary to both general regional policy and, in particular, the Government's attempt to channel investment into the inner cities. The new towns have been very successful in attracting foreign investment: Milton Keynes alone has 90 manufacturing and distribution centres with a foreign share of 32 per cent, including 12 from Scandinavia and six from Japan. The latter probably accounts for the fact that it also has the first major Japanese restaurant to open in Britain outside London.

However, not everything about new towns dispels the Government's doubts. There can be no doubt that the proposed answer to two of Britain's major urban problems—the creation of urban development corporations for the redevelopment of the derelict London and Merseyside docklands—is based firmly on the concept of the New Town Development Corporation, although the new bodies have been allocated greater powers.

Deficit

The financial results for the new towns in the year to March 1981 show the extent of public sector involvement. General revenue (before tax) against disbursements (before tax) produced a net deficit of £88.2m and long term loans from the Government at March 31 1981 totalled £3.65bn.

Two of the most serious difficulties facing the new towns have nothing to do with how they are designated by Government. One is that a key to their success in attracting employment depends on housing, and the sharp cut-back in their housing programmes by the

Government restricts their ability to create jobs much more than similar cut-backs do in other areas.

The second is that the new towns fare exceptionally badly under the Government's controversial and inconsistent method of allocating central government "block" grants to local councils. The results across a range of indicators important in new towns coupled with the seemingly deliberate refusal of Environment Department civil servants to compensate properly for the rapid population increases in the new towns, has led to them receiving allocations which do not, on any statistical basis, bear any relation to their actual circumstances.

Mr David Hall, director of the Town and Country Planning Association, criticising the Government's attitude to new towns wrote last year that they were the most efficient agencies yet devised for stimulating growth. "The Government has blundered itself from the fact that efficient public enterprises can provide a vital stimulus to private sector initiatives of all kinds," he said.

Blinkered or not there is no doubt that new towns are in for a tough time. That may make life economically more difficult for them, their business and their residents, but it will not alter the general improvement in health, and living conditions which they have provided.

A book about the story of Harlow by Sir Frederick Gibberd, its architect-planner, finishes with the thought that Sir Christopher Wren's epitaph might also be appropriate for the new towns: *Lector si monumentum requiris circumspice—Reader if you seek a monument look around you.*

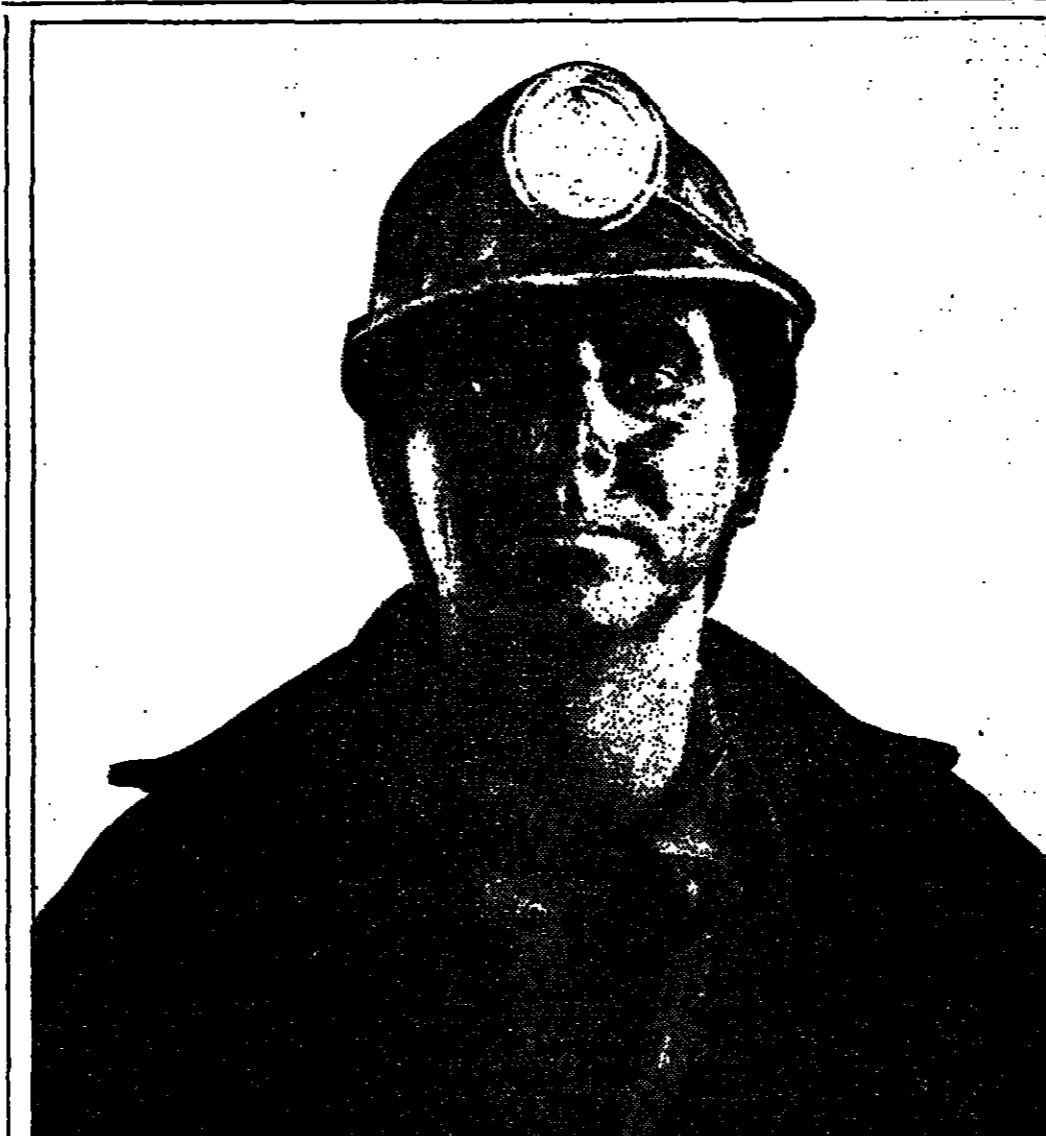
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REGIONAL DEVELOPMENT VIII

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Beautiful, relaxing coastline?		20

What is the workforce within a ten mile radius?	169,000
How good are labour relations locally?	Excellent
What is the total industrial acreage?	450
Are there ready-made factories and warehouses to let?	Yes
Below £2.25 per square foot?	Yes
Is there a choice of small and large plots?	Yes
Is it a Development Area?	Yes

Now write to Steve Wehde or Gareth Isaac for the full story. Or telephone them on 0633 56906.

Please send me full details on development in Newport.

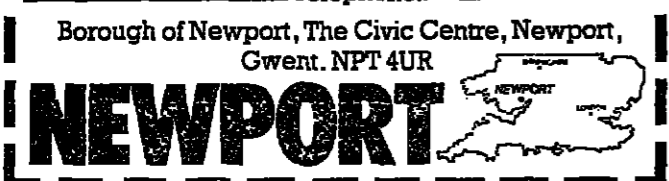
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Docklands zones looking for growth

THE INAUGURATION of Britain's latest enterprise zone in the Isle of Dogs yesterday is expected to signal the final bursting into life of the London Docklands Development Corporation. Until now the corporation has been gestating and getting ready to dash for growth. Next month will see a vigorous media campaign and from then on the LDDC is expected to be very busy indeed.

It already has a pace-setting example to follow, and one which amply demonstrates the value of the urban development corporation as an instrument of industrial regeneration. The example is the Merseyside Development Corporation, announced in 1980 at the same time as its London counterpart, and charged with the similar task of bringing redundant dockland back from the dead.

Several influences converged to push the Merseyside corporation off to a flying start. The first was that it received the sweeping powers for land acquisition and to act as its own independent planning authority in April of last year. In London, vigorous objections from the GLC and the boroughs of Tower Hamlets, Southwark

and Newham delayed the LDDC's vesting day until July. However, time has been only one factor. Far more important, though coincidental, was Toxteth's civil disorder last summer. This focused world attention on Merseyside's decline and its massive structural problems of long-term unemployment. Law and order issues aside, the region's need for rapid industrial development became a political hot potato that the Government had to be seen to be handling.

The MDC, answerable directly to the Environment Secretary and with its ability to get on with the job without reference to local government, provided a handy instrument. Further, the Environment Secretary, Mr Michael Heseltine, was also appointed temporary Minister for Merseyside after his post-riot, on-the-spot investigations of what was wrong with the region. Given his state of almost perpetual conflict with many local authorities over budget pruning, the MDC offered an obvious way of being seen to deliver some solutions. He even used the MDC offices as his base during his investigations. All of this, however, ignores

one other factor, and probably the most important. In all management, someone has to make things actually happen, and most influential people on Merseyside, therefore, knew that the MDC would move rapidly simply because one of the most able industrial leaders in the private sector had been appointed its chairman.

Style
Mr Leslie Young already had an impressive record as chairman of the Liverpool-based industrial and agricultural conglomerate, J. Bibby and Sons Ltd. Bibby was near collapse in 1970 when he was appointed its chief executive. Since then, the company's market capitalisation has increased by more than 3,000 per cent and city sources see Mr Young, and his pace and style of management, as the principal reasons for recovery. The style is one of wide devolution of power throughout Bibby's nationwide organisation, but with strict accountability on meeting easily understood targets, such as returning at least 20 per cent on all capital employed. He is also strong on consultation with employees and shareholders — the company's annual report, for instance, has

won prestige awards. Almost inevitably, then, this style is evident in the MDC, where things have moved with quite striking speed. The pace has even astonished some of the MDC's own staff. "I used to work in local government and I'm still reeling from the contrast," one of them told me recently. "It's the private-sector involvement that makes all the difference."

That involvement is crucial, for the MDC operates with fewer than 60 staff of its own, headed by Mr Basil Bean, who already has a successful record in industrial development at Northampton. When specific expertise is needed, companies from the private sector are brought in. A network of architects, engineers, designers, planners, builders and contractors can be put to work rapidly.

By August last year the MDC had published its initial development strategy and was consulting local authorities, local industry and commerce and through public meetings, the people of Merseyside.

The strategy, now being implemented, has three main planks. The first is to restore water to Liverpool's south docks. These fell into disuse 10 years ago as containerisation and other bulk-carrying advances shifted the port's traffic northwards to the new purpose-built docks at Seaforth. Unable to afford maintenance, the Mersey Docks and Harbour Company opened the locks and the south docks filled up with heavily polluted silt.

Mr Bean says that it will cost the "thick end of £20m" to put water back, a cheaper option,

incidentally, than filling in the docks, for the silt would still have to be removed. He is confident that the eventual environmental advantages and attractiveness will be worth it.

Part of the attractiveness arises because the MDC is taking over the historic Albert Dock, a waterside complex of listed buildings that, even though derelict, are impressively elegant. This will be home for much of the Merseyside Maritime Museum, with floating exhibits, and the proposed northern branch of the Tate Gallery. It will provide a major focus, and leisure centre in the heart of Liverpool.

Reclamation
Another plank of the strategy involves reclamation of land in Bootle where warehouses had become redundant. These have been demolished, small units are already being built, and plans are well ahead to improve not only the sites but their surroundings and accessibility to them.

The third part of the strategy will have considerable international impact. It involves the reclamation already well under way of 250 acres comprising an old dock several tank farms and an unstable tip. Here in 1984 the first British international garden festival will be staged. The Queen has agreed to be patron of the £13m festival and more than 3m visitors are expected from all over the world during the six months the event will run.

After the festival half the site will be turned over to

housing and factories. The rest will be left as permanent leisure facilities that will include an indoor recreation centre, an international class athletic track, and riverside walks and parkland.

In the south docks themselves, BAT Industries provided the first private sector involvement in a £750,000 joint venture with the MDC to convert an old transit shed into enterprise workshops. Significantly, the shed's postal address is in Toxteth.

Meanwhile in London the LDDC has been getting to grips with a larger scale of problem. Its area covers 5,100 acres, compared with the MDC's 865. At £65m, its first year budget was nearly four times as much as the MDC's and two-thirds of this was spent on land acquisition, mainly from the Port of London Authority, and on site preparation that included the demolition of 2m sq ft of unusable old buildings.

London's big advantage, of course, is the very fact of being London. The LDDC's powers give it a unique opportunity to develop in a coherent manner, one of the most "desirable" riverfronts in the world with an imaginative combination of housing, industry and commerce. As spokesman Mr Peter Turkic puts it: "Up to now we have been merely preparing the stage. Long term, our problem is not going to be filling the area up. It is going to be one of selectivity."

It is the sort of problem that Merseyside would love to have.

Ian Hamilton Fazey

Progress of Enterprise zones

TO THE accompaniment of widely varying views on exactly what their impact would be, the first of Britain's 11 enterprise zones came into operation almost a year ago. Supporters of the idea — first put forward by the Chancellor, Sir Geoffrey Howe, while still in Opposition — argued that the designation of sites where business could set up with a minimum of red tape and even more importantly free of local rates would release a new tide of entrepreneurs.

Opponents were more sceptical, claiming that in a depressed economic climate the more likely result would be the similar movement of business from outside the zone to within it, undermining property prices on the periphery.

Consultants appointed by the Department of the Environment to monitor the progress of the zones will be able to pronounce which of these views is correct when they report their findings at the end of the year. What is clear, however, is that a number of developments have been stimulated in areas where lettings previously had been slow, and some new jobs created. The most significant,

as reported by the Department of the Environment in its latest review are:

SALFORD/TRAFFORD

Private developers are to construct 25,000 sq m of speculative industrial units on land owned by Salford City Council. The Manchester Ship Canal Company has also started infrastructure works (with Urban Programme support) to service a 9 ha development site in Salford Docks. In Trafford, projects providing 40,000 sq m of new or refurbished industrial floorspace are committed or under construction. There is a steady take up of premises in the new industrial estates included within the EZ.

WAKEFIELD

Land disposals have been agreed for three projects providing in all around 25 new industrial units and a further two warehouses to be built for owner occupation. Two out of five previously empty factories are now occupied with a net addition of 55 jobs.

DUDLEY

Projects providing 17,000 sq m of floorspace in speculative industrial units are under construction. Ten

units, providing 2,000 sq m of floorspace, have been completed and are fully let. Herman Smith, in conjunction with an American company, plan a new plant to supply high technology components to the United States.

HARTLEPOOL

Twelve development projects or new lettings under active discussion, 800 sq m of new factory floorspace under construction and seven previously vacant premises have now been let with a net addition of about 50 jobs.

CORBRY

Nearly half the land in the zone has been disposed of or firm options taken out and of this almost half is already the subject of specific development proposals. Six private companies are currently building factories for their own occupation and several more have bought, or are in the process of buying, land with the intention of doing so. The first phase of 12 factories built by the New Towns Commission have been let and it is now constructing a further 30,000 sq m of advance units. Another company is investing £25m in two projects (a flour mill and a starch factory) for which construction is under way.

TYNESIDE (NEWCASTLE/GATESHEAD)

In Newcastle, Vickers has begun construction of its 36,000 sq m new premises at Scotswood and a small development of speculative units has also started. In Team Valley, EIE has completed a development of 24 units, a further 7,500 sq m of private factory and warehouse floorspace are under construction and 14 projects have reached various stages of negotiation. Elsewhere in Gateshead, 7,000 sq m of warehouse/factory floorspace are under construction and negotiations are proceeding on three further projects.

SPEKE

EIE managed to compare its development of 68 industrial units by the end of the first quarter of 1982. Clearance and demolition on the Dunlop site are well under way. Discussions are proceeding on the servicing of the airport land and refurbishment of the BL factory.

SWANSEA

Forty-seven companies have moved into or set up in the zone since the EZ announcement of which seven are new ventures. Construction of 11,000 square metres of floorspace has begun since designation, a further 30,000 square metres is committed or proposed, 65 per cent by private firms or developers.

CLYDEBANK

Since the EZ announcement 32 companies with a total potential for 950 new jobs have moved into, set up or expanded in the zone. Of these 32 are entirely new ventures, 30,000 square metres of floorspace is currently under construction and a further 20,000 square metres is committed. Radio Clyde to build a new £2m office/studio complex.

BELFAST

Eight projects for conversion or redevelopment under active discussion. A further four new warehouse developments have started on site. In the North Foreshore area of the zone ten companies are to occupy the whole of a 24 acre site.

ISLE OF DOGS

Six major development projects in various stages of negotiation including The Daily Telegraph which has plans for a new production plant which would provide more than 2,000 jobs. Eight temporary lettings of existing premises agreed.



PROFILE: NIGEL VINSON

Belief in the task

MR NIGEL VINSON, chairman of the Development Commission, the modest quango charged with the regeneration of rural England, could not, it seems, be better equipped for his task.

As the fifth son of a Kent farmer he realised early in life "there would be no farm for me" and like many other farmers' sons began making his own way in the world.

In Nigel Vinson's case this meant developing a new process for coating metals with plastic and setting up his own company, Plastic Coatings, in 1952 in a Nissen hut in Guildford. When he gradually relinquished control to Imperial Tobacco from 1971-73 the company was employing more than 1,000 people and has continued to grow since.

It was then that he began his "second life" as the holder of a formidable array of public posts. They have included being honorary director of the Queen's Silver Jubilee Appeal, a director of the British Airports Authority, deputy chairman of the Small Firms Council of the Confederation of British Industry, a leading member of the Design Council, a director of the Centre for Policy Studies and President of the Industrial Participation Association.

As chairman since 1980 of the Commission, which spends about three-quarters of its £20m annual budget on advance factories in rural areas, Mr Vinson's "two lives" have come together.

The Commission, and its main operating arm, the Council for Small Industries in Rural Areas, has built 500 advance factories over the last nine years and plans to build a similar number over the next seven.

A small industrial estate, for instance, had transformed a coastal village such as Humnaby in the North Riding, left with little when the North Sea herring deserted the area.

"The wind is blowing our way," Mr Vinson believes. Apart from parts of Durham, Northumbria and Cumbria, the depopulation of the English countryside is being arrested and Mr Vinson believes that, over the next 25 years, there is likely to be a gradual social revolution as new technology allows more and more people to combine living and working in beautiful rural areas.

Raymond Snoddy

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MEXICO'S INFLATIONARY SPIRAL

The 'oil miracle' turns sour

By William Chislett in Mexico City

THIS WILL be a more than usually tough year for Jose Ruiz, aged 13, as he scrapes a living picking through the mounds of plastic bottles, tin cans, leftover food and other junk at the enormous rubbish tip at Santa Cruz Meyehualco, near Mexico City's airport.

On a good day he can now earn 100 pesos (\$2.50), which is used to go quite a long way in Mexico. But no longer. Mexico's rate of inflation is now forecast to be about 60 per cent this year, double that in 1981.

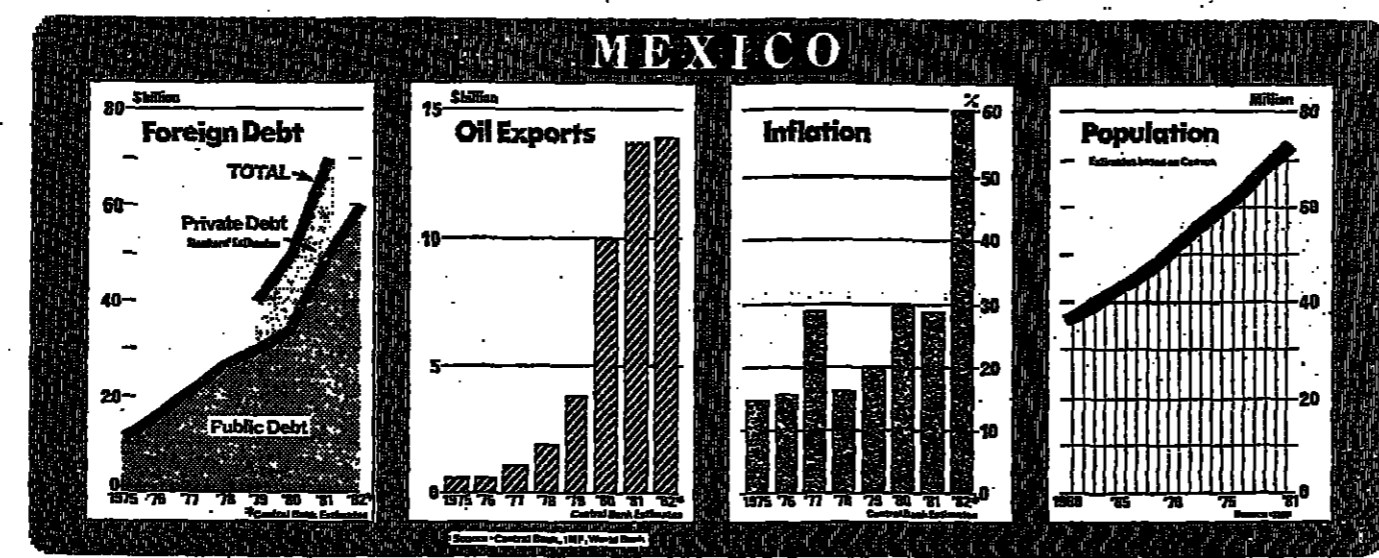
Ask Jose about Mexico's massive oil wealth (the country is the world's fourth largest producer and its reserves could eventually match those of Saudi Arabia) and he looks bemused with eyes which betray a life of misery and malnutrition.

Jose does not, of course, speak for all Mexico. But he does represent a significant chunk of the 70m population, half of which is under the age of 15. There are about 10m "marginales", like Jose, and some 40 per cent of the 19m workforce still does not have a permanent full time job.

Mexico's "oil miracle" is turning sour. Apart from spiralling inflation exacerbated by the floating of the peso (which has been effectively devalued this year by 40 per cent), the country is having to come to terms with a sharp setback in economic growth from 8 to 4 per cent a year, a total public and private foreign debt of almost \$70bn, the world's largest, huge budget deficits and a growing outflow of capital.

The peso was floated two months ago after a \$6bn drop in oil revenue projections caused by the world oil glut, and free domestic spending. To make matters worse for the government of President Jose Lopez Portillo, these problems have to be tackled at a time when the Institutional Revolutionary Party (PRI), which has ruled Mexico unopposed for 53 years, is facing unprecedented opposition from newly legalised right and left wing parties competing for the first time in the July 4 general elections.

Political reform, designed to channel dissent through an institutional framework and avoid the social upheavals of most of the rest of Latin America, has already spawned five new parties. The PRI is still expected to win comfort-



ably because of its deep roots, but some of the opposition parties could make significant inroads.

International bankers, who for the past three years have been optimistic about Mexico, are no longer so sanguine about its prospects. Spreads on loans to Mexico have started to go up significantly, and leading dealers in the Eurodollar floating rate note market recently pulled out of trading Mexican paper.

The chief worry of the international financial community—and many local observers—is that this is a lame-duck administration which is in danger of losing control. Mexican presidents are constitutionally limited to one term of office, and two months after the devaluation, the Government's stabilisation policies, including a \$5.8bn cut in public spending, are doing little to raise public confidence. Some of these measures which have been announced—like the granting of an extra tax free wage increase of between 10 and 30 per cent over and above the 34 per cent statutory rise granted in January—appear to be motivated more by political considerations than serious economic thinking.

The extra wage increase has already caused prices to soar and the beneficial effects of the devaluation on Mexico's sagging non-oil exports are being quickly eaten away. The peso is now being allowed to depreciate further.

President Lopez Portillo has already publicly implied that inflation is the price Mexico may have to pay in order to keep the country's social pressures under control. Some 700,000-800,000 new jobs have to be created every year

Meanwhile interest rates are increasing in an attempt to tempt funds out of dollars and into pesos (there is free convertibility of foreign exchange in Mexico) and to encourage the repatriation of the estimated \$5bn which "left" the country before the devaluation.

Company and bank profits, admittedly very high in Mexico, will be squeezed this year and some small companies could go under because of the burden of high interest rates—an effective rate of about 46 per cent at the moment—and the extra pay rise.

All of this has created a severe political dilemma for the Government. Senior officials believe it would be politically and economically explosive to put the country into reverse gear for a time after four years in top gear, even though the circumstances dictate a period of austerity.

"Can you imagine the kind of border problems we would have with the U.S. if both our economies went into recession," said one frightened official. Several million Mexicans are already working illegally in the U.S. and Washington is trying to staunch the flow of illegal aliens.

President Lopez Portillo has already publicly implied that inflation is the price Mexico may have to pay in order to keep the country's social pressures under control. Some 700,000-800,000 new jobs have to be created every year

just to soak up the new entrants to the labour market because of the explosive population growth rate of 3 per cent. And Mexico has created an astonishing 2.8m new jobs in the past four years with an average growth rate of 8 per cent.

But the Government's critics contend that growth and employment will be higher in the long run if the present lackadaisical approach to prices is abandoned. They point to the undeniable achievements of the Mexican economy during 1950-73, the period of "development with stability" when real growth averaged 6.6 per cent, with little oil backing, and inflation was in single figures.

Inflation can probably fairly be called the endemic disease of South America and Mexico is beginning to catch it. As elsewhere there is no doubt that a large part of the inflation problem lies with the Government's inability to control public spending. Last year's total public sector deficit (federal government and public companies) was 735bn pesos (\$27bn) or a striking 12.5 per cent of Gross Domestic Product—double the target.

The very relaxed attitude towards public spending has been encouraged by the oil wealth. The external borrowing requirements has simply been expanded with oil as seductive collateral, or new pesos, have been printed. The Government set out to borrow \$5bn net last year and

ended up with \$15bn although admittedly some of this extra amount was needed to make up the dramatic shortfall in oil revenue.

The Government claims that budget restrictions are now much more tightly enforced. But the 3 per cent cut in public spending announced right after the devaluation and the further 5 per cent reduction made this month do not in practice amount to a very severe tightening of the belt.

Even with these cuts this year's public sector deficit will be at least 9.5 per cent of GDP—a 3 per cent drop from last year, but still very high. The net foreign borrowing requirement of \$11bn remains unchanged since it is still needed to cover the budget deficit which is unofficially estimated at a minimum of 405bn pesos.

The Government's revenue has been severely hit by the sacrifices it has had to make in order to meet the extra wage increases and stagnant oil revenues.

Furthermore, both the Government and the private sector will be strapped for cash to meet their debt service payments as the devaluation has greatly pushed up the cost of servicing the external debt. Interest payments alone on the total foreign debt last year were \$9bn or 254bn pesos at the old exchange rate. Even assuming an average exchange rate this year of 45 pesos and a debt

at the same level, which is not the case, interest costs will be 405bn pesos.

It is quite feasible that this year the estimated \$13bn of oil revenue will be almost entirely swallowed up by meeting the interest and principal payments on the public sector debt of almost \$60bn by the end of the year.

Apart from the inflationary wage increase, which will make budgetary restraint more difficult, the Government also has to contend with a very powerful private sector which has often succeeded in making a mockery of price controls.

After the devaluation, these were tightened on 5,000 items by limiting increases to 10 per cent until mid May. In the first month, up until the extra wage increase, over 3,000 commercial establishments, among them major department stores, were closed temporarily for breaking the controls in a show of Government strength. When the increase was announced, the Government relaxed some controls to appease businessmen.

In an uncanny way history is now repeating itself. Sr Lopez Portillo is leaving his designated successor, Sr Miguel de La Madrid, the former Planning and Budget Minister and the PRI's presidential candidate, very similar problems to those which he inherited in 1976 after an abrupt devaluation of 40 per cent.

But the situation is worse now, despite the fact that Mexico's oil wealth has grown enormously. One major reason is that unlike 1976, when there was no oil glut, Mexico cannot pump its way out of its crisis by increasing its oil exports.

Pemex, the State oil concern, is having renewed difficulty in selling its output and will be lucky to earn this year the \$13.3bn received in oil receipts in 1981.

Secondly, Mexico's key economic indicators—inflation, the foreign debt and the current account deficit, which will now be between \$8bn and \$10bn this year after last year's record \$11.7bn, are proportionately worse.

Lombard Perks—now the golden parachute

By Richard Lambert in New York

UK EXECUTIVES are underpaid, overworked and mainly concerned with job protection. Their U.S. counterparts, by contrast, are paid in hard dollars rather than soft expense accounts—and they are judged much more by their performance. If they do well, their paychecks are substantial. If they fail, they are fired.

That, at least, is the popular image of business in the U.S.—of a much more dynamic form of capitalism than is practised in Europe, which rewards risk takers if they succeed, and dumps them if they fail. The reality is rather different.

The proxy statements, which are now flooding out ahead of the season for shareholder meetings in America, show that some U.S. company directors are happy to make arrangements for themselves that might even have raised an eyebrow in the old Associated Communications' boardroom. Job protection, in particular, has been turned into a fine art.

One innovation has become so widespread that it has already earned itself a nickname: after the Golden Handshake, make way for the Golden Parachute.

This is a cozy arrangement whereby directors who feel threatened by a hostile takeover arrange contracts which will give them a multiple of their salary if they should lose their jobs when a predator walks in.

Independent oil companies like Conoco, Phillips and Superior showed the way during the recent wave of energy-related takeovers. And executives in such disparate groups as Kaiser Cement, United Technologies and Control Data have followed suit.

In some cases, the potential severance payments are so large that they could actually scare bidders away. Executives in Gulf Resources, for instance, stand to take away up to \$13m if they lose their job after a takeover. This is more than the company made from its continuing operations last year.

superior Oil allows its protected executives to leave for any reason other than death, disability, willful misconduct or normal retirement—and still collect their compensation.

The argument for this is presumably that it is no fun to be paid a large salary by your new boss—and then be told to prune the roses.

Takeovers apart, there are lots of other intriguing features in this year's proxy statements. Straightforward service contracts are commonplace. The chairman of American Broadcasting Companies, who is 78, is covered through to 1988—his parachute in case he has to make a new start.

Then there is Allegheny International, which is lending executives money at 2 per cent, mainly—though by no means exclusively—to buy shares in the company. Fisher Foods has a bright idea: it wants to give executives interest free advances on their salaries.

W. R. Grace has gone a step further. Anxious to show their appreciation for chairman Mr Peter Grace, who has run the company on a tight rein for many years, the directors last summer voted him a \$1m bonus in cash.

One comfort is that many U.S. companies have formal systems of control, whereby executives' remuneration is supervised by independent non-executive directors. But independence is a matter of degree. The outside directors of AMAX, which last year turned down a takeover bid from Social World roughly twice the current market price, receive fees for consultancy and other services amounting to several hundred thousand dollars a year. Does this make them completely dispassionate observers of the company's affairs?

Fringe benefits are not just confined to the boards of large public companies. Indeed, the scope is even greater in private companies—for instance, to provide extensive insurance cover, company cars, or club memberships. It is not a coincidence that so many business conventions are held at holiday resorts.

One way or another, it looks as though the perk is yet another example of a British invention that has been taken over and exploited by the Americans.

Letters to the Editor

The question of voting shares in ITV companies

From the Deputy Director, General, Independent Broadcasting Authority. Sir—Mr Kennard in his letter (April 20) about ITV company shares raises important matters. We have to recognise that there are two aims, each good in itself, which are in apparent conflict: one is the authority's duty to supervise the control of programme companies, while the other is the desirability of those who invest in companies being able to have their say in the way they are run. The present structures of most TV companies stem from the desire of the original investors to secure marketability via a Stock Exchange listing for their shares. Reconciling this desire with the terms of the programme contracts (based on statutory provisions) for the authority to control the ownership of the voting shares has led to a relatively low proportion of voting to non-voting

shares in most cases. In the recent ACC case, the take-over bid was not in strictness for the TV programme company but for the holding company, ACC, which had a 51 per cent interest in Central Independent Television, the programme company for the East and West Midlands. The authority's power over the ownership of voting shares extended, however, both to those of ACC and to those of Central. The authority decided subject to stated conditions that it would not withhold its approval to the proposed acquisition of ACC by companies in which Mr Holmes & Co. was interested. At the same time, its power in relation to the ACC voting shares enabled it to make strict requirements to secure that Central, the newly appointed TV company, did not fall under overseas control (which would disqualify it under the Broad-

casting Act, 1981, from continuing as a programme contractor). The same power would have enabled the authority, in the case of other bidders, to avoid a situation where control of the programme company passed into the hands of companies in whose selection as major participants in a programme company the authority had played no part. The authority's exercise of its powers in the ACC case has not, therefore, been nugatory, as Mr Kennard seems to suggest. Mr Kennard refers to the TSW arrangement. This is interesting and novel. The authority is continuing to give its attention to ways of enabling programme companies to have a more flexible capital voting structure without at the same time endangering its ability to exercise a proper control over their composition. Anthony Praguel, 70, Brompton Road, SW3.

A future for the islanders

Sir—The world has rightly condemned the Argentine invasion of the Falklands but it has not expressed a view on British sovereignty and indeed the British claim might not be upheld by many. With the Argentine already providing so many services and communication facilities to the islands, it makes sound economic sense for the islanders that these ties should be strengthened. Britain is neither able nor willing to improve their economic circumstances and in my opinion would like to give up its responsibilities there, though not its foothold to the mineral and resource opportunities in the Antarctic region. My solution to the crisis is that immediately the Argentine acknowledge British sovereignty to Georgia and the Falkland island dependencies; Britain acknowledges Argentine sovereignty to the Falklands themselves; the Falklands are exclusively administered by Britain for five years, jointly with the Argentine for a further five years and thereafter by the Argentine with guarantees which would protect the islanders' way of life for the following 20 years; and all combat forces withdraw from the area. James Denholm, 36 Pickwick Road, SE21.

From Mr G. Henwood. Sir—Although one has every sympathy for the islanders in their present plight, from the British taxpayers' point of view the issues are far more complex. Because of the activities of the Falklands and Antarctic Survey during the past 80 or so years which to date must have cost us in total several hundreds of millions of pounds, we now have extensive knowledge of the region, all embodied in a mass of freely available technical reports which, in view of our North Sea experience, are, I hope, familiar reading to BNOG, Peter Walker of BP and other interested parties. I am sure the reports have been carefully studied by the Argentines. Unhappily I doubt if they are as familiar to our Foreign Office chaps and even more doubtful of the F.O.'s ability to appreciate their technical and economic significance for Britain's future when NS oil peters out. The vital point being that the Falkland Islands and South Georgia will be key elements in the inevitable future exploitation of the southern area resources. G. A. Henwood, Orchard Cottage, The Square, Brightwell, Wallingford, Oxon.

Directors' equity interests

From the Managing Director, Tungnung Hydraulics. Sir—I feel compelled to comment on Mr Hood's one-sided view of "directors' share interests" (April 22). His suggestion that the direction of business operations should only be allowed to persons with substantial equity participation is totally indicative of the negative thinking which will prevent this country once more becoming a substantial force not only in international markets but sadly also in our own. Surely the answer is to encourage capable and professional management to attain positions of responsibility leaving those with capital free to invest in organisations which have the best potential for their risk. To assume that equity availability always equates to management skills is surely nonsense. G. W. Burnford, The White House, Arle, Cheltenham, Gloucestershire.

The common fund for commodities

From the Executive Chairman, International Tin Council. Sir—Brij Khindaria's article "New disputes threaten UN common fund" (April 21) leaves the reader with the wrong impression of the relationship between the proposed common fund for commodities (and the preparations for it to come into operation) and the international commodity organisation (ICO). While acknowledging that only 23 countries have ratified the common fund agreement compared with the 90 countries needed to bring the fund into operation, Khindaria gives the impression that the delay in the fund coming into operation is because of disagreements with ICO. This is certainly not true as far as tin is concerned. Nor is it true, I believe, in relation to the other commodities mentioned. One could hardly describe the fact that quite extensive discussions have been held with the UNCTAD secretariat on relevant documentation for which has been prepared for the common fund preparatory

commission or that a senior representative of the Tin Council secretariat attended the session of the preparatory commission mentioned, as an unwillingness to co-operate. The fact that the modifications to the UNCTAD secretariat's suggestions were proposed to take account of the peculiarities of each of the ICOs and the special characteristics and operating practices of the markets involved for different commodities, is a sign of a desire to co-operate rather than the reverse. It is also misleading to state, as Khindaria does, that the fund was conceived as a policy maker superior to the ICO. Such an idea has no basis in the common fund agreement. Nor does the notion that the fund would act as an arbitrator between conflicting demands (presumably of different ICOs) with authority to enforce its decision. The common fund agreement specifically provides that in the relationship between the fund and an ICO each institution shall respect the autonomy of the other. Pursuant to Article 25 of the sixth International Tin Agreement, when the common fund becomes operational the Tin Council will be required to negotiate with the fund for mutually acceptable terms and modalities for an association agreement with the common fund. In the meantime the secretariat of the Tin Council stands ready to continue the co-operation already started with those who are working on the preparatory work for the common fund. P. S. Lai, 1 Oxendon Street, SW1.

01-248 9166. ONE SET OF FIGURES EVERY PENSION FUND SHOULD KNOW ABOUT.

It's the telephone number of Barclays Investment Management Limited, a wholly-owned subsidiary of Barclays Bank Trust Company. We specialise in providing full investment management services to institutional and corporate clients and we are one of the leading investment houses in Britain. Funds under management exceed £2,000 million of which £1,400 million consists of the investment portfolios we manage on behalf of company pension funds. As you would expect from the size of these figures and from our Barclays Group pedigree, Barclays Investment Management Limited possesses the skills and resources needed to manage your company's pension fund—and to do it very well—whether yours is still a medium-sized company or a multi-national corporation. If you would like to know more, the man to talk to is Bill Hilling, Director and Investment Manager, Barclays Investment Management Limited, Juxon House, 93 St. Paul's Churchyard, London EC4M 8EH. Ask him about the kind of performance his fund managers have achieved over the past five years, the quality and extent of the service pension fund clients can expect to receive and the comprehensive administrative back-up that can be included in the package if required. We think you'll be impressed with his answers.



Simon Engineering expands to £20m

PRE-TAX PROFITS of Simon Engineering improved from £19.31m to a peak £20.33m for 1981, maintaining the group's record of unbroken profit growth since 1972.

However, after tax of £5.14m (£5.92m) minorities of £1.28m (£1.26m) and an extraordinary dividend of £1.50m (£1.50m) against a credit of £7.47m, profits at the attributable level emerged well down at £13.35m, compared with £19.61m.

Earnings per share are given as 33.6p (48.1p) before extraordinary items and as 15.5p (17.4p) after. An increased final dividend of 8.6p (8p) raises the net total to 0.6p to 12.6p per 25p share.

Full-year turnover of the group, whose interests take in specialised machinery, process plant contracting, merchanting and storage and oil services, advanced from £324.14m to £338.77m.

The pre-tax figure included a share of profits of associates of £1.14m (£1.02m) and interest receivable less payable of £3.72m (£3.95m). It was also after higher depreciation of £5.77m (£5.74m).

The principal extraordinary item was a provision of £567,000, after tax relief, in respect of costs arising on the cessation of certain activities.

At six months pre-tax profits were £7.44m (£7.62m adjusted). Commenting on the full results Mr Harry Harrison, the chairman, says much of the group's success was due to a long-term policy of increasing its international spread of business which has resulted in a growing contribution from these overseas activities.

The UK companies improved efficiency and reduced the competitive gap against overseas competitors pursuing aggressive world-wide marketing policies and obtaining higher shares of limited international opportunities.

The group plans to continue its growth strategy by giving priority to investment in new processes and products.

The chairman hopes that the much-forecast upturn in the UK and world economies will soon be seen. However, when it arrives, he says, there is likely to be a time lag before it could be translated into an increased demand for capital goods and therefore 1982 will probably

HIGHLIGHTS

Lex explores the implications of Hong Kong Land's latest piece of acquisition strategy—the purchase of the colony's monopoly supplier of electricity. Ford UK has reported 1981 profits of £220m while the balance sheet feature is a \$1bn loan to the parent company. The column then goes on to comment on the latest figures from Simon Engineering which show a solid enough performance. Clive Discount has turned around from a first-half loss to a profit in the closing six months and shareholders receive a 1.6p dividend. Finally Lex looks at the latest institutional investment figures. On the inside pages Brook Street Bureau has slid into the red with a £1.53m loss.

continue to be difficult for many group companies.

Nonetheless, "the group will continue to make efforts to improve its market and profit performance."

A breakdown of turnover and trading profit (£15.46m, against £14.54m) for the year shows: food engineering £68.1m (£67.36m) and £1.95m (£2.95m); manufacturing £51.01m (£49.6m) and £3.31m (£1.98m); process plant contracting £112.33m (£108.98m) and £3.36m (£3.2m); merchanting and storage £37.25m (£36.01m) and £3.76m (£3m); oil

Travis & Arnold £1.2m downturn at year end

ALTHOUGH second-half pre-tax profits of Travis and Arnold were much higher than those of the first, this builders' and plumbers' merchant and timber importer finished the 1981 year down by £1.22m at £5.37m pre-tax. Turnover also declined, from £97.98m to £90.41m, for the full period.

The directors say, however, that despite difficulties because of last January's severe weather, sales and trading profits for the first quarter of 1982 are somewhat ahead of the "rather weak" figures for the corresponding period a year before.

The company feels that some limited improvement in volume terms should be evident during the rest of this year.

Affected by the low level of construction activity, pre-tax profits in the first half fell from £3.12m to £2.01m.

Stated yearly earnings per 25p share are 19.7p (39.7p) and the net dividend is increased to 4.38p (£1.94m) with a final distribution of 3.69p.

Trading profits, although better in the second half than the first, were still 31.6 per cent lower (£3.73m) and short-term investments increased from £2.5m to £5.1m.

On a CCA basis the taxable figure was reduced to £4.2m (£3.99m).

It was a brave decision by Travis and Arnold to maintain gross margins last year. Not surprisingly, as a declining construction market intensified competition, it lost several established contracts. Even so the group came through 1981 intact.

Company	Current payment	Date	Corre-Total	Total
			div. year	for last year
Brook St Bureau	0.1	July 30	0.1	2.14
Clarke Nickolls	2.75	—	2.25	4.5
Clement Clark	1.74	—	1.51	3.01
Clive Discount	1.6	June 18	1.0	2.67
Copeng Cosas	0.1	July 5	4	17
L & J Hyman	0.1	June 21	0.41	0.89
Lowland Inv.	int.	1	1.75	—
S. Lyles	int.	1	2.0	—
Simon Engineering	8.6	July 1	8	12.6
C. C. Slingby	0.6	July 8	1.8	2.4
Travis & Arnold	3.69	—	3.3	4.38
Viking Resources	0.4	July 7	0.4	0.8

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM: Stock. † To reduce disparity.

profit on the sales of properties. Tax charge was £1.99m (£2.4m)—there was also a transfer of £2.59m from deferred account last year—leaving a balance of £3.35m, compared with £5.79m. After dividends the amount retained was £2.63m (£8.09m).

Shareholders' funds at the year-end were up at £37.36m (£4.66m) and cash and short-term investments increased from £2.5m to £5.1m.

On a CCA basis the taxable figure was reduced to £4.2m (£3.99m).

comment

It was a brave decision by Travis and Arnold to maintain gross margins last year. Not surprisingly, as a declining construction market intensified competition, it lost several established contracts. Even so the group came through 1981 intact.

Two small units were closed and the workforce was trimmed by only 10 per cent. For the current year the company hopes to continue to hold gross margins and to contain overheads below the rate of inflation. Combined with the recent slight pick up in demand this leaves it not unreasonably hopeful of an upturn in hold gross margins and to contain overheads below the rate of inflation. Combined with the recent slight pick up in demand this leaves it not unreasonably hopeful of an upturn in hold gross margins and to contain overheads below the rate of inflation. Combined with the recent slight pick up in demand this leaves it not unreasonably hopeful of an upturn in hold gross margins and to contain overheads below the rate of inflation.

Improvement seen at Utd. Ceramic

Exceptional Arctic conditions in January resulted in depressed sales at United Ceramic Distributors, but turnover has now improved and is reaching the levels experienced in the early part of 1981, says Mr P. S. Baitin, the chairman, in his annual statement.

The general market place for the company's products is still depressed, however, but the current level of turnover has been achieved by obtaining a larger share of the existing market. Any upturn in economic activity in the country should be reflected quickly in the company's performance, he says.

The profit sharing scheme which was referred to in the company's prospectus last year is now well advanced in preparation, and proposals should be ready to place before shareholders later this year.

As known, the company's pre-tax profits fell from £24.357 to £19.639. At the year-end, shareholders' funds stood at £983,315 (£1m). Net current assets amounted to £665,578 (£542,525). Cash and bank balances improved from £343 to £46,834. The decrease in liquid funds during the year was £114,954 (£56,270). Meeting: Steurbidge, May 21, at noon.

I & J Hyman deficit at £0.35m

PRE-TAX LOSSES of £346,000 for 1981, against profits of £321,000 previously, are reported by I. and J. Hyman, plastic foam converter and manufacturer. Turnover rose from £19.49m to £20.74m.

There is a nominal final dividend of 0.1p net, the interim having been omitted—last year's total was 0.3272p, including a 0.4138p final.

The directors say UK profits were minimal, as the company suffered severely in the final quarter, largely due to increases of more than 35 per cent in the cost of prime raw materials which could not be recovered.

There were also substantial had debts arising from the continuing recession in the furniture industry.

However, they add, the situation has improved following better price levels for some products.

Overseas operations moved much more slowly than expected because of the recession but progress was maintained apart from the Canadian retail outlets.

Mid-year profits before tax went down from £542,434 to £150,101.

There was a tax credit of £13,000 for the year, against a £108,000 charge, and an extraordinary debit of £112,000 (£94,000 credit). This represents reorganisation costs on reduction, closure or transfer of operations and overseas companies' goodwill written off.

Losses per 25p share are shown as 0.81p, compared with earnings of 2.31p, before extraordinary items.

On a current cost basis, pre-tax losses totalled £610,000 (£89,000 profits).

comment

Hyman has been knocked sideways by a disastrous final quarter both at home and overseas with second half losses jumping to over £500,000 after interim profits of £160,000. In the UK its manufacturing plants, supplying the furniture and automotive industries in the main, were caught out by a 35 per cent price rise from October for its main raw material. That wiped out profit margins. Overseas its diversification into Canadian fabric retailing, bedding etc.,

Progress at Scottish Northern

Pre-tax revenue of Scottish Northern Investment Trust improved from £2.52m to £3.01m in the year to March 31 1982. An improvement from £956,983 to £1,070, net revenue rose from £1.86m to £1.93m and stated earnings per 25p share were 3.6p against 3.46p. The final dividend is raised from 2.25p to 2.38p, an improved total of 3.58p against 3.45p.

Net asset value per share fell from 140.12p to 124.58p, and total assets, less current liabilities, totalled £73.37m compared with £81.43m.

Kleinwort Benson

Continued Progress

A summary of the Statement by Mr. Robert Henderson, Chairman of the parent company, KLEINWORT, BENSON, LONSDALE plc, in the Report and Accounts for 1981.

PROFIT
Profit after tax and transfers to inner reserves totalled £21.7mm (1980 - £22.9mm). Although Sharps Pixley's contribution was well below the 1980 record figures, profits from that source still exceeded those attained in any previous year. Total dividend is 10p per share (1980 - 9p).

While demand for credit was surprisingly high, competition remained fierce and the earnings from acceptances were reduced. However, our ability to offer sterling facilities to international customers has led to a welcome inflow of business, and our sterling and foreign exchange operations have increased both in scope and profitability.

EXPORT CREDIT
One benefit of being a bank of our size is the ability to underwrite and syndicate finance for large contracts, both in sterling and dollars, and our Export Credit finance services have been widely marketed.

CORPORATE FINANCE
We had an outstanding year. The issues for British Aerospace and Cable and Wireless were successively the largest company flotations ever made in the U.K. On the international side, we had by far our most active year.

INVESTMENT
Our international investment management business has continued to prosper, and has countered competition both by good performance and by keeping the increase in costs lower than the increase in income derived from greater volume, with the world-wide support of investment teams in our overseas offices. Trustee and financial planning services have also shown international growth.

OVERSEAS
Our European subsidiaries in Bremen, Brussels and Geneva achieved satisfactory results, and Kleinwort Benson Australia - jointly owned with The Colonial Mutual Life Assurance Society - made an encouraging start with a profit for the initial eight months. Our Hong Kong branch and its satellite finance company more than doubled their 1980 profits, offering a full range of international merchant banking services. Our banking and corporate finance business in North America, through offices in New York and Chicago - and, now, Los Angeles - has expanded.

PRODUCTIVITY
Increasing productivity is helping to combat intensifying competition. Our balances of £3,600mm are still handled by office and accounting staff no larger than handled our balance sheet of only £250mm twelve years ago.

20 Fenchurch Street, London EC3P 3DB

Represented in BIRMINGHAM, MANCHESTER, NEWBURY and EDINBURGH

and in BAHRAIN • BANGKOK • BOGOTA • BREMEN • BRUSSELS • BUENOS AIRES • CHICAGO • GENEVA • GOTHENBURG • GUERNEY • HAMBURG • HONG KONG • ISLE OF MAN • JERSEY • KUALA LUMPUR • LOS ANGELES • MADRID • MELBOURNE • MEXICO CITY • NEW YORK • PARIS • RIO DE JANEIRO • SANTIAGO DE CHILE • SINGAPORE • SYDNEY • TOKYO

Profits lower at Wire & Plastic

A SETBACK in pre-tax profits was shown at Wire and Plastic Products for £379,089 to £313,302 on lower turnover of £2.37m against £2.51m.

In the second half taxable profits were lower at £142,891, compared with £203,778. The final dividend has been held at 1.25p which raises the total from £106,163 (£140,258) and an extraordinary credit last time of £33,238 earnings per 10p share fell slightly from 8.94p to 8.57p.

Mr J. Valentine is resigning as chairman upon reaching 74. His place will be taken by Mr J. R. Symonds.

On a current cost basis pre-tax profits were £217,700.

Murray Northn. deb. repayment

Murray Northern Investment Trust is repaying the £600,000 4 per cent debenture stock 1984/84 at £101 per cent on July 27.

The directors took the decision to make repayment in advance of the due date of December 1 1984, in order to relieve a limitation on borrowings which is unduly restrictive in terms of the assets.

BLACKWOOD HODGE CANADA

First quarter pre-tax losses of Blackwood Hodge (Canada) are down by £51.03m to \$1.75m in 1982, on turnover slightly behind at \$23.93m, against \$24.95m.

After a tax credit of \$880,000 (\$1.38m) loss per share is shown as 35 cents (57 cents).

The company is 74 per cent owned by Blackwood Hodge of the UK.

CONSOLIDATED MICROGRAPHICS

Consolidated Micrographics (UK) has no longer any connection with AM International.

April 23	Price	+ or -
Banco Bilbao	348	
Banco Central	305	
Banco Hispano	314	
Banco Ind. Cat.	110	
Banco Santander	330	
Banco Urquijo	202	
Banco Vizcaya	383	
Banco Zaragoza	386	
Gragedas	154	
Española Zinc	88	+2
Recs	62.5	
Gal. Pinedas	38.5	
Hidrova	63.2	+0.2
Iberdusa	56	-0.5
Petrobras	90.2	+0.2
Petrotrin	39	
Sonelisa	7.5	
Telefonica	70	
Un-on Recd.	63.7	-0.3

THE TRING HALL USM INDEX
119.7 (+0.5)
Close of business 26/4/82
BASE DATE 10/11/80 100
Tel: 01-638 1581

LADBROKE INDEX
Close 26/4/82 (+1)

THE UNITED STATES DEBENTURE CORPORATION p.l.c.

Extracts from the Directors' Report Year Ended 31st January, 1982

Main Features	1982	1981	% Change
Gross Revenue	\$6,800,440	\$6,480,798	+ 4.9
Net Assets	\$110,420,791	\$96,773,448	+14.1

Per Ordinary 25p Stock Unit:-

Earnings	5.92p	5.72p	+ 3.5
Dividend	5.98p	5.98p	+ 6.1
Net Asset Value	183.1p	133.4p	+14.8

Dividend and Revenue

We are pleased to report a 3.5% increase in after tax revenue available for Ordinary Stockholders to a record level of \$4,088 millions (1981 \$3,950 millions). Whilst our gross income from the United Kingdom was marginally lower at \$5,047 millions (1981 \$5,107 millions), gross income from North America was 33.3% higher at \$1,532 millions (1981 \$1,149 millions). This increase in North American income was greatly helped by the inclusion of strong dividend income, indeed, the only one of our investments which has exceeded the American dollar began the Company's financial year at \$2,367.0 and finished it at \$1,881.0.

In view of this improved income performance and also the better prospects we see ahead for the receipt of dividend income in the current year, we are pleased to be able to recommend a final net dividend of 3.92p per ordinary stock unit, making a total dividend for the year ended 31st January, 1982 of 5.92p per ordinary stock unit representing a 5.1% increase. This is a full distribution of the year's income.

In the current year we anticipate that corporate profitability in the United Kingdom will show a good improvement, but that in the United States of America, due to the depth of the recession there, the growth of corporate profits is likely to be at a lesser rate than last year. So whilst we do not anticipate a very marked increase in total dividend income received, it should nonetheless be possible to maintain the current rate of dividend.

Investments

The total value of the Company's investments was again a record and grew to £111,398 millions (1981 £97,899 millions). The market value of our United Kingdom investments increased by 15.4% as compared with the 14.5% rise in the Financial Times All Share Index. The market value of our investments in the United States of America increased by 12.7% as compared with the 17.0% rise in the Standard and Poor's Composite Index, as adjusted for movements in the exchange rate.

During the year we built up holdings in North American convertible stocks which on 31st January, 1982 represented a total market value of £2,445 millions or some 10.7% of the total amount invested in North America. Our United Kingdom portfolio underperformed that of our American portfolio was partially counteracted by the weakness of sterling against the dollar. Indeed, the percentage of investments in the United Kingdom has barely changed at 71.3% (1981 70.6%) with that of the United States of America standing at 28.2% (1981 29.8%). The Oil, Gas and Exploration content of our investments has fallen to 18.5% (1981 25.7%). This fall was caused not by any management policy to reduce investment in energy holdings, but by the sharply lower prices of energy shares due particularly to the build-up of the current oil over-supply situation. The marked relative under-performance of the American energy sector was almost entirely responsible for the Standard and Poor's Composite Index showing a better advance than that of our American portfolio which has a pronounced bias towards investments in the oil and gas industries.

Investment Policy

In these challenging times for the investment trust movement, we consider it very important to restate the investment policy of this Company which remains unchanged from last year. That policy is: "Our objectives continue to be to provide stockholders with a steady and increasing real return, at an acceptable rate of appreciation in the Company's investments. It is intended that this objective should be achieved through the medium of equity investments in the United Kingdom, the United States of America and Canada. It is not the present intention to invest, in a significant way, in other areas. We wish to be known as an investment trust providing a relatively high income and having a bias towards investment in the United States of America and also in the energy sector."

With regard to our energy commitment, we acknowledge that the short term outlook for energy shares both in the United Kingdom and North America is unpropitious, with prices for crude oil and refined petroleum products likely to remain weak until the resumption of the economic growth and the re-building of inventories. However, despite the depressed share prices of our energy investments, we believe that their quality is such that, when recovery eventually comes, they will once again out-perform the stock market, especially those companies involved in servicing the energy industry. We would stress that the Free World's annual consumption of oil is still greater than the amount of annual discoveries.

We intend further to reduce our investment in Canada by making timely switches to the United States of America. It is our policy to retain investments in Canada only if they stand up favourably to American companies. It is significant that Canadian investments now represent only 2.5% of our total investments.

Whilst our long term target is to have at least 40% of the Company's assets invested in the United States of America, we would nonetheless only be willing to effect this at appropriate levels of the sterling/dollar exchange rate and provided that this course of action would not unduly impact our total dividend income. We will continue to concentrate investment in strongly financed companies with a capacity to increase dividends at an above average rate.

We consider that stock markets in the United Kingdom and the United States of America will both show worthwhile advances by the end of the current financial year, and that the Standard and Poor's Composite Index, as adjusted for likely movements in the exchange rate, will show a greater rate of increase than the Financial Times All Share Index. We conclude that it is prudent to remain fully invested at this time.

Copies of the Annual Report and Accounts can be obtained from:
The Secretary,
The United States Debenture Corporation p.l.c.,
Austral House, Bevington Avenue,
London, EC2V 5DD.

مركز الأصيل

£1.2m
r end
ANNOUNCE

Record profits reflect a good spread of activities and planned, steady growth



Extracts from the Statement by the Governor, Mr. Thomas N. Risk

The Year's Results

The Group's Operating Profit for the year ended 28th February, 1982 was £49.8 million. After including our share of Associated Companies' profits, the total amounts to £50.6 million. The completion of the year sees Proprietors' Funds exceeding £300 million for the first time in the Bank's history.

The Clearing Bank's own profit, at £34.2 million, was £2.2 million less than that of the previous year. Net interest earnings on sterling business were modestly better, in spite of an average Base Rate of 13.27%, substantially lower than the corresponding figure of 15.83% last year. The average level of sterling lending was some 26% greater but in the conditions of economic recession an increase in provision for bad debts was to be expected and this factor reduced the benefit from the greater volume. In foreign currency business, the average level of lending was also higher. Commissions and service charges have increased by 26% and operating expenses rose by some 15%.

Profit of North West Securities Limited and its Associated Companies amounted to £10.9 million, a new record and rather more than double the figure of the previous year.

The British Linen Bank Limited and its Associated Company produced a profit of £4.1 million, some 24% higher than last year.

£1.4 million is required in respect of interest on the subordinated floating rate notes issued during the year and £2 million has been allocated to the Group's Staff under the Staff Profit Sharing Schemes, after which the profit, before extraordinary items, amounts to £47.2 million. Under the extraordinary items, the major element is the debit of £7.4 million in respect of the levy on banking deposits imposed by the Government in last year's Finance Act; while a significant credit item represents the surplus on the sale of our 10% interest in Banque Worms S.A. following nationalisation by the French Government. After extraordinary items and tax, profit attributable to the Proprietors emerges as £39 million.

Dividend

The Board recommend payment of a Final Dividend of 11p per £1 Capital Stock,

Summary of Group Results

Year ended	28th Feb. 1982 (& millions)	28th Feb. 1981 (& millions)
Group operating profit	49.8	44.4
Share of Associated Companies' Profits	0.8	0.7
	<u>50.6</u>	<u>45.1</u>
Subordinated loan interest	1.4	—
	<u>49.2</u>	<u>45.1</u>
Payable to Staff under Profit-Sharing Schemes	2.0	1.8
Group Profit before Tax	<u>47.2</u>	<u>43.3</u>
Total Assets	4,359	3,568
Proprietors' Funds	302	238

making a total for the year of 21p. This represents an increase of 20% over the total of 17.5p paid last year.

Balance Sheet

In the consolidated Balance Sheet, advances and other financings amount to £3,155 million, while Deposits to fund the lending and other assets total £3,790 million.

During the year and in view of the level of foreign currency business we now undertake, it was decided to issue U.S. \$100 million of Floating Rate Notes, through a specially formed subsidiary, Scotland International Finance B.V. The issue was carried through most successfully. In a year in which we considered it right to take steps to improve our capital position for the development of our business and to enable us to serve our customers better through difficult times it is regrettable to say the least that the Government should have virtually confiscated part of our capital base.

The Past Year

These results have been achieved in a year which started unpromisingly for the banks, with the Chancellor's misconceived levy and continued to disappoint the hopes of all who have looked for the elusive signs of revived business activity. The Group's profits reflect both the impact of lower interest rates and the offsetting advantages of a good spread of activities with planned and steady growth in all of them.

The domestic activities of the Bank still provide much the biggest single contribution to Group profits. The business is growing both in Scotland and in England where, despite the powerful competition, there is a profitable place for a Bank of our size and character. At the same time, we are expanding our operations overseas as and when we can see profit in doing so.

Regional Policy in the United Kingdom

The majority Report of the Monopolies and Mergers Commission, approved by the Secretary of State for Trade in January 1982 was represented by some as a largely Scottish issue. It was not. The Report clearly recognised the importance to the United Kingdom of slowing the process of centralisation and of encouraging independent local centres of business initiative. It is vital for the health of the United Kingdom as a whole that there should be a variety of effective countervailing forces with their headquarters in the regional centres.

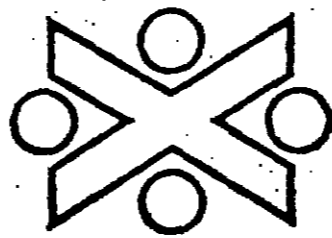
The Year Ahead

This time last year we were looking forward to a prospect of somewhat lower interest rates which has been fulfilled in some measure though the corresponding improvement in the economy is still not evident. However, there is reason to hope that we shall see a further reduction in rates during this year and that this will lead to an increase in commercial and industrial lending stemming from a healthy and sustainable upturn in economic activity. The Bank is ready and well equipped to meet whatever challenges and opportunities the year may bring and morale is high.

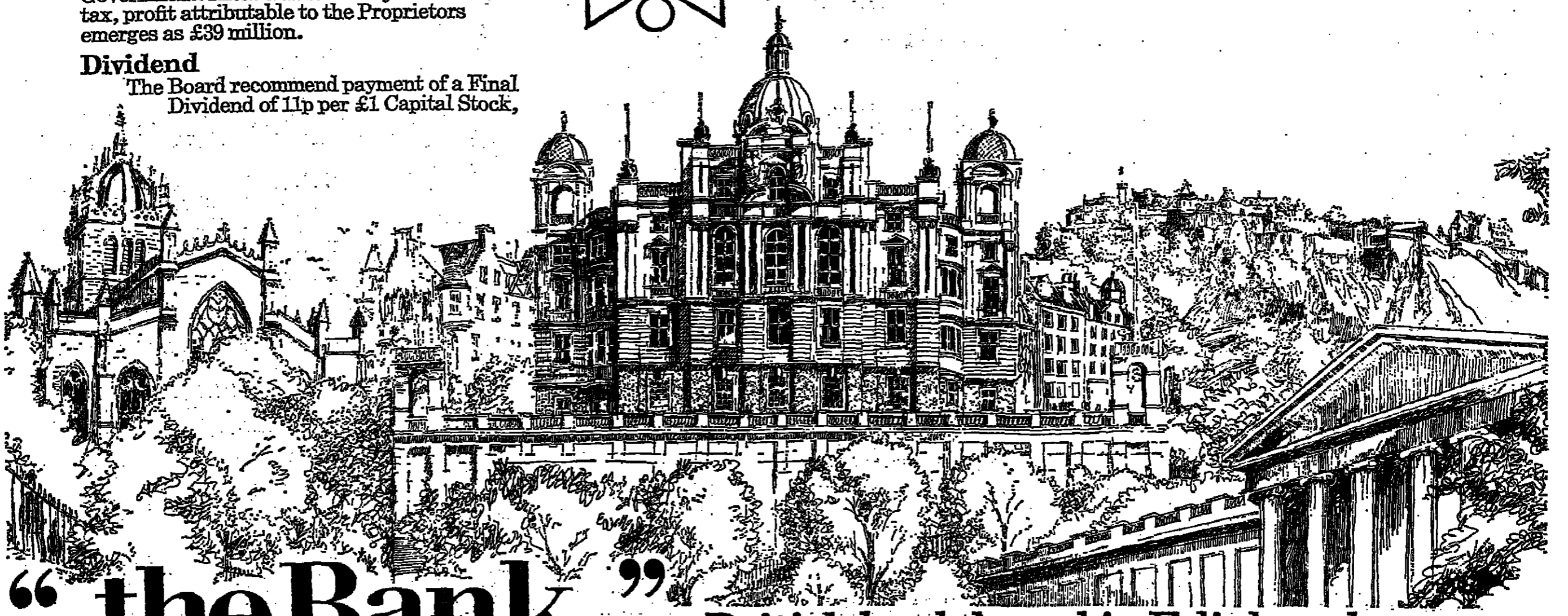
Salient Features

from the Annual Report

- * Group pre-tax profits increased by 9%.
Total resources up by 22%
Dividend increased by 20%
- * Proprietors' Funds exceed £300 million for the first time.
- * Free capital improved to a healthy 5.5%.
- * Operating expenses continued to grow - but at a more moderate level.
- * Government levy takes £7.4 million.
- * Small business schemes actively supported by the Bank.
- * Oil and energy business fulfilling all promises.
- * Strong marketing stance in personal and business sectors.
- * International business continues to grow: issue of \$100 million Floating Rate Notes.
- * Record profits from North West Securities and British Linen Bank.



BANK OF SCOTLAND



“..the Bank...” a British bank based in Edinburgh.

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Resources

DEBENTURE
C.

Mary Kathleen to make small profit this year

BY GEORGE MILLING-STANLEY

THE Rio Tinto-Zinc group's Mary Kathleen uranium mine in north-western Queensland expects to make a small profit this year...

there being no major change in the relationship between the two currencies. The company, which paid a dividend of 8 cents (1.2p) last year...

with a view to extending its reserves, but this has failed to find deposits of economic significance and has now been discontinued.

Prices hit Philippines groups

THE CURRENT worldwide weakness in metal prices has caused Benguet, the leading producer of copper and gold in the Philippines...

The weakness in metal prices was offset to some extent by an expansion in mill throughput. Two smaller Philippines mining companies...

The SEC has already taken this action on behalf of Consolidated Mines, which receives its income from a chrome property operated by Benguet...

Development of Erfdeel delayed by Anglo

SOUTH AFRICA'S Anglo American Corporation disclosed yesterday that the big new Erfdeel/Dankbaarheid gold mine will be affected by the recently announced postponement of certain capital expenditure projects within the group.

is situated. The sinking of the No. 1 ventilation shaft and other relatively minor projects already under way will go ahead as planned.

LOWER INCOME from gold and a loss on silver operations gave Homestake Mining, the biggest gold producer in the U.S., net profits for the first quarter of this year of \$2.41m (£1.36m)...

Simon Engineering increases profit for tenth year

Preliminary announcement for the year ended 31 December 1981

Table with 3 columns: 1981, 1980, and 1980. Rows include Group results, Turnover, Profit before tax, Profit after tax, Profit before extraordinary items, Extraordinary items, Dividends paid, Proposed dividend, Profit retained, Earnings per ordinary share, and Balance sheet.

Remarks by the chairman, Harry Harrison

The severe economic recession of the last two years has been a difficult period but we have come through it well, we have kept up our record of unbroken profit growth since 1972 and have further improved the strength of our balance sheet.

Much of our success is due to our long-term policy of increasing our international spread of business and we now benefit from a growing contribution from these overseas activities.

We shall continue to support these efforts and maintain our growth strategy by giving priority to investment in new processes and products.

SIMON ENGINEERING

Cheadle Heath, Stockport, Cheshire SK3 0ET

Food Engineering, Manufacturing, Process Plant Contracting, Merchandising and Storage, Oil Services

Globe Trust moves into international management

BY GEORGE MILLING-STANLEY

Globe Investment Trust, Britain's biggest investment trust, is moving into the international fund management market and has set up a Bermuda and New York operation to manage investment portfolios on a worldwide basis for international institutional and private clients.

New York, to specialise in international management for U.S. accounts, and Mr Finlay, an Englishman, who worked abroad for 12 years, will also be president and chief executive of this organisation.

July resumption for A. Walker dealings

DEALING ARE expected to resume in property group, Alfred Walker, at the beginning of July to conclude 11 months' quoit to conclude 11 months' suspension while the de-merger of the parent company is effected.

A non-executive director, will also be 15 per cent. To comply with the provisions of Section 34 of the Takeover Regulations, a general offer will be made for the entire capital at 40p per share.

The 58 per cent of the equity, not already controlled by Mr Walker, will be sold in a public offering to new shareholders on a one-for-one basis.

Under an option granted to Consult International (a company controlled by Mr R. A. Shuck) Management Advisory Services (controlled by Mr G. W. Cross), and Castlebridge (controlled by Mr J. B. Russell), which became unconditional on March 31, 1982, these companies agreed to acquire the remaining 131,287 new ordinary shares in the market at an average net premium 14p per share.

Mr Louis Peralta, who will be a non-executive director, will also be 15 per cent.

SHARE STAKES

Renold-Prudential Corp has acquired 425,000 ordinary units and now holds 2,847,872 (7.078 per cent). Land Securities-Prudential Corp holding now amounts to 26,052,333 (7.61 per cent).

Melvin W. Jackson Jr, chairman, has sold 75,000 shares. Property Security Inv. Trst-L. N. Tucker, director, has ceased to be interested in 39,000 ordinary shares reducing holding to 2,102,375 shares.

RESULTS AND ACCOUNTS IN BRIEF

MENTOKIL (timber preservation, pest control)-Results for 1981 reported March 5. Shareholders' funds £3.71m (€2.94m); long-term loans £1.65m (€1.45m); fixed assets £2.82m (€2.03m); current assets £3.65m (€2.98m); current liabilities £2.62m (€2.05m); net liquid funds £2.44m (€1.43m increase). Directors expect 'healthy increase in profits in 1982'. Meeting: East Grinstead, May 4, 10.30 am.

CLUFF ACQUIRES STRATTON OIL

Cluff Oil has entered into an agreement to acquire Stratton Oil Exploration in exchange for 335,000 of its £1 shares.

TWO ACQUISITIONS BY C. H. BEAZER

C. H. Beazer (Holdings) purchased the capital of Price and Pierce Machinery, Taunton, and Price and Pierce Machinery GmbH, Essen from the Tozer Kemley Group on April 22.

LONDON & L'POOL

Under an option granted to Consult International (a company controlled by Mr R. A. Shuck) Management Advisory Services (controlled by Mr G. W. Cross), and Castlebridge (controlled by Mr J. B. Russell), which became unconditional on March 31, 1982, these companies agreed to acquire the remaining 131,287 new ordinary shares in the market at an average net premium 14p per share.

ATKIN HUME

Atkin Hume has completed its acquisitions of Investment Intelligence and Key Fund Managers, with both offers becoming fully unconditional. Its offer to acquire The Mutual Unit Trust Managers has been accepted in respect of 100 per cent and has also been declared fully unconditional.

LINFOOD COMPLETES

Linfood Holdings has completed the sale of its delivered wholesale business to a company, AFD Holdings, formed for the purpose by six senior managers of the business.

FEDERATED LAND

Lazard Brothers and Co. has announced that acceptances of the offers made on behalf of Federated Land for Estates and General Investments have been received for 1,077 ordinary shares (5.9 per cent) of the company's preference stock (37.7 per cent).

LONDON TRADED OPTIONS table with columns for Option, Bid/Ask price, Closing offer, Vol., and various dates (April, July, August, November).

EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol., Last, and various dates (May, Aug., Nov., Jan.).

M. J. H. Nightingale & Co. Limited advertisement with contact information and a list of services.

NEW FOCUS ON CONTRACTING-OUT advertisement with text about a different point of view and contact information for Martin Paterson Associates Limited.

Vertical text on the right edge of the page, including 'Brook £1.5', 'Equity emphasis', and 'Cine Hold'.

UK COMPANY NEWS

Brook Street losses at £1.5m: nominal payout

SECOND-HALF losses at Brook Street... A nominal final dividend of 0.1p net is proposed...

at 10.38p for the year, against earnings of 7.49p... Turnover was down from £22.06m to £14.92m.

comment

A helpful tax credit means that 1981's attributable loss wipes off only a quarter of Brook Street's net worth...

Clement Clarke at £1.62m

TAXABLE PROFITS of Clement Clarke (Holdings), dispensing optician, improved from £1.33m to £1.62m for 1981...

Bank warns on urban decline

BY OUR BANKING CORRESPONDENT

IT IS vital for the UK that it should retain independent financial institutions based outside London if it wishes to stem the urban decline of areas such as the North East and Merseyside...

ing and encouraging independent local centres of business initiative and enterprise wherever they exist.

tionary developments in communications technology have already reduced any past geographical disadvantage to a point of insignificance.

Clarke Nickolls progress

A RISE in pre-tax profits was shown by Clarke, Nickolls and Coombs, property investor and developer, for 1981. The surplus rose from £344,000 to £1.18m...

Equity & Law increases emphasis on Far East

Equity and Law Life Assurance Society last year invested a substantial proportion of its new investment money on UK business in overseas equities...

£100m last year to £1.15bn, of which £180m came from unit-linked business. Annual premium income rose nearly 9 per cent to £109m...

S. Lyles rises to £257,000 at midyear

Pre-tax profits of S. Lyles, carpet yarn spinner and dyer, rose from £202,364 to £256,929 in the six months to December 31 1981...

Mr John Lyles, the chairman, says that shortly after reporting in his last statement an improvement in trading conditions...

This, with the bad winter, caused home volume to be reduced to such an extent that further redundancies were made in February and their cost was met during the period under review.

Home trade has since improved and exports remain promising, he says.

The interim dividend is increased from 2p to 2.5p net to reduce disparity. Last year a total of 6.25p was paid from taxable profits of £537,595.

There was a tax charge of £34,000, against a credit of £70,000, leaving net profits down from £272,364 to £172,926.

Slingsby cuts dividend to 1.2p

Slingsby is halving its dividend to 1.2p, with the final being cut from 1.8p to 0.8p. The company, which produces trucks, ladders and trailers, made a profit of only £2,055, compared with £38,451 after charging interest of £7,036 (£19,546). This meant that a loss of £5,446 was incurred in the second half for the year...

Clark Shoes moves up

A 40 per cent increase in profit before interest and tax is announced by C. and J. Clark, the Street, Somerset, based shoe manufacturing and retailing group. Net sales rose 43 per cent to £473,46m and the profit came out at £26,75m. Part of the increase was a result of the acquisition of K. Shoes, and the fact that the accounting period this time covers 13 months (to January 30 1982) against the 12 months reported last year.

Dunlop S. Africa rights issue

Dunlop South Africa, 51 per cent-owned Dunlop International AG, is making a rights issue on the basis of 18 new shares for every 100 held to raise R15.5m—£8.34m at current rates of exchange.

Dunlop International will take up its full entitlement of the 2.7m shares on offer with the balance of the issue being underwritten by Dunlop Holdings, the ultimate holding company.

The money being raised is to fund a portion of Dunlop South Africa's expenditure programme, including expansion and modernisation of existing production facilities and the extension of its industrial and consumer products range.

In 1981 Dunlop SA made pre-tax profits of R31.5m on turnover of R211m.

We cover the things you care for - with rewarding results.

The Legal & General Group continued its strong progress in 1981 with a major increase in Group profits.

But last year was again a difficult one in many of our markets and international underwriting worsened considerably. This resulted in a higher overall underwriting loss than in 1980 in spite of improvements in the results from underwriting in the UK. The continuing overcapacity in world re-insurance markets is particularly disturbing.

However our investment expertise proven over many years has again produced a substantial increase in income. This has helped to offset underwriting losses, to provide increased bonuses for both ordinary life and pensions policy holders and to boost long-term profits for shareholders.

Looking ahead, we believe our acquisition of the Government Employees Life Insurance Company (Gelico) in the United States will strengthen our international position and the Group's long-term earnings potential.

In the UK there are clear indications that our current TV campaign is succeeding in its primary aim of giving brand support to the extensive marketing of our products.

And those products themselves have seen several modern developments that will keep Legal & General in the forefront of the insurance market for many years to come.

Highlights from the Accounts

Table with 3 columns: Category, 1981 £m, 1980 £m. Rows include Group profit, Investment income, Long-term funds, Profit & loss account, Long-term profits, General insurance underwriting loss, Shareholders' dividends, Policyholders' bonuses, Group funds.

If you wish to receive a copy of the Report & Accounts, or are interested in any of our insurance policies, please tick the appropriate box and send to: John Neill, Legal & General Group Plc, Temple Court, 11 Queen Victoria Street, London EC4N 4TP.

Annual General Meeting 19th May 1982. Member of the British Insurance Association and Life Offices Association.

- Please send me a copy of the 1981 Report & Accounts
Please contact me to discuss my insurance needs.

Legal & General logo with umbrella icon.

We cover the things you care for

Name, Address, Tel No. fields.

Clive Discount Holdings PLC

Results for the year ended 31st March 1982

Table with 3 columns: Category, 1982 £'000, 1981 £'000. Rows include Consolidated profit for the year after rebate, taxation and transfer to contingencies reserve, Dividends, Balance brought forward, Balance carried forward.

The directors recommend the payment of a final dividend of 1.60 pence per share, payable on 15th June 1982. This represents an effective increase of approximately 7.0% over the previous year.

Shareholders' Funds have increased by £695,000 to £6,725,000 (1981 £6,030,000).

1 Royal Exchange Avenue, London EC3V 3LU Telephone: 01-283 1101. Telex 883431





1907 1982

Mercantile and General Reinsurance

"We enter the next quarter century with confidence"

Mr. D. M. C. Donald, Chairman

Salient points from the Chairman's Statement

The results for 1981 reflect the unfavourable trading conditions that have faced international reinsurers in the General Branch. Although there are signs in one or two areas of an improvement in underwriting conditions in the longer term, the outlook in the immediate future continues to be a matter of considerable concern.

The continued attraction to underwrite for cash flow has meant that competition for premium income has continued unabated. The result is that business continues to be transacted at rates which are technically indefensible and the consequences of this are to be seen in the underwriting results now emerging, not only within the U.K. market but in most major premium producing countries.

During this period of underwriting difficulties for the General Branch, technical reserves have been strengthened and the policy of controlled growth continued.

In contrast the Life business has continued to prosper, particularly in the United States and South

Africa. Once again new sums reassured and premium income are at record levels.

Disability business has had a more difficult year with a sharp increase in the claims experience in most of the major markets.

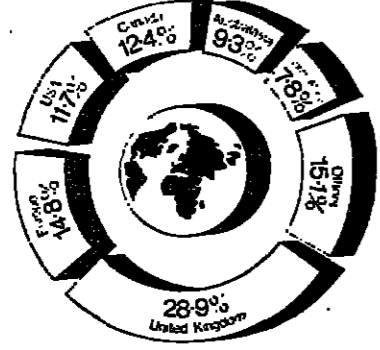
Group net premium income has shown an overall increase of 28% to £293 million, whilst Group Profits for the year amounted to £5.0 million (1980: £7.1 million).

Total free reserves amounted to 49% of net General business premium, representing a strong base on which the Company enters its 76th year of activity.

We enter the next quarter century with confidence and determination to overcome the adverse economic and underwriting factors currently affecting our business.

The problems of transacting international reinsurance grow no less demanding or difficult and in 1981 the Group had every reason to be grateful for the skill and technical expertise of our staff. Despite the disappointing result our financial position is stronger and we are confident of our ability to prosper in the years ahead.

Source of Group Premium Income by Domicile of Ceding Company



Copies of the Annual Report 1981, containing the Chairman's Statement in full and a Review of Group Operations for the year, are obtainable from The Secretary.

Growth of the Group over the last 25 years

	1956 £'000	1981 £'000
Net premium income by branch		
Fire and Miscellaneous	7,052	151,775
Marine and Aviation	501	22,650
Life and Annuity	2,295	94,316
Continuous Disability	-	24,595
Total Premiums	9,848	293,336
Reinsurance Funds	11,115	583,547
Investment Portfolio	16,527	574,295
Shareholders' Funds	1,130	41,740

The Mercantile and General Reinsurance Company plc
Head Office: Moorfields House, Moorfields, London EC2Y 9AL

Why Nottingham City Hospital cannot afford new beds

BY GARETH GRIFFITHS

SISTER Elizabeth Melbourne is worried about the age of the beds in Patience Two, a male medical ward on the first floor of Nottingham City Hospital. Unfortunately there is no money for new beds.

It is not a particularly serious problem, although the beds are uncomfortable for her longer stay patients. Yet in this as in much else, City, a reputable but not particularly famous teaching hospital, contains a microcosm of the problems which Britain's National Health Service faces as it contemplates yet another major industrial relations crisis.

Nottingham City Hospital is big business. Nationally the NHS spends about £20,000 a minute in its 2,000 hospitals in England, employing 770,000 people. Its health administrators are running concerns larger than many major industrial companies.

Nottingham's chief nursing officer, in charge of nurses at 16 hospitals, is responsible for 6,000 nurses, a fifth more than the manual workforce of Talbot's UK car manufacturing operations.

City Hospital spends more than £20m a year, yet it is constantly hampered by shortage of funds. There is increasing strain on the staff as vacancies are frozen in line with the Government's aim of reducing manpower.

Planning decisions made in the 1960s and early 1970s are now coming into effect, although circumstances have changed radically. And every problem is exacerbated by the cuts. For the first time since 1951 NHS spending is not expanding in real terms.

The solid and reassuring names of the acute medical wards — Nightingale, Lister, Simpson and Harvey — and their cheerful staff make City a happy enough place on the surface.

But Mr Christopher Wright, the sector administrator of the City hospitals site and front line manager of the hospital, sees a different picture on his rounds.

"We have pared down most of the fat. While we are making short-term cuts there is the possibility we are going to commit long-term suicide."

City Hospital has 908 beds, is one of two teaching hospitals in Nottingham and wins high praise for its medical care. Its site encompasses City and also Sherwood, a geriatric hospital with 356 beds, Baywood House, a cancer relief centre and Linden Lodge, a unit for the young disabled. Some 4,000 people work or are patients on the 70-acre site.

The hospital itself comes within the Trent region, one of the 14 English health regions. Trent covers Nottinghamshire, Derbyshire, Lincolnshire, South Yorkshire and Leicestershire, in



Nurses at Nottingham City Hospital.

spite of containing prosperous cities such as Nottingham and Leicester, the region is the most medically deprived in the country in terms of facilities, medical staff and the general health indicators of the population.

Since 1976 the Government has been paying the region extra money to try to improve its facilities, a recognition of the fact that Britain is still a profoundly unequal country in the way it provides health care.

This reflects itself in regional differences in the length of waiting list. Doctors tend to prefer to live in the more pleasant suburbs of the South East than in the industrial towns of the North. A DHSS report on inequalities in health showed that the healthiest part of Britain is below a line drawn from the Severn to the Wash.

The new Nottingham health district, which came into existence on April 1 as part of NHS reorganisation, serves a population of 600,000. The NHS chain of command runs from regions to districts to individual hospitals and specialist services such as community medical services.

City Hospital handles most types of cases but the hospitals on site are gradually reducing the number of patients as the other Nottingham teaching hospital, the Queen's Medical Centre, comes into full operation.

The provision of prestige hospitals such as Queen's without the necessary special extra funding can drain resources from other hospitals to pay for the scheme. This happened in Liverpool and Cardiff when new

teaching hospitals came into operation.

Nottingham, Leicester and Sheffield, the three teaching centres in the Trent region, provide half the expansion in medical numbers being trained nationally. Such provision, Nottingham points out, is for the national and not necessarily related to local need.

City Hospital's teaching status has profound implications for both the hospital and the district. Medical students cost on average £100,000 each to train and although the district gets extra funds for the extra costs, it does not feel they are enough. On the other hand, a teaching hospital attracts higher calibre doctors for both the hospital and the general practitioner services.

City Hospital's budget is dominated by wages, highlighting the fact that nearly three-quarters of NHS money goes on staff costs. The major items of expenditure, according to a 1980-81 survey, were nursing services at £7.36m and medical services at £2.39m. Medical supplies accounted for £1.97m, pharmacy £1.36m, administration £1m, cleaning £1.44m, estate management such as engineering maintenance and energy costs £1.74m, catering for patients £640,000, portering £422,000 and laundry and linen £262,000.

Even so, Nottingham's costs are much lower than the average for provincial teaching hospitals. A survey for the year ended March 31, 1981, the latest data available, shows City Hospital's costs to be

£591.05 per patient per week, below the provincial average of £540.16 and well below the cost per case at Guys Hospital in London at £262.29.

On the other hand the percentage of occupied beds at City is low at 77.4 per cent compared to a provincial average of 80.6 per cent and for Guys 83.3 per cent.

The Nottingham Area Health Authority (which was abolished on April 1 when an entire part of NHS organisation was removed) warned last year that unless much needed capital investment was possible in the next ten-year planning period, many departments would continue to operate at the City hospital "in inadequate facilities for years to come, to the detriment of the service in general."

More than 80 per cent of the district's expenditure is on hospital services. Administration accounts for 3.7 per cent of the total. Financial controls are tight, the district requisitions the money as it is required and monthly reports are sent in from the hospital to the district and from the district to the region. The Government thinks they should be tighter and has instituted a series of performance reviews.

The quality of the top management at City Hospital and the district is impressive. Ironically, as the NHS has come under increased pressure the quality of administrative and managerial staff has improved as the products of the NHS graduate training scheme, introduced some 20 years ago, now rise to top positions throughout the country.

Mr Brian Blissett, the district administrator is a Cambridge graduate for example and the author of trenchant papers on the last reorganisation. Mr Eric Morgan, the district treasurer is a product of Jesus College, Oxford and Price Waterhouse.

But to the sick in Patience Two and indeed to the vast majority of patients in hospital, the most important people are nurses. Britain's nurses enjoy a particular public sympathy over their pay and conditions. They are the largest group in the NHS with an estimated 360,000 in England alone.

But Mr Ted Rowley, the National Union of Public Employees' branch secretary says that in some of the geriatric wards at Sherwood there is insufficient staff and unqualified nurses are left in charge of wards. He says that during the past three years domestic staff has been cut back by about a fifth.

The strain on some of the hospital staff is beginning to tell according to both management and unions. But as in most of the NHS there is still a tremendous amount of pride about "the service" and a determination to make it work.

TRAIL BLAZERS

North Wales Queensferry

"Obviously when considering a commitment of this nature, we realised at the outset we should have to maximise all the financial aid that was available, otherwise our project would not come to fruition. Fortunately in Clwyd's Special Development Area status and excellent road communications was an important factor in our final choice of Clwyd for this project. The real clincher though was the positive attitude taken by the Local Authorities in this area who gave us the impression from the outset that they would welcome this important project."
— Ideal Developments and Ed. Jackson, Joint MD's, Hissley Ltd.

"Naturally the ready availability of suitable land... with its Special Development Area status and excellent road communications was an important factor in our final choice of Clwyd for this project. The real clincher though was the positive attitude taken by the Local Authorities in this area who gave us the impression from the outset that they would welcome this important project."
— Don Smith, Director and General Manager, Double Track Ltd.

Blazing a trail at the frontiers of technology—and they have chosen to do so in Clwyd. They are not alone, over 200 new firms have done the same in the last 4 years. Replacing steelmaking and other traditional staple industries over the last decade, Clwyd has built up a fine reputation as the place to be for expanding businesses or brand new ventures. Why? We have a skilled and highly trainable workforce, as these companies have discovered for themselves. Certainly the fine new motorway and dual-carriageway links to the central motorway network are vital for distribution—15 million customers are just two lorry hours away. Or perhaps they were attracted by the maximum financial incentives provided—maybe they liked the environment—or our excellent labour relations record—or the notable absence of red tape. There are many very convincing reasons which you will find set out in our colour brochure. For your copy contact Wayne S Morgan, County Industrial Officer, Clwyd County Council, Shire Hall, Mold, Clwyd, North Wales. Tel: Mold (0352) 2121. Telex: 61454

Clwyd

offers you great potential in North East Wales

ANNUAL GENERAL MEETING OF SHAREHOLDERS

to be held on Wednesday 19th May, 1982, at 10.30 a.m. in the "Nederlands Congresgebouw", 10 Churchillplein, The Hague, The Netherlands.

AGENDA:

1. Annual Report for 1981.
2. Finalization of the Balance Sheet and the Profit and Loss Account together with the Notes thereto for 1981 and declaration of the dividend for 1981.
3. Appointment of two members of the Board of Management.
4. Appointment of two members of the Supervisory Board.
5. Proposal to amend the Articles of Association and to authorize the Board of Management—in accordance with the provisions in Article 124, Book 2 of the Netherlands Civil Code—to make any changes considered necessary by the Minister of Justice.
6. Designation of the Board of Management as referred to in Article 4 in the proposed amendments to the Articles of Association as the competent body to issue shares.
7. Designation of the Board of Management as referred to in Article 4 in the proposed amendments to the Articles of Association as the competent body to suspend pre-emptive rights when issuing shares.
8. Remuneration of members of the Supervisory Board.

The documents referred to under items 1, 2 and 5 are available for inspection and may be obtained by shareholders free of charge at the Company's office, 30 Carel van Bylandtlaan, The Hague, and at the head office of N.M. Rothschild & Sons Limited, London.

The nominations for the appointments referred to under items 3 and 4 are available for inspection at the Company's office. Mr. R.M. Hart and Mr. J.M.H. van Engelschoven are listed first on the nominations for appointment as members of the Board of Management, and Mr. G.J.F. Stijntjes and Mr. J. Kasteel are listed second, respectively. Mr. D. de Brune and Mr. E. von Kuenheim are listed first on the nominations for appointment as members of the Supervisory Board, and Mr. J.P. Fortuin and Mr. S.H. Kamminga are listed second, respectively.

In accordance with Article 40 of the Articles of Association a resolution providing for amendment of the Articles of Association may be passed during the General Meeting of Shareholders by an ordinary majority of votes, irrespective of the proportion of the issued capital which is represented thereat.

REGISTRATION:

A. Holders of share certificates to bearer may attend and address the meeting and exercise voting rights if their share certificates, or evidence that their certificates are held in open custody by De Nederlandsche Bank N.V., are deposited against receipt not later than 13th May, 1982, at the bank mentioned below, viz:

N.M. Rothschild & Sons Limited, London.

B. Holders of registered shares may attend and address the meeting and exercise voting rights if they make known to the Company in writing not later than 12th May, 1982, their desire to do so:

with respect to shares of The Hague Registry: at the Company's office at The Hague; with respect to shares of Amsterdam Registry: at the office of Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands; with respect to shares of New York Registry: at the office of The Chase Manhattan Bank, N.A., New York.

C. Holders of certificates for "New York shares", which are depositary receipts issued pursuant to an agreement dated 10th September, 1918, under which The Chase Manhattan Bank, N.A. is successor depositary, may attend and address the meeting if their certificates for "New York shares" are deposited against receipt not later than 13th May, 1982, at Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands, or The Chase Manhattan Bank, N.A., New York.

What is stated above with respect to the availability for inspection or the possibility of obtaining the documents referred to under items 1, 2 and 5 of the agenda and the nominations for appointments likewise applies to holders of certificates for "New York shares".

POWERS OF ATTORNEY:

Shareholders and holders of certificates for "New York shares" who wish to have themselves represented at the meeting by a proxy must not only comply with what is stated above under A, B and C respectively, but also deposit a written power of attorney not later than 14th May, 1982, at the Company's office, 30 Carel van Bylandtlaan, The Hague, or at the head office of N.M. Rothschild & Sons Limited, London. If desired, forms which as from today are obtainable free of charge at the Company's office and the head office of the above-mentioned bank may be used for this purpose.

The Hague, 23rd April, 1982

The Supervisory Board

N.V. Koninklijke Nederlandsche Petroleum Maatschappij
(Royal Dutch)
Established at The Hague, The Netherlands

مكاتبنا في دبي

Crowther Group losses reduced to £270,000

SECOND HALF losses at John Crowther Group, woollen textile manufacturer, were much lower at £270,000 against £916,000, and have cut the new losses for the year from £912,000 to £270,000 at the taxable level. Turnover slipped to £3.66m (£3.8m). The dividend has again been omitted, the last payment being 0.75p per share for 1979. The directors state, however, that the order book is longer than at any time in the past two years and the company is exploring a number of trading opportunities with a view to producing additional operating revenue and benefits. The group traded profitably for most of the six months to December 31 and if trading levels continue to improve, the group should be in profit for the current year, says the board. There has been extensive and costly development work on new fabrics during 1981, some of which has been written off in the second half. The delayed re-opening of the company's plant is

comment

Crowther is beginning to see the fruits of its massive surgery—while cut working by 75 per cent—and modernisation of the past four years. For the past three months its looms have been working 24 hours a day 31 days a week and volume sales are expected to show strong gains in the current year. Also exports are predicted to recover from the negligible level of two years ago

Legal & General Group funds expand by £700m

GROUP funds of Legal and General Group rose by more than £700m in 1981 to £5,530m by the year-end. Net new investments by the group amounted to £300m of which about half was in UK gilts. A total of £80m was invested in equities, with nearly a third overseas. A number of attractive opportunities resulted in another £50m being invested in property. At the end of 1981, property holdings, at £2,020m accounted for nearly 36 per cent of group assets. UK gilts at £1,510m further 28.7 per cent and equities at £1,500m another 26.6 per cent. As already reported, Legal and General, the UK's largest pensions company, had record new life business in 1981 but saw a drop in new pensions business because of the recession. The attributable profit rose strongly by 58m to £29.4m, despite heavy underwriting losses overseas.

BCT Midland at £2.2m

Net profits of BCT Midland Bank amounted to FFR 22.2m (£2.2m) for 1981, compared with FFR 24.5m for the previous year. The group, formerly Banque de la Construction et des Travaux Publics, was renamed following the acquisition by Midland Bank of a 68.4 per cent controlling interest in June 1979. Shareholders' funds stood at FFR 210.7m, against FFR 188.4m for 1980. Total assets fell from FFR 8.17bn to FFR 8.12bn. Net charge for provisions for bad and doubtful debts totalled FFR 30.1m in 1981, compared with FFR 45m. The directors say the bank has generated its ability to generate new loans at profitable margins. There has been a further reduction in outstanding

DRG Canada setback

DRG Incorporated, the Canadian quoted subsidiary of DRG, reports first quarter 1982 earnings of 8 cents per share, compared with 32 cents before extraordinary item in the same period last year. Sales were little changed at \$23.95m (\$24.54m).

Phelps Dodge in Turkey

THE SECOND largest copper producer in the U.S., Phelps Dodge, is joining forces with three Turkish companies to evaluate and possibly develop the Cayali copper-zinc deposit in north-eastern Turkey. Preliminary exploration indicates a deposit with some 30m tonnes of reserves, grading 2.83 per cent copper and 4.34 per cent zinc. Phelps Dodge will be the operator for the project and can earn up to 49 per cent of the joint venture by carrying out further exploration and development. The company plans to spend an estimated \$3m over the next two years to prove up reserves. Phelps Dodge's partners are Eitkhan, the state-owned mining company, and two private companies, Gama Industri and Demir Export.

A.B.N. Bank	13%	Grindlays Bank	11.5%
Allied Irish Bank	13%	Guinness Mahon	13%
American Express BK.	13%	Hambros Bank	13%
Amro Bank	13%	Heritable & Gen. Trust	13%
Henry Ansbacher	13%	Hill Samuel	13%
Arbutnot Latham	13%	Hoare & Co.	13%
Associates Cap. Corp.	13%	Hongkong & Shanghai	13%
Banco de Bilbao	13%	Kingsnorth Trust Ltd.	14%
BCCI	13%	Knowlesy & Co. Ltd.	13.5%
Bank Hapoalim BM.	13%	Lloyds Bank	13%
Bank Leumi (UK) plc	13%	Mallinbank Limited	13%
Bank of Cyprus	13%	Edward Hanson & Co.	14%
Bank of Montreal	13%	Midland Bank	13%
Bank Street Sec. Ltd.	13%	Samuel Montagu	13%
Bank of N.S.W.	13%	Morgan Grenfell	13%
Banque Paribas	13%	National Westminster	13%
Banque du Rhodé et de la Tunisie S.A.	13.5%	Norwich General Trust	13%
Barclays Bank	13%	P. S. Reinson & Co.	13%
Beneficial Trust Ltd.	14%	Roxburgh Guaranty	13.5%
Bremar Holdings Ltd.	14%	E. S. Schwab	13.5%
Brit. Bank of Mid. East	13%	Stavensburg's Bank	13%
Brit. Bank of India	13%	Standard Chartered	13.5%
Brown Shipley	13%	Trade Dev. Bank	13%
Canada Perm't Trust.	13.5%	Trustee Savings Bank	13%
Castle Court Trust Ltd.	13.5%	TCB Ltd.	13%
Cayzer Ltd.	13%	United Bank of Kuwait	13%
Cedar Holdings	13%	Whiteaway Ltd.	13.5%
Charterhouse Japhet.	13%	Williams & Glyn's	13%
Chouliartons	13.5%	Winttrust Secs. Ltd.	13%
Citibank Savings	12.25%	Yorkshire Bank	13%
Clydesdale Bank	13%		
C. E. Coates	13%		
Consolidated Credits	13%		
Co-operative Bank	13%		
Corinthian Secs.	13%		
The Cyprus Popular BK.	13%		
Duncan Lewis	13%		
Espl Trust	13%		
Espl Trust	13%		
Exeter Trust Ltd.	14%		
First Nat. Fin. Corp.	15.5%		
First Nat. Secs. Ltd.	15.5%		
Robert Fraser	14%		

Coronation Syndicate

NET PROFITS of Lush's Coronation Syndicate of South Africa for the quarter ended March 31 reached R96,000 (£52,000). This figure also represents the profit for the first six months of the financial year, as first quarter results have been restated at break-even. The company received no dividend in the latest quarter from Corsys Consolidated Mines, its Zimbabwe gold and copper subsidiary. Corsys itself produced a net loss in the period of 2861,000 (£47,000), compared with profits in the previous three months of 28530,000. The loss was due to the main unit at the Inyati copper mine being inoperative for almost the whole period. It was recommissioned a few days before the end of March.

Ford Motor profits trimmed to £220m

SALES OF Ford Motor Company rose from £2,920m to £3,070m in 1981, including £1,010m to export markets, against £2,927m and £2,070m, compared with £1,970m in the UK. Operating profits fell from £139m to £130m but net interest income improved from £25m to £30m. So at the pre-tax level profit was £250m compared with £235m, including £2m of dividend income. Tax payment rose from £22m to £35m leaving net profits of £165m against £204m. The balance sheet as at December 31 shows cash and investments down from £512m to £125m. Bank and other loans slipped from £287m to £226m but creditors increased from £732m to £983m. Total funds generated from operations were £338m (£361m). There was an increase in working capital from £54m to £161m. The current cost profit before tax and gearing adjustment remained steady at £155m. For the second successive year no dividend will be paid to the parent group. Ford Motor is a wholly-owned subsidiary of Ford Motor of the U.S. The accounts show there were loans to the parent group of £866m outstanding at the year-end. Mr Stanley Thomson, the UK company's finance director, said yesterday the loans had been repaid. Exports from the UK, including sales to overseas subsidiaries, were worth £319m (£322m). They comprised £117m (£101m) for cars, £118m (£159m) for commercial vehicles, £98m (£110m) for agricultural tractors and accessories. Imports cost £1,050m (£796m) consisting of £659m (£477m) for cars, £7m (£9m) for commercial vehicles, £5m (£9m) for tractors and £411m (£331m) for components. Car production fell from 342,767 to 342,178, including 89,428 (70,859) for export. Commercial vehicle output was 83,185 (136,573), with 36,219 (48,757) for export. Tractor production was 41,643 (41,344) of which 36,216 (36,977) was exported. The Bridgend engine plant, in its first full year of production, produced 857,948 CVT engines, 63 per cent for export. UK employment declined from 76,000 to 71,000 achieved mainly by normal turnover aided by

small-scale programmes for voluntary redundancy and special early retirement. The wholly-owned Ford Motor Credit Company improved pre-tax profits by 18 per cent to £13m. Advances to retail and fleet customers totalled £247m, up 10 per cent on 1980, while advances to dealers remained at £70m. BOOKER McCONNELL (international food, engineering, publishing group)—Results for 1981 and prospects reported on March 31 1982. Ordinary shareholdings £107.00m (£106.00m), fixed assets £147.50m (£157.64m), net borrowings £17.1m (£27.9m), current assets £207.7m (£207m), current liabilities £182.5m (£189.5m). Meeting, London Chamber of Commerce and Industry, 60 Cannon Street, EC, May 21, at noon.

Equity & Law Life Assurance Society plc

Statement by the Chairman, Mr P D J H Cox

	1981	1980
	£ million	£ million
New Sums Assured	1,417	1,129
New Annual Premiums	25.1	21.5
Total Premium Income	137.7	123.0
Payments to Policyholders	78.3	69.8
Group Net Assets	1,273	1,142
Investment Reserve	123	103
Dividend for the Year (per share)	15p	13p

Directors
Sir John Witt retired as Chairman on 30th April 1977 after 13 years in that position during which the Society greatly prospered. His colleagues on the Board were delighted when Sir John agreed to remain a Director of the Society and we have all benefited from his wise counsel. Sir John will be retiring from the Board at the Annual General Meeting, having been a Director for over 20 years. His contribution to the affairs of the Society has been enormous and he will be missed very much indeed. Mr P R Smith will also be retiring at the Annual General Meeting. He was appointed a Director in 1974. He retired as Deputy General Manager and Actuary on 28th June 1977 after 40 years' distinguished service with the Society and we were fortunate in retaining his presence on the Board. He leaves with our warmest tributes for his guidance over the years. At the Annual General Meeting it will be proposed that Mr C J Brocksom, Chief Actuary, and Mr C H R Wood, an Assistant General Manager, should be elected Directors of the Society. With their experience of the Society, both are well equipped to play important parts in shaping its future activities and I strongly recommend their appointment, which will increase the number of executive Directors to four.

New Business
I am very pleased to be able to report that despite the recession which is seriously affecting each of the three countries in which we operate—the United Kingdom, Holland and Germany—our new business in 1981 shows another substantial increase. The figures (for the Society and the Managed Fund company together) over the last five years are:

	Annual Premiums	Single Premiums	Sums Assured
	£m	£m	£m
1977	14.4	15.3	778
1978	19.3	29.8*	896
1979	16.8	27.8*	901
1980	21.5	22.1	1,129
1981	25.1	27.6	1,417

*Including £1.4m and £5m in 1978 and 1979 respectively from special issues of guaranteed bonds.

United Kingdom
Our new business success owes much to the substantial efforts we have devoted to introducing new contracts and revising existing ones as well as to other aspects of marketing. We have continued to develop our range of products for individual policies both conventional and unit-linked. In the autumn we launched five new unit trusts to which savings policies can be linked and this has contributed to the substantial increase in single premiums; we now offer both specialised and general funds to which all our forms of unit-linked contracts can be linked. New annual premiums for individual business in the United Kingdom last year were £13.7m, 33% higher than in 1980 (and 81% higher than in 1979). Half of this was in respect of unit-linked contracts (45% up on 1980); with-profit annual premiums were £4.8m, 24% up. Individual single premiums increased from £8.6m to £14.6m. New annual premiums for increments to existing group schemes were nearly up to the very high level of 1980, despite the effects of the recession on employment, but it was hard to find new schemes. Total premium income in the Society has been influenced by the switches of several large insured schemes to our Managed Fund company, where the total funds managed under group policies amounted at the end of the year to about £140m, an increase of 40% during the year. The new contract based on deposit administration which we introduced last summer for smaller group schemes has produced a good flow of enquiries but completion of business following such enquiries always takes time. Nonetheless I am confident that this new contract will make a significant contribution to our new business in 1982.

Holland
In Holland the total new business written in the market in 1981 was well below the previous year's volume and competition was therefore fierce. Despite this new annual premiums for the Society were 8% up (in local currency) which is a very satisfactory result. Towards the end of the year we introduced a unit-linked contract in Holland which has been very well received; this is an innovation in the market in Holland and we look forward to a good volume of business from it.

Germany
We have strengthened our position in the relatively small broker market in Germany by widening our range of contracts on attractive terms and business from these sources is now a significant part of our total new business there alongside that from the longer established source, our subsidiary company offering a wide range of financial services. New annual premiums in Germany last year were £0.7m and net new sums assured, £44m—up 74% and 134% respectively.

Assets
Of the total of £94m invested last year, £34m was in respect of unit-linked policies which reflects the growing importance of this business. Unit-linked funds are now £160m, 14% of our total invested assets. £16m was invested in Holland and Germany against our liabilities under policies issued in those countries and much of the balance of £44m was invested overseas, taking advantage of the strength of sterling, including £20m in Japanese and £5m in North American equities (including convertibles) and £44m in properties in Europe. In addition £23m was used to repay the last of the loans which the Society had taken to finance equity investment overseas. The total investment income rose from £81m to £94m and the value of the invested assets appreciated by £27m.

Liabilities
The value of the Society's liabilities at 31st December 1981 was £980m, £72m more than a year previously. A number of changes have been made to the valuation basis, the combined effect of which was to reduce the value of the liabilities by £2m. The investment reserve was increased by £16m to £123m and the margin between the average rate of interest used in the valuation and the estimated running yield on the assets was 1.4%, compared with 0.8% a year previously. Regulations have now been published prescribing a statutory minimum basis for valuing liabilities and these will apply at the valuations at the end of 1982 of the Society and the Managed Fund company, in addition regulations have been made providing for a solvency margin, as required by EEC legislation. Apart from the additional work involved, I am confident that these regulations will present no problems for us.

Dividend
Earnings in the Other Business Fund (excluding depreciation of assets) were £2,978,000, 14.8p per share, compared with £2,492,000, 12.4p per share, for 1980. A final dividend of 10.5p per share is recommended making with the interim dividend of 4.5p already paid a total of 15p, 15% higher than the total of 13p for 1980. The shareholders' allocation of distributed surplus was £2,737,000, an increase of £511,000 over the previous

year's allocation. Of this increase, £278,000 arose because of increased rates of terminal, retirement and vesting bonuses payable from 1st January 1981; the changes in the valuation basis resulted in a reduction of £12,000. Other net earnings were £25,000 lower at £241,000, mainly because of lower interest rates on deposits.

Special Business
Three resolutions are to be put forward at the Annual General Meeting; they are explained in the letter to shareholders.

The first concerns a share option scheme for members of the staff. This scheme has been designed to take advantage of the provisions introduced in the Finance Act 1980 under which a Save-As-You-Earn arrangement can be used with taxation benefits to the employee to purchase shares in his company. As will be seen the maximum number of shares in total which can be issued under this scheme is about 4% of the total number in issue so any dilution of the present shareholders' interests is minimal.

The second makes a number of alterations to the Memorandum and Articles of the Society. Most of these are merely by way of bringing the provisions up to date but I draw shareholders' attention to the proposal to revise the requirements that a Director should hold 1,000 shares in the Society, which is considered to be no longer appropriate in modern conditions.

The third proposal is to increase the fees for non-executive Directors by 25%, which is broadly in line with inflation since the fees were fixed at their present levels two years ago. I recommend shareholders to support each of these resolutions.

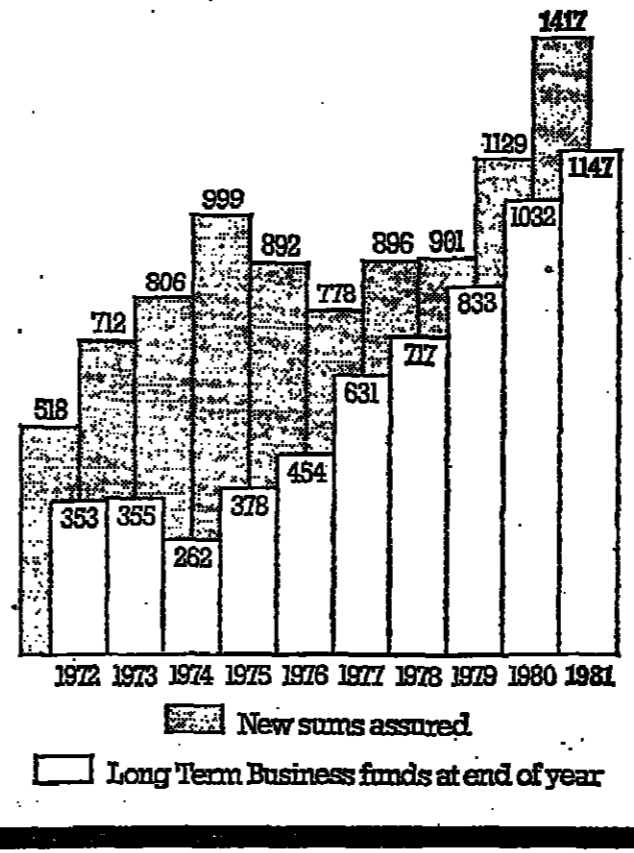
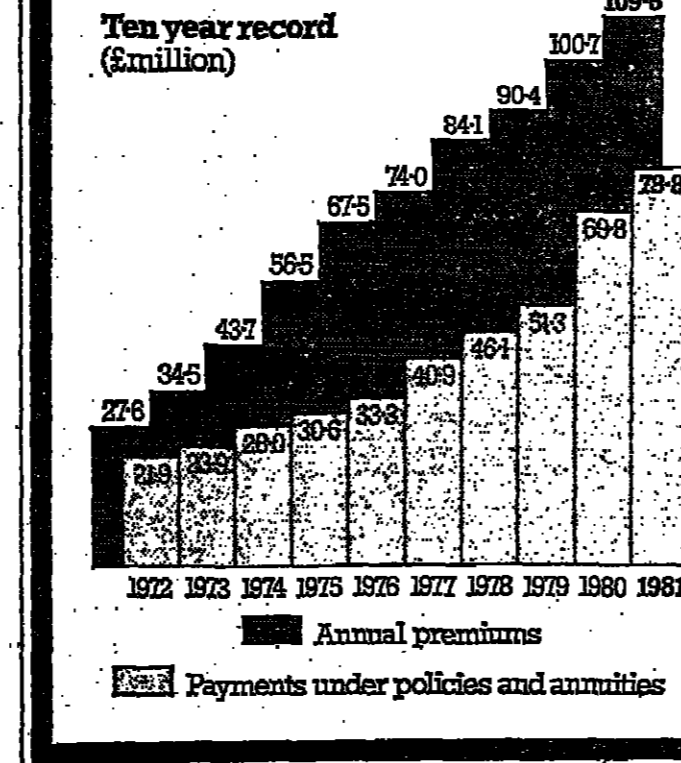
Contracting-Out
In announcing the revised terms, applicable from April 1983, for contributions to the State pension scheme for contracted-out employees, the Secretary of State for Social Services commented that he had tried to strike a fair balance between the treatment of contracted-out employees and their employers and of those who participate fully in the State scheme. I applaud his concern to maintain stability in the partnership, established by a Labour Government, between the State and occupational schemes; the assumption of this stability was the basis on which many employers, after due consultation with their employees, made their decision to contract out.

Administration
Expense of management increased from £25.3m to £32.3m. Inflation, exchange rate differences and expansion of our operations, particularly in Germany, account for a substantial part of this increase. In any year the expenses include a number of non-recurring items but last year the total amount of such items was particularly large. This included large costs arising from relocation of work from our London head office, where the number of staff is now less than 80, compared with 200 a year ago. Substantial savings in running costs will result and these will quickly recoup the expenses involved in making the moves. It was regrettable that a number of experienced members of our staff in London were unable to transfer for personal reasons and I would like to pay a tribute to all those who did not move for the loyal way in which they continued to give of their best until the actual transfers of work were made. The other side of this coin is that we were able to take on 50 well-qualified school leavers in Coventry where unemployment amongst youngsters is high.

Outlook
1981 was a good year for Equity & Law, and I am confident that 1982 will be another. As the figures show our position is strong. Our investment performance has, for many years, been outstanding and this is reflected both in the bonuses being paid on maturing with-profit policies and in the record of our unit-linked funds. In each country in which we write business we have a wide range of up-to-date contracts which are kept under frequent review to ensure that they remain abreast of market developments. It is our policy to provide an excellent standard of service and to employ sales forces which can provide a high level of technical advice. I believe therefore that Equity & Law's future prospects are excellent.

Staff
In expressing my confidence in the Society's future I have much in mind the hard work and dedication of the staff at all head offices and branches during this past year on which I know we can continue to rely—and, indeed, without which the excellence of the Society's services could not be adequately maintained. My colleagues join me in thanking the whole staff most sincerely. We are particularly grateful to Mr Michael Burns for his skill and leadership throughout a most successful year.

Copies of the Report and Accounts can be obtained from the Secretary, 20 Lincoln's Inn Fields, London, WC2A 3EX



Companies and Markets

COMMODITIES AND AGRICULTURE

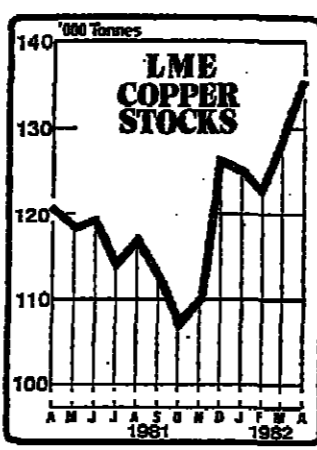
Colorado beetle fears grow

By Our Commodities Staff
CONCERN OVER the possibility of British crops becoming infested with Colorado beetles deepened yesterday when five more beetles were found in a batch of Italian spinach at Bradford wholesale market.

Metals fail to hold Falklands crisis gains

By RICHARD MOONEY

BASE METALS prices opened stronger on the London Metal Exchange yesterday encouraged by the news that Britain had retained South Georgia. Copper, lead and zinc prices were nearly 27 a tonne higher while three-months delivery aluminium gained £5.25.



Although the copper market's strength had also been aided by continuing labour problems in Peru, U.S. production cuts and the unresolved Noranda pay talks, by midday the rise had been halved and at the close cash high grade metal was down £2.75 at £870.75 a tonne.

The fall may have been influenced by another rise in LME warehouse copper stocks which provided a timely reminder of the slackness of demand for the metal.

Gloom in the pig market

By JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

UNTIL the last few weeks, the pig market was in a mildly euphoric state. Not that prices were particularly high but margins were such that efficient farmers could show a reasonable return.

certain other customers for Danish pig meat to close their markets for health reasons. Ess-Food, the Danish importer to this country, deny this, and produce figures to show that imports of pigmeat, both pork and bacon, are actually less than for the same period last year.

This has led to a certain amount of destocking in the anticipation that the Danes will eventually have to send extra supplies here as there are four months' clearance from the East Bloc Agricultural Newsletter said.

Sharp upturn in cocoa

By Our Commodities Staff

COCOA VALUES moved up sharply on the London futures market yesterday with the May position—which was £70 up at one point—ending the day £52 higher at £978.50 a tonne.

The price opened around £30 higher based on follow-through buying encouraged by sharp late gains in New York on Friday and concern over the Falklands crisis.

Poland imports more meat
BONN—Polish meat imports quadrupled in 1981 to 241,000 tonnes from 58,000 in 1980, the East Bloc Agricultural Newsletter said.

AUSTRALIA

Rising costs dampen farm export profits

By MICHAEL THOMPSON-NOEL, IN SYDNEY

THE VALUE of Australia's rural exports this season is estimated at A\$7.4bn (A\$4.5bn). But in real terms, the agricultural sector is likely to see its export performance in a decade.

These are among the latest forecasts of the Bureau of Agricultural Economics in Canberra, which says that the gross value of the country's rural production in 1981-82 is expected to be A\$12,050m, 6 per cent up on the previous year.

year. According to the BAE: "There has been little movement in Australian wheat export prices. A general downward trend in world wheat prices has been tempered in Australia by a nominal depreciation of about 7 per cent in the value of the Australian dollar relative to the U.S. dollar since the beginning of the year."

The area sown to coarse grains in 1981-82 is estimated at 4.9m hectares, and production at 8.4m tonnes, about 23 per cent up on last year's crop. Coarse grain exports are expected to rise by 11 per cent to 3m tonnes, worth A\$961m.

estimated for 1980-81, due to the decline in sheep slaughter and prices. Shipments of live sheep to Saudi Arabia are expected to increase substantially, but this will be more than offset by declining trade with Iran.

In dairy products, the gross value of production in 1981-82 is put at A\$950m, an increase of 15 per cent on the previous year. The main factors responsible are strengthening export prices, and higher production levels: estimated at 5.13m litres. Butter production is expected to be 8 per cent down, but cheese production 8 per cent up.

Threat to U.S. wool shipments

WASHINGTON—Contamination of U.S. wools continues to plague the domestic sheep industry, according to the American Sheep Producers Council (ASPC).

BRITISH COMMODITY MARKETS

BASE METALS
BASE-METAL PRICES closed well below the day's high on the London Metal Exchange, as initial heavy short covering, followed the fighting in the South Atlantic over the weekend, was followed by profit-taking.

Table with columns for LEAD, ZINC, ALUMINUM, COPPER, NICKEL, SILVER, TIN, and TINNED COPPER. Includes official and unofficial prices for various grades.

Table for COCOA prices, including futures and spot prices for various grades and origins.

Table for RUBBER prices, including various grades and origins.

Table for TEA AUCTION prices, including various grades and origins.

Table for WOOL FUTURES prices, including various grades and origins.

Table for POTATOES prices, including various grades and origins.

Table for MEAT/VEGETABLES prices, including various grades and origins.

INDICES

Table for FINANCIAL TIMES and MOODY'S indices, showing values for different periods.

INDICES

Table for DOW JONES and REUTERS indices, showing values for different periods.

GAS OIL FUTURES

Table for GAS OIL FUTURES prices, including various grades and origins.

SOYABEAN MEAL

Table for SOYABEAN MEAL prices, including various grades and origins.

SUGAR

Table for SUGAR prices, including various grades and origins.

EUROPEAN MARKETS

Table for EUROPEAN MARKETS prices, including various grades and origins.

WHEAT

Table for WHEAT prices, including various grades and origins.

BARLEY

Table for BARLEY prices, including various grades and origins.

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Further decline seen in Malaysian palm oil exports. KUALA LUMPUR—Indonesia's exports of crude palm oil this year are expected to decline further this year to 150,000 tonnes, according to Malaysia's palm oil registration and licensing authority (PORA).

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HUNT BROTHERS INCREASE INVESTMENT

Briton buys stake in Gulf Resources

MR ALAN CLORE, the son of the late Sir Charles Clore, one of Britain's wealthiest men, has acquired 14.3 per cent of the common shares of Gulf Resources, the troubled U.S. mining and chemicals company for \$22m.

disclosed it had increased its stake in Gulf Resources from about 9 per cent to 11.58 per cent. Although Placid Oil has so far claimed that the increase of shareholding was an investment decision, the company has not ruled out additional purchase of Gulf Resources shares.

CSFB lead manages \$100m bond offer

UNDAUNTED by changes in its senior management, Credit Suisse First Boston was in force in the Euromarket yesterday as lead manager of a \$100m, seven-year 15 per cent issue for Banque de l'Indochine et de Suez.

In the floating rate note sector Mexico's largest commercial bank Bancomer is offering \$60m at a margin of 1 per cent over six-month Libor. The subordinated notes carry a minimum coupon of 5 1/2 per cent and will be redeemed in five equal annual instalments beginning in 1986.

Wickes seeks protection at bankruptcy court

WICKES COMPANIES, one of America's largest retailers with annual sales of more than \$400m, 2,200 retail outlets and 100 manufacturing facilities both in the U.S. and abroad, is the latest and biggest victim of the recession.

to continue to operate under its existing management under Federal Court protection from its creditors while it works on a debt repayment and recovery plan. The Wickes filing is one of the largest bankruptcy cases of its kind in American history.

Alan Friedman looks at the exodus of four CSFB high fliers Lehman to build its Euromarket presence

"WE ARE not focusing on Credit Suisse First Boston (CSFB) alone. This represents a long-term effort by Lehman Brothers Kuhn Loeb to build a presence in Europe."

Mr Rudloff, the deputy chairman who is in charge of new issues, will have substantially to rebuild his new issues staff. But this can be achieved, and Mr Rudloff is a talented and energetic man.

IBM hindered by strong dollar

IBM's directors decided not to increase the company's cash dividend because the group is channelling much of its capital back into the business. Earlier, a regular quarterly dividend of 86 cents a share was announced.

IBM has increased its goals for shipments of its personal computer since the product was introduced last year, and hopes to increase production of the product throughout the year.

NORTH AMERICAN QUARTERLY RESULTS

Table with columns for company names (e.g., ALLEGHENY INTERNATIONAL, AMERICAN BRANDS, ANCHOR HOCKING) and financial data for 1982 and 1981 quarters.

Table with columns for company names (e.g., EATON CORPORATION, JOHNSON CONTROLS, NORFOLK AND WESTERN RAILWAY) and financial data for 1982 and 1981 quarters.

FT INTERNATIONAL BOND SERVICE

Table listing international bond issues with columns for country, issue name, amount, and price changes.

Peter Montagnon looks behind the financing of developing countries

The dangers of short-term debt

FEW QUESTIONS have taxed the minds of international bankers so continuously over the past few years as the creditworthiness of developing countries.

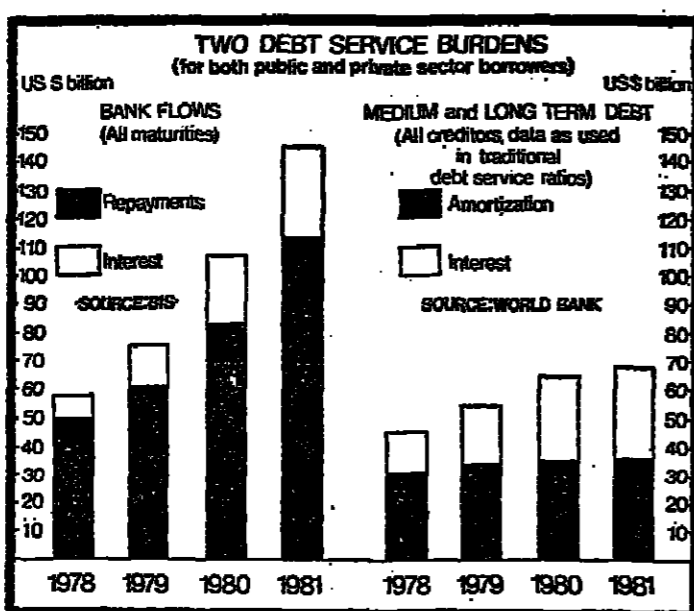
Their nervousness is all the more understandable when one remembers that the total debt of non-oil developing countries amounts to about \$525bn. According to recent estimates by Bankers Trust, the nine largest U.S. banks have lent almost twice their capital and reserves to six of the largest developing country borrowers—Brazil, Mexico, Korea, Argentina, the Philippines, and Taiwan.

Yet the question nobody seems able to answer is whether this debt does actually contain the germ of a major financial catastrophe. Few bankers can easily explain why it is that some countries run into financial difficulties, while others happily continue to borrow ever larger amounts of cash.

When Zaire ran into debt problems, its debt service ratio was little more than 10 per cent; yet Brazil is still able to borrow with a debt service ratio of about 60 per cent.

A study by Amex Bank has attempted to explain this problem. In doing so, the bank has introduced some disturbing insights into developing country finances by adding the mass of largely uncharted short-term debt into the equation.

Conventional analyses of developing country debt concentrate on the debt service ratio which is the relationship of service payments on medium- and long-term debt to visible



export receipts.

Amex Bank has sought to flesh out this approach by looking at these countries' total cash flow relationship with international banks. In brief, it concludes that they face a much more onerous debt service burden than normally supposed; short-term borrowing has become much more prevalent and net transfers by banks to developing countries, which amounted to \$25bn in 1977, all but ceased last year.

Last year, it says, total debt service payments by developing countries probably amounted to about \$175bn. Yet normally quoted figures, which include only payments on medium- and long-term debt, show a total of

only \$60bn.

On a traditional yardstick their debt service ratio rose only slightly to 19 per cent from 16 per cent in the five years 1977 to 1981. The fuller picture which emerges after inclusion of short-term debt and invisible export earnings shows that debt service payments actually took about half their current account balance of payments receipts last year compared with less than one third in 1977. Amex says in its latest Amex Bank Review.

The bank also offers some other figures that underline the scale of short-term borrowing by developing countries since they began to prefinance more and more of their export sales.

Last year, developing countries were due to repay about \$122bn in credits raised \$2m commercial banks, it says. Yet only about \$17bn of this represented medium-term debt.

In the next few years, the debt repayment burden is likely to increase because eurocredits since 1978 have increasingly been on shorter maturities, Amex Bank says.

Normally speaking, economists tend to play down the importance of short-term borrowing by developing countries because much of it is automatically repaid as payments come in for exports which have been financed in this way.

Yet Amex Bank says that it is in the short-term credit area where most debt problems eventually arise—either because of a sudden lack of confidence among lenders or because an excessive use of short-term debt leads to a bunching of repayments.

As a result developing countries face a critical task of cash-flow management, it says. Failure to meet this challenge may well explain why some countries are forced into rescheduling even while their traditional debt service ratio is rather low.

Last year developing countries received \$145.2bn in new credits and interest payments from commercial banks. But they paid back \$144.7bn in debt repayments and interest charges.

With figures as close to balance as this, there is little leeway left to cope with unexpected political and economic shocks.

German Brown Boveri cuts payout

By Kevin Done in Frankfurt

BROWN BOVERI of West Germany, the 56 per cent-owned subsidiary of the Swiss electrical engineering group, has benefited to cut its dividend 25 per cent to DM 6 per share because of the continuing sharp fall in profits.

Group after-tax profits fell by 25 per cent in 1980. Last year's results — to be released later this week — are expected to show a further steep decline, despite a 17 per cent rise in turnover to DM 4.7bn.

The company has been hit by the rising cost of raw materials and labour, which it has been unable to pass on. At the same time, certain business sectors have been working well below capacity levels.

Sales in the domestic market have been hit by the continuing recession in the West German market and virtually stagnated in 1981 with a nominal rise of only 6 per cent.

Foreign sales rose by 32 per cent last year, however, and accounted for 47 per cent of group turnover compared with 42 per cent in 1980.

Schering to sell subsidiary

By Leslie Collett in Berlin

SCHERING, the West German pharmaceutical and chemicals group, plans to sell its subsidiary, Isar-Rakoll-Chemie (IRC) of Munich, to H. B. Fuller of the U.S.

IRC produces industrial adhesives for the shoe, wood products and construction industries. It had a turnover of DM170m last year, and is said to be one of the largest companies in its field in Europe.

Fuller make adhesives, waxes, hot melts and sealing compounds. It has production facilities in West Germany, France, the UK and Scandinavia.

Schering said IRC no longer fitted in its overall company strategy, although it is profitable.

BNP boosts profit and expands balance sheet

BY TERRY DODSWORTH IN PARIS

BANQUE Nationale de Paris, largest of the French nationalised banks, raised consolidated profits last year by 30 per cent from FF 898m to FF 1.2bn (\$194m).

The figures show that BNP has continued with the strong recovery which began in 1980, when profits increased by 54 per cent.

The balance sheet, which includes all the companies in which BNP has more than a 49 per cent stake, also expanded sharply, going up 25 per cent to FF 613bn.

At the parent company level, however, BNP registered a slight drop in profits, which fell 2 per cent to FF 591m. These results echoed a similar performance from Credit Lyonnais, the second largest of the nationalised group, which saw earnings drop to FF 469m from FF 476m.

To some extent the parent company setback reflected the exceptional taxes levied on the banks last year—BNP paid FF 318m. Normal tax accounted for FF 637m, while

the bank set aside another FF 3.3bn in provisions against dubious loans.

The parent company balance sheet rose 22 per cent to FF 563bn, while deposits rose 8.6 per cent and loans 22.8 per cent.

It is not clear yet whether the pattern of BNP's results will be followed by other French banks. But initial indications are that French banks were also heavily dependent on overseas earnings for their 1981 profits.

Pernod-Ricard acquires fruit treatment group

BY OUR PARIS STAFF

PERNOD-RICARD, market leader in the French drinks business, has bought control of SIAS-MPA, a fruit treatment company which is claimed to be the leading world processor of fruit for the yoghurt and ice cream industries.

Full details of the agreement were not available last night. But the acquisition is expected to cost Pernod about FF 60m (\$9.7m). The stake has been bought from Lafarge-Coppee, the cement group which recently took over SIAS-MPA's parent company as part of its diversification into bio-

technology. Pernod-Ricard said the deal fell within its strategy of diversifying overseas and away from the alcoholic drinks business. It has recently bought a number of soft drinks interests in France.

About two-thirds of SIAS's FF 300m turnover is generated overseas, while 190 of its 350 workforces are based outside France. The company has two factories in France, one in West Germany, and two in the U.S. It is due to open a further unit in Mexico in the course of this year.

Norwegian shipbuilder cuts losses

By Fay Gjester in Oslo

AKER, the Norwegian shipbuilding and offshore fabricating group, reports reduced losses for 1981. But the group is increasingly pessimistic about its prospects. New offshore fabricating contracts have either been delayed or lost to foreign yards.

AKER also foresees increasing competition on the world shipbuilding market. Norway's heavy engineering industry is "losing ground" in both the shipbuilding and North Sea platform fabrication markets as a result of competition and "better subsidy arrangements" at foreign yards, says the group.

Group turnover in 1981 reached Nkr 3.62bn, compared with Nkr 2.28bn, and operating profits were Nkr 20.9m after depreciation compared with loss of Nkr 4.3m. Net financial costs were lower as before—ordinary items and tax. The deficit was Nkr 80m, compared with Nkr 117.5m. For the eighth year running no dividend is being paid.

Much of the improvement followed the gradual run down of activities at Nylandsverket, the group's Oslo ship and platform building facility.

UBS sees slow growth

BY OUR FINANCIAL STAFF

UNION Bank of Switzerland, the major Swiss bank, expects balance sheet growth to "develop at a slow pace" in the second quarter of 1982, although earnings will remain satisfactory.

Total assets declined by about SwFr 500m to SwFr 93.3bn in the first quarter. The dollar exchange rate and the price of gold had moved in opposite directions. "Neutralising" the impact of each on assets, said the bank. Balances due remained un-

changed while balances to banks had declined by about SwFr 1bn.

Non-bank deposits had risen to SwFr 55.4bn. Demand deposits had suffered a decrease of SwFr 1.7bn but the gain was offset by a rise of SwFr 1.9bn in time deposits.

Savings had stagnated but deposits grew by SwFr 151m which the bank said "seems to have been partially due to parked funds" as a result of the conditions of world stock markets.

NEW ISSUE The Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Notes having been sold, this announcement appears as a matter of record only. APRIL 1982

U.S. \$50,000,000

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NEW ISSUE

April 13, 1982

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The Notes, in the denominations of U.S.\$1,000 or U.S.\$10,000 each, with an issue price of 100 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on May 1, commencing on May 1, 1983.

Particulars of the Issuer, the Guarantor and the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including May 11, 1982 from the brokers to the issue:

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April 27, 1982

IHI

Ishikawajima-Harima Heavy Industries Co. Ltd.

U.S. \$50,000,000 Guaranteed Floating Rate Notes Due 1985

For the six months April 27th, 1982 to October 27th, 1982

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 15 1/4 per cent and that the interest payable on the relevant interest payment date, October 27th, 1982, against Coupon No. 9 will be U.S. \$78.16.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.

US\$50,000,000 GUARANTEED FLOATING RATE NOTES DUE 1989



Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.

(Kabushiki Kaisha Tokyo Chiba)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo, Ltd. and Citibank, N.A., dated October 23, 1979, notice is hereby given that the rate of interest has been fixed at 15 1/4 per cent and that the interest payable on the relevant interest payment date, July 22, 1982, against Coupon No. 11 will be U.S.\$193.53.

April 27, 1982 By: Citibank, N.A., London, Agent Bank

CITIBANK

مركزنا العربي

Companies and Markets **INTL. COMPANIES & FINANCE**

HK\$1.6BN STOCK MARKET RAID

HK Land buys 20% of HK Electric

BY ROBERT COTTRELL IN HONG KONG

A CONSORTIUM led by Hongkong Land yesterday bought approximately 20 per cent of the issued shares and share warrants in Hongkong Electric Holdings for an estimated HK\$1.6bn (U.S.\$275m). Additional purchases are planned today.

The buying was done in a day-long market operation by Jardine Fleming, which announced shortly after the Hong Kong markets opened that it was seeking the 223m shares at up to HK\$6.75 each, and the 12m warrants at up to HK\$9.40 each. Electric successfully requested a suspension of its quote after learning of the raid, but the suspension lapsed in the course of the day and by evening Jardine announced that it had obtained the shares at prices of between HK\$6.20 and HK\$6.75 each. It says it will be buying more shares today, but not to the extent that its clients breach the 35 per cent

holding which triggers a full bid under the Hong Kong takeover code. It is not known how many Electric shares the purchasing consortium held before today's buying. Prior to the bid, the shares had closed over the weekend at HK\$5.15.

Hongkong Land is one of the world's largest property companies. It recently reported 1981 profits of HK\$1.43bn, and it already owns 34 per cent of another local utility, Hongkong Telephone Company, which it bought between December and February last. Its partners in the consortium have not been named, but it is believed here that the fast-growing Carrian Group, which is already in other joint projects with Land, is involved in the Electric purchase. Comment was not available from Carrian yesterday.

Advance in Amaprop earnings

By Thomas Sparks in Johannesburg

ANGLO AMERICAN PROPERTIES (AMAPROP) the South African property company, increased pre-tax profit to R17.8m (\$16.9m) in the year to March 31, from R5.4m.

San Miguel reports first downturn in a decade

BY EMILIA TAGAZA IN MANILA

SAN MIGUEL, the Philippines' largest food and manufacturing concern, has announced its first downturn in profits for a decade. Net income amounted to 283m pesos (US\$34m), 23 per cent down.

The company attributes the decline to tight market conditions which prevented the company from raising prices of some of its products to compensate fully for the continuing rise in production and operating costs.

Clal profit growth ahead of inflation

By L. Daniel in Tel Aviv

CLAL, the Israeli investment company which controls 170 concerns in the fields of industry, real estate and commerce and services, increased group net profit last year by 150 per cent to Shl 702m (\$35m).

WARM WEATHER HITS CLOTHING SALES

Slowdown for Japanese supermarket chains

BY YOKO SHIBATA IN TOKYO

JAPAN'S SIX big supermarket chain store operators reported slower growth in earnings in the fiscal year ended February 28, 1982. They blame weakened consumer spending and warm winter weather.

Most of the supermarket companies saw sales growth comparable to that of the previous year. Ito-Yokado and Jusco managed to report double digit growth in sales, thanks to rapid expansion of their sales areas.

RESULTS FOR 1981-82

	Sales Ybn	Change on year %	Operating profits Ybn	Change on year %	Net profits Ybn	Change on year %
Daisei	1,216.1	+7.2	21.0	+5.0	9.8	+3.2
Ho-Yokado	744.5	+10.4	24.6	+7.0	12.1	+3.2
Jusco	609.5	+10.1	16.3	+11.1	8.6	+6.5
Seiyu	607.1	+8.5	8.0	+24.6	3.5	+0.5
Nichii	490.9	+7.8	14.7	+7.4	7.3	+3.0
Uny	357.3	+7.5	13.1	+8.8	6.5	+16.2

over the previous year. Nichii's sales of Y3bn were short of the original target, due to sluggish clothing sales. However, an increase in non-operating profits by Y2.4bn, including exchange gains totaling Y500m on a Swiss franc convertible debenture, resulted in satisfactory earnings. Nichii expects operating profits for the current financial year to rise 9 per cent to reach Y18bn, on sales of Y525bn, up by 7 per cent over the previous year.

Banco de Chile
Short-term Notes issued in series under a U.S. \$50,000,000 Note Issuance Facility 1982-1989


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March 1982

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April 1982



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Companies and Markets

WORLD STOCK MARKETS

Wall St weaker at lunchtime

NEW YORK

Table of stock prices for various companies in New York, including ACF Industries, AMF, and Amstar.

Stock

Table of stock prices for various companies, including Columbia Gas, Conoco, and Crown.

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Table of stock prices for various companies, including MGM, Schlitz, and Scott Paper.

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Table of stock prices for various companies, including American Telephone, Bell Canada, and Canadian National.

WALL STREET stock prices were mixed in moderately active trading at lunchtime as profit-taking wiped out early gains.

The Dow Jones Industrial Average was down 2.85 at 851.21 after having been two points higher in earlier trading.

The market benefited in the morning from Friday's report that U.S. money supply (M-1) fell an unexpected \$1.6bn in the week to April 14.

American Telephone slipped 1/8 to 85 1/2. It said it plans to file a shelf registration for 10m common shares.

Canadian stocks fell unable to hold earlier gains led by Oil and Gas issues. Golds, which were higher at the opening, also fell.

Harding Carrels "A" was 30 cents lower at \$1.55 and Dome Petroleum was off 1/4 at 39 1/2.

In Montreal, the composite stock index fell 1.82 points to 269.08 on a volume of 320,917 and Industrials were off 1.44 to 286.59.

Gold shares closed below their bid as the \$300 price slipped to below \$800 as its sharp gains on the Falklands crisis.

As the Commerzbank index edged down 0.3 to 725.4, Commerzbank itself closed DM 1 lower at DM 152.

Canadian stocks fell unable to hold earlier gains led by Oil and Gas issues. Golds, which were higher at the opening, also fell.

lower and foreign stocks were mostly higher in quiet trading.

The Belgian Industrial Index was up 0.4 to 99.27 on Friday while the all-share index was at 206.55 against 206.94.

Announcement of a new domestic loan issue by the Société Nationale de Crédit à l'Industrie caused the downward drift of Belgian shares.

Austrians rose by 4 per cent. Tabacofina and Cockerill by 2 per cent. Solway fell 3 per cent.

Switzerland Share prices closed mixed in fairly high turnover as operators turned increasingly cautious.

Share prices were higher in quiet trading as some investors showed more confidence in shares than foreign currencies due to the uncertain international monetary outlook.

Share prices were mostly higher. The strongest gains were in local shares, but among international KLM added FI 3.19.

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Hong Kong The stock market closed sharply higher in very active trading, following a bid for over 30 per cent of Hong Kong Electric (Holdings).

The highest share February 1982. The bid price, Jardine Matheson, offered up to HK\$3.75 each for over 222m shares and HK\$3.40 each for over 20m warrants of HK Electric which closed at HK\$3.15 and HK\$3.05 respectively last week.

Trading rose in the afternoon after resumption in trading of HK Electric, which finished at HK\$3.55, and brokers noted new buying from small investors, conscious of the fact that most stocks are currently undervalued.

China Light & Power was up to HK\$1.75 each for 100 shares. Hong Kong Land was 5 cents up at HK\$7.15 and Cheung Kong 30 up at HK\$16.70.

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STANDARD AND POORS

Table of Standard and Poors indices for various sectors and regions.

INDICES

Table of various market indices including Dow Jones, NYSE, and others.

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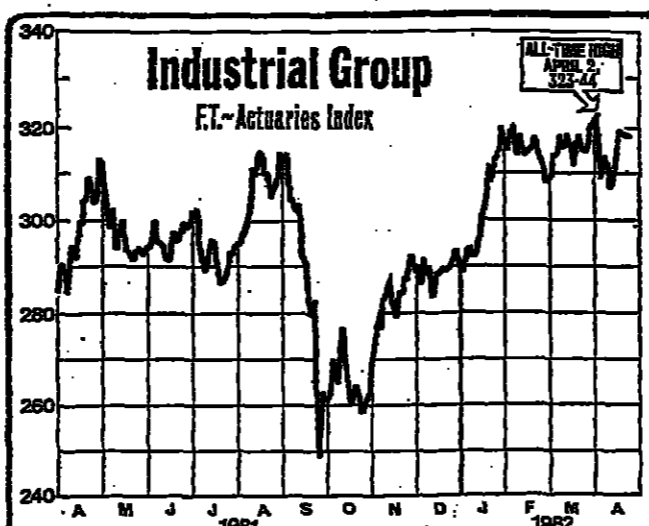
Companies and Markets

LONDON STOCK EXCHANGE

Markets quietly steady despite Falklands uncertainties Main indices barely changed but Properties lower

Account Dealing Dates
Option
*First Declara- Last Account
Dealings Dealings Day
Apr 19 Apr 28 Apr 29
Apr 20 May 13 May 14
May 17 May 31 Jun 14

and dull trading session in Properties, while the recent revival in Oil shares, prompted mainly by the sharp cutback in Opec crude production, lost momentum. The trend in British Funds similar to that of leading shares. Mirroring internal duflines in sterling, mediums and longs opened around a lower before staging a gradual recovery and closing with the occasional rise of 1/2 on balance. In contrast, short-dated stocks closed with falls ranging to 1/2, reflecting tight conditions and a move to higher rates for short-term money. The Government Securities Index closed a mere 0.02 down at 67.59.



couple of pence to 156p. after 156p. A dull market last Friday as a large bulk of shares was placed through the market. Bwater remained friendless at 22p, down 2.

led to initial sharp gains in the bullion price and in gold shares. However, both movements were quickly followed by sizeable profit-taking and closing prices were well below the day's best.

Lloyds Bank dull
Reflecting revived fears that the bank's substantial Argentinian assets might be sequestered for fear of the week-end escalation of the Falkland Islands crisis, Lloyds dipped to a net 10 down on the day after 40sp. The other major clearers, which were also up to 5 easier at one stage, improved after the official close to finish virtually unchanged on balance. Barclays softened a penny to 440p, after 440p, while Midland ended unaltered at 32p, after 31p. Elsewhere, CIVE Discount touched 31p on the preliminary figures before finishing unchanged at 29p. Overseas issues made 11 points to 58 1/2 and Hong Kong and Shanghai appreciated 4 to 113p.

Lloyds Brokers moved higher among Insurances, helped to some extent by currency considerations. Willis Faber stood out with a rise of 10 to 43p, while Stewart Wrightson gained 5 to 242p and Hogg Robinson improved 4 to 106p. Elsewhere, Hambro Life put on 3 to 307p as did Sun Alliance, to 79p.

Plessey also relinquished a couple of pence, to 37p, and GEC lost the turn to 83p. Elsewhere, improvements of 1p and 1p respectively were seen in G. Securities, 123p, and ESI London, 25p, while Automated Security added 8 to 230p. Farnell cheapened 2 to 183p in favour of today's preliminary figures.

Simon highlighted Engineering, rising to 383p before closing 10 better on balance at 370p in response to the slightly better-than-expected preliminary results. Other leaders made progress in sympathy, but the volume of business was small. Up 28 last week on good annual figures, Hawker formed 4 more to 320p. GKN ended a similar annual dearer at 185p. Tubes improved 2 to 140p as did John Brown, to 58 1/2, after 58p.

Leading Foods were inclined easier in places. Dow 8 on Wednesday in the leaders state, in the company holds a 25 per cent stake, had incurred a second-quarter loss. Tate and Lyle reacted to 198p before closing 2 down on balance. Circle, annual results due tomorrow, softened 4 to 48p.

After opening 6 cheaper at 312p, ICI rallied on the appearance of buyers to close 2 dearer on balance at 320p. Selected store leaders attracted sporadic support in the later business. House of Fraser was particularly good at 156p, up 4; the full-year results are expected tomorrow. In contrast, W. R. Smith, also due to report annual results tomorrow, gave up a couple of pence at 175p. Secondary curators were also irregular. Tern-Consulate were briskly traded ahead of today's results and jumped 8 to 46p, after 47p, while Harris Queens continued to draw strength from last week's encouraging annual figures and rose 4 more to 172p. Polly Peck, on the other hand, turned dull and shed 10 to 33p, while profit-taking also affected Foster Bros Clothing, 3 lower at 58p.

FINANCIAL TIMES STOCK INDICES

Table with columns for various stock indices (Government Secs, Fixed Interest, Industrial Ord., etc.) and their values for different dates (April 25, April 26, April 27, April 28, April 29, April 30, April 30, 1 year ago).

10 am 566.6 11 am 567.1 1 pm 567.7 1 pm 568.7
2 pm 568.5 3 pm 568.7
Basis 100 Govt. Secs. 16/10/78. Fixed Int. 10/23. Industrial Ord. 1/7/75. Gold Mines 12/9/58. SE Activity 1974.
Latest Index 01-248 8024.
*HH=10.61.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low values for various stock indices and S.E. activity for April 25 and April 26.

Tern active

Marked up to 355p on Shepards and Chas. development of an unnamed client prepared to acquire a near-15 per cent stake in the company at 355p per share. J. Jarvis touched 345p on the appearance of another buyer before settling at 341p. Elsewhere in the Building sector, Travis and Arnold put on 11 to a 1982 peak of 179p in response to the better-than-expected preliminary profits and increased dividend. The underdone in the leaders state, in the company holds a 25 per cent stake, had incurred a second-quarter loss. Tate and Lyle reacted to 198p before closing 2 down on balance. Circle, annual results due tomorrow, softened 4 to 48p.

Lonsdale Universal up

In receipt of a 60p per share cash offer from John Menzies, Lonsdale Universal rose 5 to 72p. In talk of a counter-bid from Mr Robert Maxwell's British Printing and Communication Corporation which has bought a 10.25 per cent stake in Lonsdale. Elsewhere in miscellaneous industrials, Press comment prompted improvements of around 4 in Benloc, 29p, European Ferries, 75p, and Smith and Nephew, 123p, while Clement Clarke gained 4 to 136p following the results. In waiting, Friday's annual figures, Davies and Newman put on 3 to 77p, while Far-Eastern influences brought about a rise of 10 to 178p in Jardine Matheson and a gain of 5p to 62p in Wharfedale. De La Rue came on offer at 85p, down 15, and Sale Tiney lost 7 to 208p. Of the quietly mixed leaders, Unilever improved 4 to 607p and Metal Box hardened a

Gold below best

Australians took last week's recovery movement a stage further but were looking vulnerable at the close as heavy profit-taking developed. MIM Holdings touched a 1982 high of 194p prior to closing 3 net 4 better at 190p, while ICA ended 2 up at 180p, after 184p. Golds were featured by Poseidon, up 11 more to 117p, and Gold Mines of Kalgoorlie, a similar amount firmer at 225p, after 220p. A generally subdued session in London equity markets failed to hinder an active business in Traded options where contracts completed exceeded 3,000 for only the sixth time so far this year. Total deal, arranged yesterday amounted to 3,068, well above last week's daily average of 2,131. Once again, the majority of trade was transacted in calls with all stocks again to the fore. British Petroleum and Shell Transport recorded 260 and 206 calls respectively, while Lasmo attracted 108. Good support

Options

First Last For Deal- Declara- Settling Settlement Date
Apr 26 May 7 July 23 Aug 9
May 10 May 21 Aug 12 Aug 23
May 24 Jun 11 Sept 2 Sept 13
For rule indications see end of Share Information Service
Call options were arranged in Premier Oil, Corah, ICL, Poseidon, Cullus Pacific, BP, Bonnaville, Vickers, Double Metals, Exploration, Clyde Petroleum, NCC, Berkeley Exploration, Tern-Consulate, Haoma Gold and Fobel International. No puts were reported, but doubles were taken out in Premier Oil, BP, Lloyds Bank and ICL.
port was also directed towards Marks and Spencer, which recorded 382 calls in front of Thursday's preliminary results, and Imperial with 334. Courtauld and Grand Metropolitan attracted 284 and 248 calls respectively. Puts traded amounted to 439p, of which BP accounted for 170.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table showing FT-Actuaries Share Indices for Man April 26 1982. Columns include Equity Groups & Sub-sections, Index No., Day's Change %, and values for various dates.

NEW HIGHS AND LOWS FOR 1982

The following quotations in the Share Information Service yesterday indicated new Highs and Lows for 1982

Table listing new highs and lows for 1982 across various sectors like Corporation Loans, Banks, Insurance, etc.

WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound in terms of foreign currencies to which they are tied. Abbreviations: (A) approximate rate; (B) basic rate; (C) buying rate; (D) selling rate; (E) free

Table showing the world value of the pound in various currencies, including Sterling, US Dollar, and others.

RECENT ISSUES

EQUITIES

Table of recent equity issues with columns for Issue Price, Amount, Date, and Stock details.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Issue Price, Amount, Date, and Stock details.

"RIGHTS" OFFERS

Table of rights offers with columns for Issue Price, Amount, Date, and Stock details.

ACTIVE STOCKS

Table of active stocks with columns for Stock, Closing Price, Day's Change, and Stock details.

FRIDAY'S ACTIVE STOCKS

Table of Friday's active stocks with columns for Stock, No. of Shares, Price, and Stock details.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various stock indices and sectors for the previous day.

* That part of the French community in Africa formerly French West Africa or French Equatorial Africa. † Ruffes per pound. ‡ General rates of oil and iron exports 14.60. ** Rate is the transfer market (contingent). †† New one cent coin. (U) Undated rate. Applicable on all transactions except countries having a bilateral agreement with Egypt and who are not members of IMF. (1) Based on gross rates against Russian rouble. (2) Parallel exchange rate for essential goods. (3) Export, non-essential imports and transfer. (4) Flow rate. (5) Essential goods.

Companies and Markets CURRENCIES, MONEY and GOLD

Pound recovers

Sterling recovered from the lows seen in currency markets yesterday as the market awaited fresh developments in the Falklands crisis.

The dollar was weaker after Friday's better-than-expected U.S. money supply figures with a consequent fall in Eurodollar rates.

STERLING — Trade weighted index 89.5 against 89.0 at noon and at the opening and 89.8 on Friday (87.9 six months ago).

DOLLAR — Trade weighted index 114.2 against 114.9 on Friday and 109.3 six months ago.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU central rates, % change against ECU, % change against adjusted rate, Divergence from %.

EXCHANGE CROSS RATES

Table with columns: Currency, April 26, April 27, % change.

FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 26)

Table with columns: 3 months U.S. dollars, 6 months U.S. dollars, bid, offer.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

MONEY MARKETS

London clearing bank base lending rate 13 per cent (since March 12). Interest rates advanced in nervous London money market trading yesterday.

MONEY RATES

Table with columns: New York, Prime rate, Fed. funds, Treasury bills, GERMANY, Special Lombard, Overnight rate, FRANCE, Intervention rate, Overnight rate, JAPAN, Discount rate, Call (conventional), Call (discount).

THE POUND SPOT AND FORWARD

Table with columns: April 26, Day's spread, Close, One month, Three months, %.

THE DOLLAR SPOT AND FORWARD

Table with columns: April 26, Day's spread, Close, One month, Three months, %.

CURRENCY MOVEMENTS

Table with columns: April 26, Bank of England, Morgan Guaranty, % change.

CURRENCY RATES

Table with columns: April 26, Bank of England, Morgan Guaranty, % change.

OTHER CURRENCIES

Table with columns: April 26, Argentina, Australia, Brazil, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Malaysia, New Zealand, Norway, Portugal, Saudi Arabia, Singapore, South Africa, Sweden, Switzerland, Taiwan, Thailand, U.K., U.S., Yugoslavia.

FT UNIT TRUST INFORMATION SERVICE

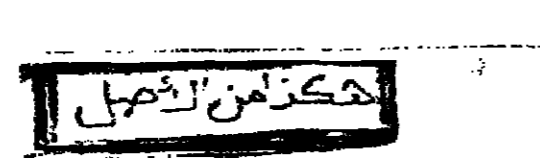
AUTHORISED TRUSTS. Large table listing various trust companies and their services, including Abbey Unit Trst. Mgrs., Allied Harrow Ltd., Anglo-Siam Unit Trst. Mgrs., etc.

EUROCURRENCIES

£ rates firm. Eurocurrency rates showed little change yesterday, apart from Eurodollars and Eurosterling, which tended to move in opposite directions for most of the day.

LONDON MONEY RATES

Table with columns: April 26, 1982, Sterling, Interbank, Local Authority deposits, London Ant. negotiable bonds, Finance House Deposits, Company Deposits, Treasury Bills, Eligible Bills, Fire Bills.



مركز الأبحاث

INSURANCES

Table of insurance companies and their products, including sections for Life Assurance, Fire Insurance, and Marine Insurance.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing various insurance and managed funds, including Life Assurance, Overseas Funds, and Investment Funds.

Table of international and offshore managed funds, including sections for Overseas Funds, International Funds, and Offshore Funds.

NOTES: Prices are in pence unless otherwise indicated and are based on the latest available information.

stannah lifts... Wat Close - East Portway - Andover Hampshire SP10 3SD - Tel: 0264 64311

CRANE FRUEHAUF... South Glos, Durdham Works

Developing states hit by short-term loan costs

By Peter Montagnon, Eurozone Correspondent... MORE DEVELOPING states could face foreign exchange cost problems because of a growing tendency to take up short-term loans, says an Amex Bank study.

It is published in the bank's latest monthly review. It shows that debt service payments by developing nations are much higher than suggested by many conventional analyses.

LDC DEBT REPAYMENTS TO COMMERCIAL BANKS... Table with columns for year, bank of which debt short term, and amount in \$bn.

developing states because debt problems usually surface first in the area of short-term credit. A state using short-term credit to compensate for lower-than-expected commodity-export revenues risks export shortfall being not just temporary.

Mexico is borrowing heavily in short-term markets and Argentina, whose financial problems have been compounded by the Falklands crisis, is traditionally a heavy receiver of short-term funds.

Weather

UK TODAY... MOSTLY dry with sunny intervals. A little drizzle in the South-East at first. London, S. and S.E. England, Channel Islands.

WORLDWIDE... Table with columns for location, day, and weather conditions.

MUBARAK CALLS FOR PEACE INITIATIVE... Israelis shoot at demo

ISRAELI troops fired on Palestinian demonstrators in the occupied West Bank yesterday as President Hosni Mubarak, the Egyptian leader, marked Cairo's first full day of control over the Sinai in nearly 16 years by calling on other Arab countries to make peace with the Jewish state.

EEC firm on export credit rates

He linked his opposition with Europe's growing pressure on the Reagan Administration to take steps to lower U.S. interest rates in general, which is expected to reach a climax at the seven-nation world economic summit in Versailles in June.

Government to press ahead with major review of bank taxation

THE Government plans a thorough review of the form and scale of UK bank taxation. This has been made clear to the Big Four clearing banks since the Budget and it has come as a shock to some, who feel they are paying enough tax already.

Pressure grows

Foreign Secretary, Mr John Nott, the Defence Secretary, Mr William Whitelaw, Home Secretary, and Mr Cecil Parkinson, chairman of the Conservative Party, as well as defence chiefs met yesterday morning for 75 minutes to review the position.

THE LEX COLUMN... Filial piety at Ford

Ford UK seems to be ticking over nicely... operating profits in 1981 slipped only 5% to £130m, while after interest receivable pre-tax profits are £26m lower at £220m.

Index rose 0.9 to 568.0



Where does all the cash come from to fund it? Detroit? Roughly half of it represented existing liquid balances, while the business is generating a comfortable surplus.

Ford

Ford said the financial return on sales was far less than achieved in the late 1970s when the company was earning 12% from every £1 of revenue.

Polite invasion

He said he could not give tactical information on, for example, the number of ships, or the number and type of helicopters and their weapons, involved in the operation.

Discourt House

Clive claims to have had a very defensive book at its year end. Over the following few days, short-dated gilt-edged stock fell 11 points, and three discount houses have years ending April 5th.

Hongkong Land

As every canny Monopoly player knows, control of the high-riser neighbourhoods holds the key to success. Hongkong Land has built its prosperity on the rents available in Central District, the dark blue section of the board, and has been wise enough to treat its projects there as investments rather than trading properties.

Institutional funds

The latest figures for institutional cash flow underline how misplaced were earlier fears about a squeeze. In spite of the severest recession since the war, the life insurance and pension funds have seen an increase in cash inflows in 1981 comfortably above the level of inflation, at 15 per cent.

PERFORMANCE REWARD... Holidays for directors and employees... An ideal corporate investment yielding holiday opportunities throughout the world... Court Barton Property PLC South Devon... Between Salcombe & Thurlestone... A unique timeshare development of Period Cottages with private restaurant and bar; swimming pool, tennis court, stables, sauna/solarium, fly fishing, rough shooting and close to golf and numerous watersports.

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